

Ventura County Community College District

2020-21 Adoption Budget



Dr. David El Fattal

Board of Trustees Meeting

October 13, 2020

2020-21 State Budget

The Overarching Themes

The enacted State Budget...

- closes a \$54.3 billion gap in 2020-21 and significantly reduces the state's ongoing structural deficit.
- makes critical investments to save lives.
- protects public education.
- supports Californians facing the greatest hardships
- supports job creation and promotes economic recovery.

2020-21 State Budget

Key Fiscal Details

The enacted State Budget...

- takes a balanced approach to closing the \$54.3 billion budget deficit
- draws down reserves from the Rainy Day Fund (\$7.8 billion), the Safety Net Reserve (\$450 million), and all of the funds in the Public School System Stabilization Account
- includes \$11.1 billion in reductions and deferrals that will be restored if at least \$14 billion in federal funds are received by October 15, 2020.
- relies on \$10.1 billion in federal funds that provide General Fund relief, including \$8.1 billion already received
- relies on \$9.3 billion in special fund borrowing and transfers, as well as other deferrals for K-14 schools
- cancels multiple program expansions and anticipates increased government efficiencies

2020-21 State Budget

Key CCC Issues

- There is no reduction in California Community College funding for 2020-21.
- Student Centered Funding Formula (SCFF) is now in its third year.
- SCFF “hold harmless” provision is extended two additional years through 2023-24.
- “Hold harmless” provides Total Computational Revenue (TCR) equaling at least 2017-18 TCR + COLAs for FY19, FY20 and FY21.
- VCCCD “hold harmless” TCR for FY21 is \$163,143,068, which is identical to FY20 Adoption Budget.
- VCCCD’s unrestricted general fund revenue is \$170,251,438, a decrease of \$232,931 from FY20 Adoption Budget.
- FTES Allocation is 70% of TCR funding and is based upon a 3-year FTES average.
- Supplemental Allocation is 20% of TCR funding.
- Student Success allocation is 10% of TCR funding.
- FY 21 Supplemental and Student Success allocations are based upon FY 20 data, which will be provided by the state upon release of FY 21 First Principal Apportionment report (P1), which is published each year by the CCCCCO in February/March.

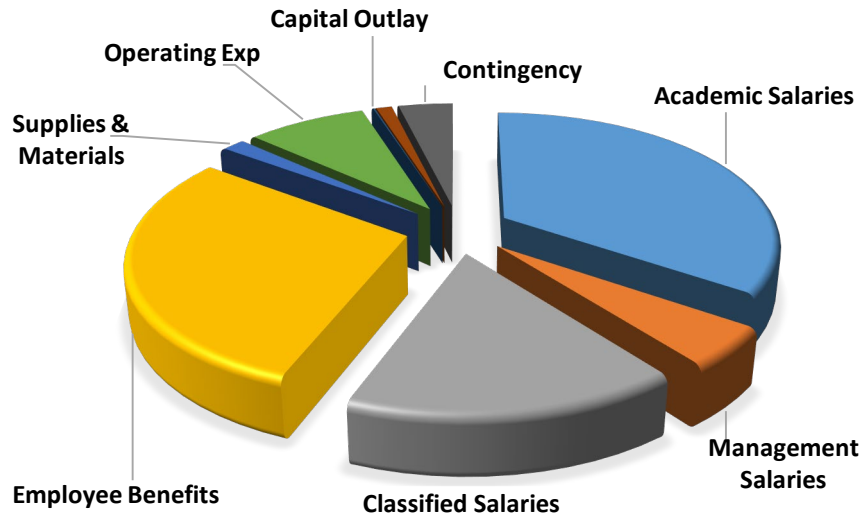
2020-21 State Budget

Key CCC Issues

- No enrollment growth or COLA
- \$1.45 billion in Apportionment Deferrals
- \$415 million in Student Equity and Achievement (SEA) Funding Deferrals
- Temporary Stay for Requirements (FON, 50% Law) and Revised Reporting Timelines
- \$120 Million COVID-19 Response Block Grant
- Temporary Reduction in STRS and PERS Pension Costs for 2020-21 and 2021-22
 - PERS: CalPERS estimated employer contributions decrease from 22.67% to 20.7% in 2020-21 and from 24.6% to 22.84% in 2021-22.
 - STRS: CalSTRS estimated employer contributions decrease from 18.41% to 16.15% in 2020-21 and from 17.9% to 16.02% in 2021-22.
- increase of \$5.8 million to fund Dreamer Resource Liaisons and student support services, for immigrant students including undocumented students
- increase of \$10 million ongoing to provide legal services to immigrant students, faculty, and staff
- decrease of \$5 million ongoing and a decrease of \$40 million one-time for Calbright College

2020-21 Adoption Budget

Unrestricted General Fund 111 by Object



	2019-20	2020-21	PERCENT OF
	ADOPTION	ADOPTION	TOTAL
	BUDGET	BUDGET*	BUDGET
1000 ACADEMIC SALARIES	60,625,543	62,761,426	34.6%
2000 MANAGEMENT SALARIES	7,690,998	8,905,615	4.9%
2000 CLASSIFIED SALARIES	28,309,077	29,770,921	16.4%
3000 EMPLOYEE BENEFITS	54,803,563	53,096,098	29.2%
SALARY & BENEFIT SUBTOTAL	151,429,181	154,534,059	85.1%
4000 SUPPLIES & MATERIALS	2,702,826	2,860,175	1.6%
5000 OPERATING EXP	15,545,225	15,138,536	8.3%
6000 CAPITAL OUTLAY	312,393	188,511	0.1%
7000 TRANSFERS	783,018	2,001,021	1.1%
7999 CONTINGENCY	4,750,578	6,899,423	3.8%
DIRECT EXPENDITURE SUBTOTAL	24,094,040	27,087,667	14.9%
TOTAL EXPENDITURES	175,523,221	181,621,725	100.0%

* Incorporates budget carryover funds.

Historical Salary & Benefit Costs General Fund 111 - Unrestricted (as a Percent of Total Expenditures)

Year	%	
2010-11	84.1%	
2011-12	85.5%	
2012-13	85.7%	
2013-14	86.1%	
2014-15	84.7%	
2015-16	85.6%	
2016-17	86.3%	
2017-18	84.0%	
2018-19	83.5%	
2019-20	83.5%	
2020-21	85.1%	Budgeted

2020-21 Key Budget Components and Assumptions

Unrestricted General Fund (Fund 111) Assumptions

Component	2020-21	2021-22
Funded FTES	26,668	26,668
COLA	0%	0%
Hold Harmless Component (TCR FY18)	\$163.1M	\$163.1M
Step/Longevity - Faculty	1.7%	1.7%
Step/Longevity - Classified	1.4%	1.4%
Step/Longevity - Confidential/Supervisors/Management	1%	1%
STRS Rate	16.15%	16.02%
PERS Rate	20.7%	22.84%
Utility costs	3.5%	3.5%
Carryover (2%)	\$3,170,568	-
Carryover (SCFF)	\$7,989,128	-
Carryover above 2% and SCFF to mitigate unfunded COLA, etc...	\$210,591	-

2020-21

Key Budget Components

Additional District Cost on Each Payroll Dollar

Statutory Benefits	Academic	Classified
State Teachers Retirement System (STRS)	16.15%	N/A
Public Employee Retirement System (PERS)	N/A	20.07%
Social Security (OASDI)	N/A	6.2%
Medicare	1.45%	1.45%
State Unemployment Insurance (SUI)	0.05%	0.05%
Workers' Compensation	1.70%	1.70%
Active Employee Retiree Health Liability (HRL)	15.0%	8.5%
Retired Employee Retiree Health Liability (HR2)	14.3%	11.3%
Total	48.65%	49.27%

2020-21 Adoption Budget

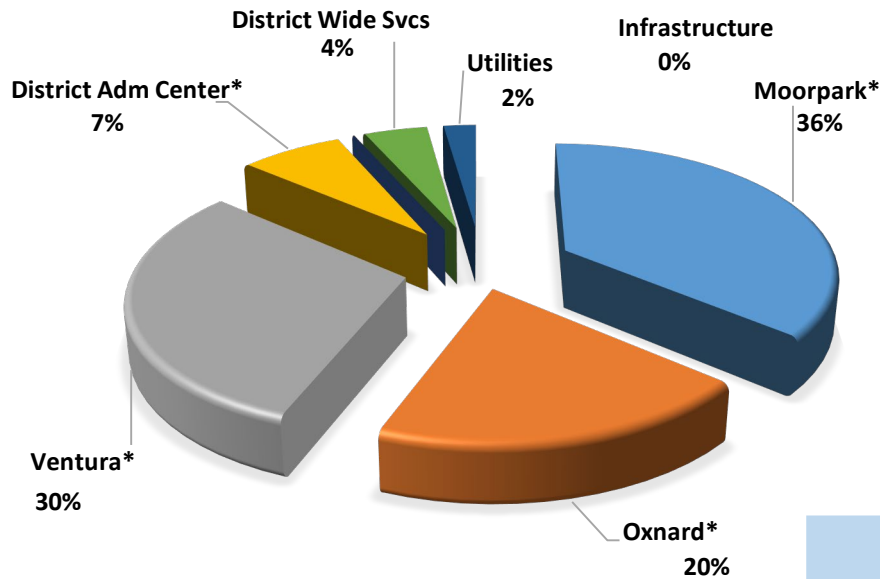
Unrestricted General Fund 111 by Cost Center

	MOORPARK COLLEGE		OXNARD COLLEGE		VENTURA COLLEGE		DISTRICT ADMIN CENTER		DISTRICTWIDE	
	ADOPTION BUDGET *	PERCENT OF TOTAL	ADOPTION BUDGET *	PERCENT OF TOTAL	ADOPTION BUDGET *	PERCENT OF TOTAL	ADOPTION BUDGET *	PERCENT OF TOTAL	ADOPTION BUDGET *	PERCENT OF TOTAL
FACULTY SALARIES	27,170,187	41.3%	12,770,506	35.8%	22,820,734	41.4%	-	0.0%	-	0.0%
MANAGEMENT SALARIES	2,223,533	3.4%	1,992,230	5.6%	2,304,196	4.2%	2,385,656	18.5%	-	0.0%
CLASSIFIED SAARIES	10,120,206	15.4%	5,273,788	14.8%	8,863,655	16.1%	5,309,759	41.1%	203,512	2.5%
EMPLOYEE BENEFITS	19,712,930	30.0%	11,423,330	32.0%	16,849,089	30.6%	4,934,493	38.2%	176,255	2.2%
SALARY & BENEFIT SUBTOTAL	59,226,856	90.1%	31,459,854	88.1%	50,837,674	92.2%	12,629,908	97.7%	379,767	4.7%
SUPPLIES & MATERIALS	1,494,294	2.3%	642,651	1.8%	631,106	1.1%	73,324	0.6%	18,800	0.2%
OPERATING EXP	2,340,933	3.6%	1,115,229	3.1%	2,065,143	3.7%	184,234	1.4%	5,342,496	66.6%
CAPITAL OUTLAY	35,876	0.1%	29,050	0.1%	19,644	0.0%	10,800	0.1%	93,141	1.2%
TRANSFERS/CONTINGENCY	2,637,461	4.0%	2,465,541	6.9%	1,577,989	2.9%	28,831	0.2%	2,190,622	27.3%
TOTAL EXPENDITURES	65,735,421	100.0%	35,712,326	100.0%	55,131,556	100.0%	12,927,096	100.0%	8,024,827	100.0%

* Incorporates carryover funds, including one-time funds related to the allocation of additional SCFF Apportionment Revenue.

2020-21 Adoption Budget

Unrestricted General Fund 111 by Location



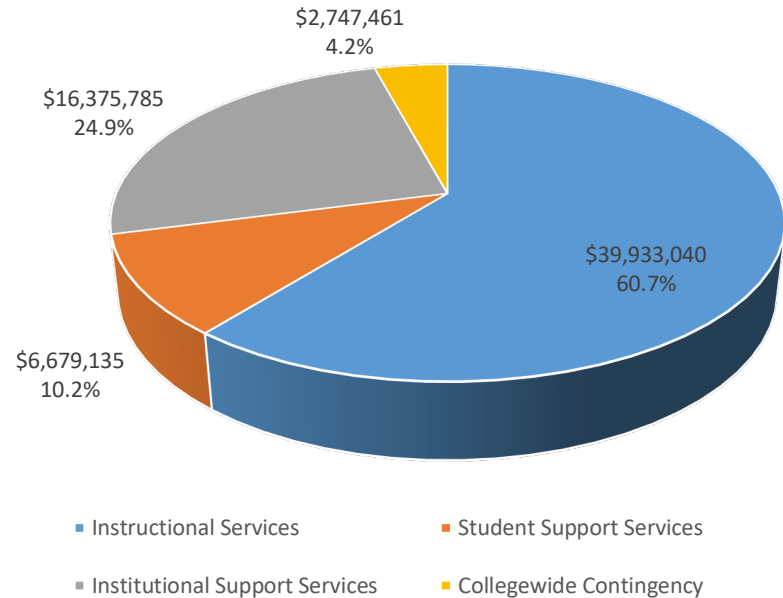
	2019-20 ADOPTION BUDGET	2020-21 ADOPTION BUDGET	%
MOORPARK*	64,238,720	65,735,421	36%
OXNARD*	33,463,088	35,712,326	20%
VENTURA*	53,332,727	55,131,556	30%
DISTRICT ADM CENTER*	12,532,730	12,927,096	7%
INFRASTRUCTURE	-	-	0%
DISTRICT WIDE SVCS	7,865,456	8,024,827	4%
UTILITIES	4,090,500	4,090,500	2%
TOTAL EXPENDITURES	175,523,221	181,621,725	100%

* Incorporates budget carryover.

Moorpark College Budget Priorities

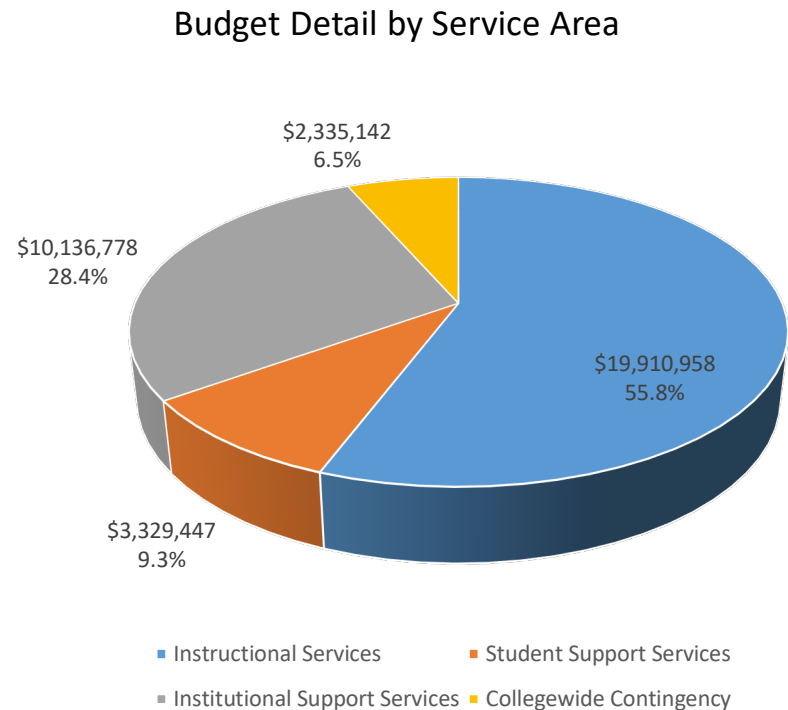
1. **Student Centered Curriculum** – Develop and teach inspiring and challenging curriculum that is focused on the academic and career goals of all its students
2. **Student Access** – Provide ready access to a college education for all members of the community it serves
3. **Student Success** – Provide the resources and opportunities needed to support the academic and career success of all students
4. **Campus Safety & Wellness** – Provide an environment that promotes both safety and the wellness of all its employees and students
5. **Organizational Effectiveness** – Ensure it has the organizational framework to fulfill the strategic directions within its Educational Master Plan

Budget Detail by Service Area



Oxnard College Budget Priorities

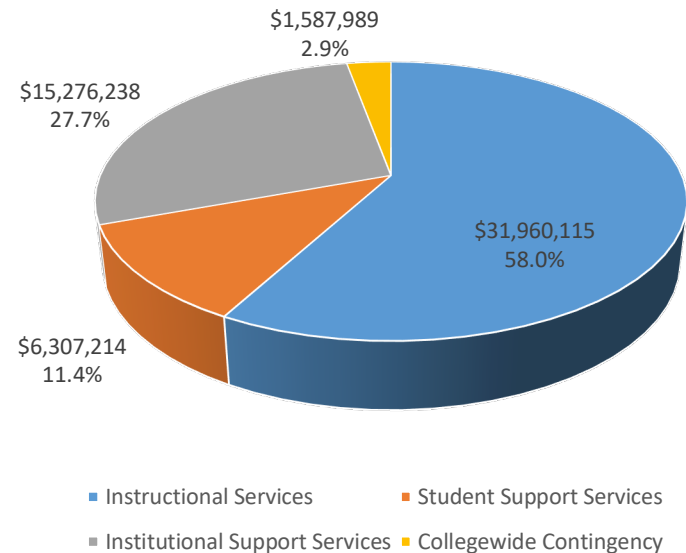
1. Successful Online Instruction
2. Safe In-Person Instruction
3. Robust Online Student Support
4. Increased Student Financial Aid
5. Emphasize Employee Well-being
6. Strategic Enrollment Management



Ventura College Budget Priorities

1. **Campus safety**
2. **Alignment with CCCCO Vision for Success and call to action:**
 - a. *Guided Pathways*
 - b. *Top Five in Six* – improve student course, certificate, and degree completion, and English/Math metrics
 - c. *Student Equity Plan* – improve student success and close equity gaps
 - d. Social Justice and Antiracism efforts
3. **Sail to Success** – improve student English & Math completion of transfer-level courses in first year
4. **Beacons of Success** – develop a culture of clear, collegial, and transparent communication
5. **Facility Master Plan**

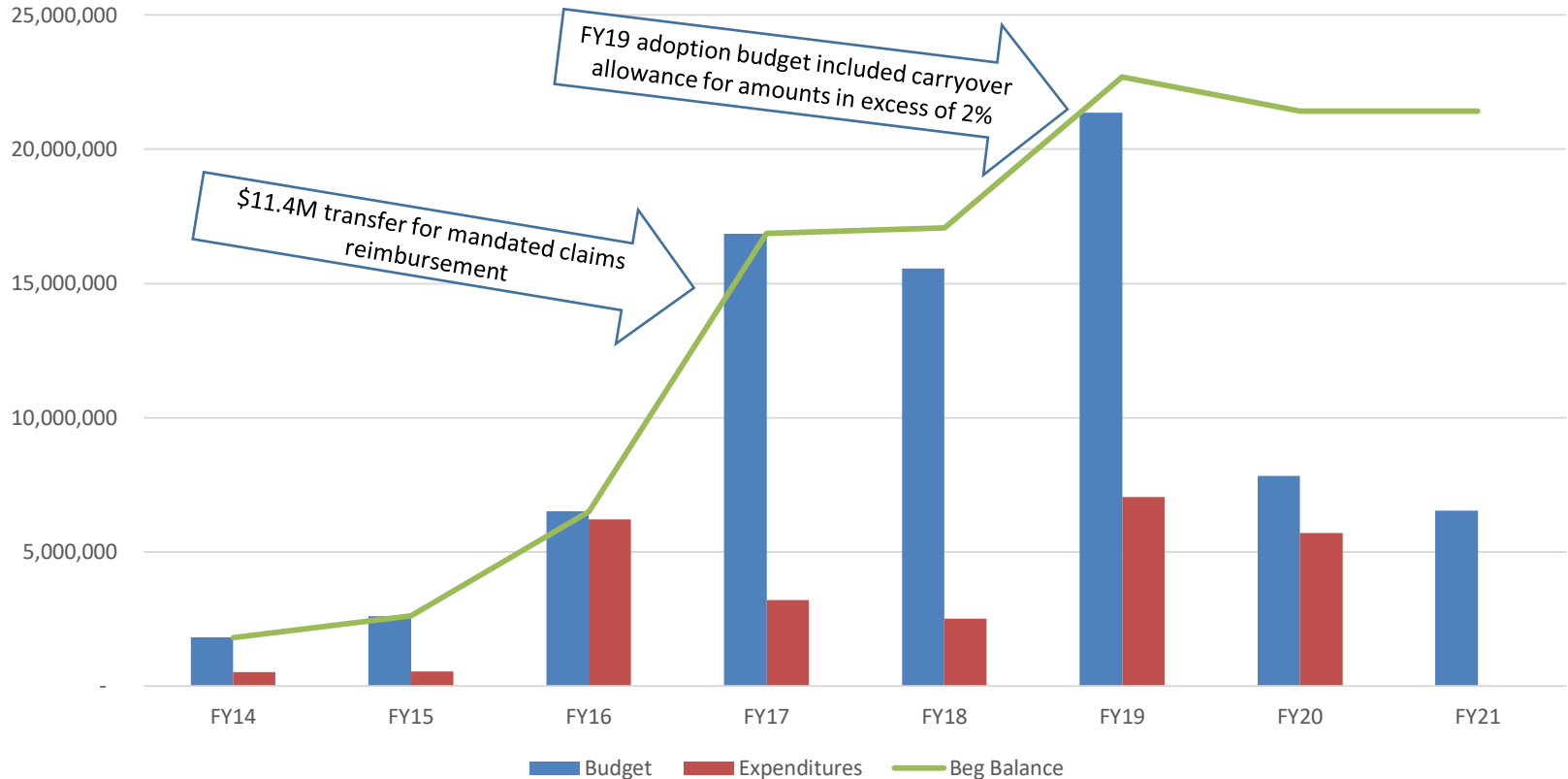
Budget Detail by Service Area



FUND 113

General Fund – Unrestricted – Designated Infrastructure

FY14 - FY21 Budget vs. Expenditures



Revenue sources:

- Net savings between budget & actual expenses from DWS and utilities allocations
- Any unbudgeted unrestricted general fund revenue (except growth and COLA)
- Enrollment fee local revenue
- Interest income

Expenditure categories:

- Scheduled maintenance & capital furniture
- Library materials/databases
- Instructional/Non-instructional equipment
- Technology refresh/replacement
- Other one-time expenditures

FUND 113

FY2020-21 PLANNED PROJECTS

Moorpark College

Instructional Furniture	\$150,000
General Building Improvements	\$150,000
Automatic Door Replacements	\$310,000
Plumbing Improvements (Campus Center and Humanities /Social Science)	\$375,000
Door Hardware Improvements (campuswide)	\$181,655
Library Books and Databases	\$150,000
Instructional and Non-Instructional Equipment	\$500,100
Tech Equipment and Lease Purchases	\$550,000
Digitizing Architectural Plans	\$100,000
Performing Arts Center (PAC) Audio System	\$200,000
	\$2,666,755

Moorpark College:

FY20 Ending Fund Balance	\$10,635,502
FY21 Projected Expenses (Budget)	(\$2,666,755)
FY21 Projected Ending Fund Balance	\$7,968,747

* Saving for a \$25 million renovation of the Student Center

Oxnard College

Scheduled Maintenance and Instructional Furniture	\$459,000
Library	\$64,000
Instructional and Non-Instructional Equipment	\$125,000
IT Equipment and Infrastructure	\$267,000
Technical Assistance	\$250,000
	\$1,165,000

Oxnard College:

FY20 Ending Fund Balance	\$5,865,327
FY21 Projected Expenses (Budget)	(\$1,165,000)
FY21 Projected Ending Fund Balance	\$4,468,827

Planned Projects for FY21:

- Refurbish classrooms in Letters and Science buildings
- Classroom HVAC improvements and repairs
- Science lab vent hood replacement and repairs
- Library subscriptions, databases, and books
- Replace diesel equipment (move to cleaner diesel)
- Classroom technology refresh and upgrades
- Facility Master Plan

FUND 113

FY2020-21 PLANNED PROJECTS

Ventura College

General Building Improvements	\$550,000
Equipment Maintenance/Repair	\$250,000
Refresh furniture for 3-5 classrooms	\$2000,000
Library Books and Databases	\$130,000
Instructional and Non-Instructional Equipment	\$500,000
Tech Equipment	\$710,000
Replace Backhoe/Frontloader	\$90,000
	\$2,430,000

Ventura College:

FY20 Ending Fund Balance	\$ 4,314,586
FY21 Projected Expenses (Budget)	(\$2,430,000)
FY21 Projected Ending Fund Balance	\$ 1,884,586

District Administrative Center

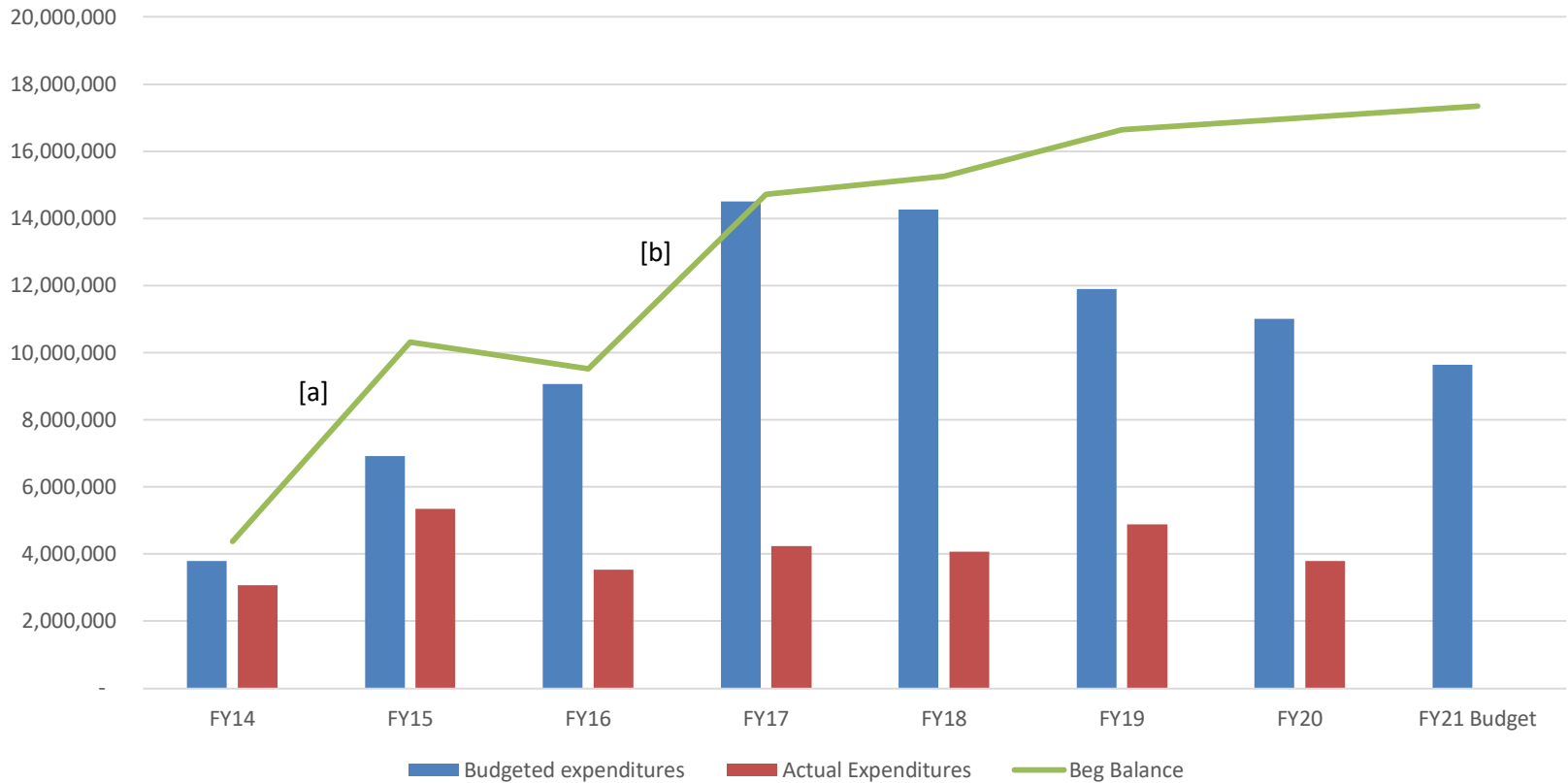
District Administrative Center:

FY20 Ending Fund Balance	\$0
FY21 Projected Expenses (Budget)	\$0
FY21 Projected Ending Fund Balance	\$0

FUND 114

General Fund – Unrestricted – Designated

FY14 - FY21 Budget vs. Expenditures



[a] Transfer in \$5.3M from bookstore equity

[b] Transfer in \$3M for mandated claims reimbursement, and \$2M from reserves for emergency preparedness

FUND 114

FY2020-21 PLANNED PROJECTS

Moorpark College

Moorpark:

FY20 ending fund balance	\$5,461,796
FY21 revenue	+ 760,964
<u>FY21 budget</u>	<u>- 1,059,495</u>
FY21 projected ending fund balance	\$5,163,264

Significant programs:

- Zoo Activities
- Indirect Cost Recovery
- Bookstore Lease
- International Students

Plans/Usage of balances:

- \$65M expansion of the zoo
- \$25M renovation of the student center

Oxnard College

Oxnard:

FY20 ending fund balance	\$3,079,263
FY21 revenue	+ 474,461
<u>FY21 budget</u>	<u>- 529,627</u>
FY21 projected ending fund balance	\$3,024,097

Significant programs:

- CSSC County Lease
- Indirect Cost Recovery
- Bookstore Lease
- Civic Center

Plans/Usage of balances:

- FT grounds worker and PT custodian to support Civic Center
- FT college services supervisor
- Contingency for budget shortfall

Ventura College

Ventura:

FY20 ending fund balance	\$ 1,903,287
FY21 revenue	+ 534,188
<u>FY21 budget</u>	<u>- 810,340</u>
FY21 projected ending fund balance	\$ 1,627,135

Significant programs:

- Civic Center
- Indirect Cost Recovery
- Bookstore Lease
- International Students

Plans/Usage of balances:

- Co-curricular activities
- FT College Services Supervisor
- Personnel costs to support Civic Center
- Facilities maintenance projects (e.g. fencing, paving, painting)

FUND 114

FY2020-21 PLANNED PROJECTS

Economic Development

Economic Development Programs:

FY20 ending fund balance	\$ 452,589
FY21 revenue	+ 1,539,763
FY21 budget	<u>- 1,642,574</u>
FY21 projected ending fund balance	\$ 349,778

District Administrative Center

District Administrative Center:

FY20 ending fund balance	\$1,0032,149
FY21 revenue	+ 259,000
FY21 budget	<u>- 386,365</u>
FY21 projected ending fund balance	\$ 904,784

Significant programs:

- District Office Building
- Indirect Cost Recovery

Plans/Usage of balances:

- Warehouse space
- Records retention service

Districtwide Programs

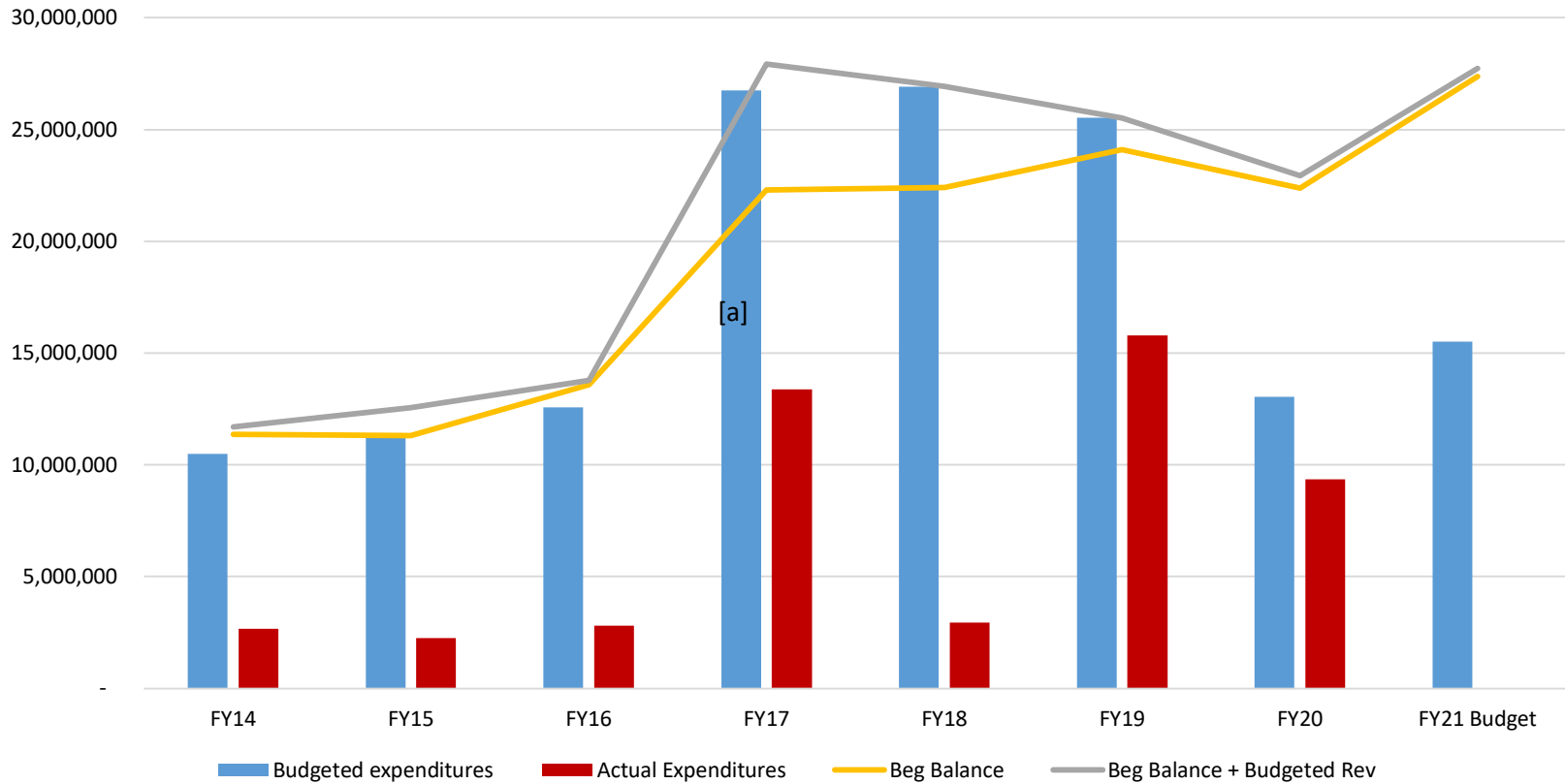
Districtwide Programs:

FY20 ending fund balance	\$ 5,407,139
FY21 revenue	+ 60,920
FY21 budget	<u>- 5,218,325</u>
FY21 projected ending fund balance	\$ 249,734

FUND 419

Capital Projects Fund

FY14 - FY21 Budget vs. Expenditures



[a] Transfer of \$6 million from Fund 11x

FUND 419

FY2020-21 SIGNIFICANT PLANNED PROJECTS

Moorpark College

	Beg Balance and Transfer	Expenses
MC Wayfinding	975,614	975,614
Performing Arts Improvement	633,436	300,000
Special Rep & Site Improvements Ph 2	998,927	400,000
Zoo Tiger Habitat	1,400,000	1,400,000
Stadium Bathrooms	1,089,494	1,089,494
CCCR Renovation	238,147	238,147
LMC Flooring Replacement	250,000	250,000
Softball Field Compliance	300,000	300,000
Baseball Field Fencing	400,000	150,000
	6,285,618	5,103,255

Moorpark:

FY20 ending fund balance	\$ 11,797,620
FY21 transfer	+ 50,000
<u>FY21 budget</u>	<u>5,172,109</u>
FY21 projected ending fund balance	\$ 6,645,511

Oxnard College

	Beg Balance and Transfer	Expenses
OC Fire Warehouse	1,180,727	1,180,727
Art + Design Modular Classrooms	2,495,675	2,495,675
OC Wayfinding	295,887	295,887
	3,972,289	3,972,289

Oxnard:

FY20 ending fund balance	\$ 8,018,403
FY21 transfer	+ 50,000
<u>FY21 budget</u>	<u>- 3,983,522</u>
FY21 projected ending fund balance	\$ 4,084,880

FUND 419

FY2020-21 SIGNIFICANT PLANNED PROJECTS

Ventura College

	Beg Balance and Transfer	Expenses
Math/Science HVAC Renovation	5,742,611	5,710,850
	5,742,611	5,710,850

Ventura:

FY20 ending fund balance	\$ 6,580,016
FY21 transfer	+ 265,736
FY21 budget	- 5,782,136
<u>FY21 projected ending fund balance</u>	<u>\$ 1,063,615</u>

DAC & Districtwide

	Beg Balance and Transfer	Expenses
DW Mass Notification System	534,987	534,987
	534,987	534,987

DAC & Districtwide:

FY20 ending fund balance	\$ 1,001,631
FY21 transfer	+ 8,945
FY21 budget	- 563,903
<u>FY21 projected ending fund balance</u>	<u>\$ 446,674</u>

General Fund – Unrestricted Fund Balances

	6/30/2019 ACTUALS	6/30/2020 ACTUALS	6/30/2021 PROJECTIONS
Board Designated ^[a]			
State Required Minimum 5% ^[b]	10,018,403	9,718,964	9,890,585
Revenue Shortfall Contingency	5,000,000	5,000,000	5,000,000
State Teachers' Retirement System (STRS)	1,000,000	1,000,000	1,000,000
Energy Efficiency	1,400,000	170,000	170,000
Unallocated	17,674,962 ^[c]	10,149,283	4,573,741
Budget Carryover	5,038,852 ^[d]	11,370,287 ^[e]	-
Fund 111 Sub-Total	40,132,217	37,408,534	20,634,326
Fund 113	21,694,867	21,424,569	18,619,156
Fund 114	16,984,594	17,336,223	11,318,791
Grand Total - General Fund Unrestricted	78,811,677	76,169,326	50,572,273

[a] The Board has designated reserves to address infrastructure and one-time expenditure needs.

[b] In accordance with State Chancellor's Office Accounting Advisory FS 05-05, designation includes five percent of budgeted expenditures in subfund 111, 113, and 114.

[c] Due to the implementation of SCFF, the second principal apportionment from the State was greater than the first apportionment for FY19 by a total of \$5.7 million. At 6/30/2019, a plan to utilize these reserves was still in development. During fiscal year 19-20, the Board approved augmenting the budget for these additional apportionment revenue related to P2 and Recal.

[d] Incorporates budget carryover including the 2% limit and one-time funds related to the allocation of additional SCFF apportionment revenue.

[e] Refer to FY21 Adoption Budget Allocation lines 13 for details.

Planning Considerations

- Advancement of Student Success and Social Justice
 - ✓ AB 705
 - ✓ Guided Pathways
 - ✓ Dual Enrollment
 - ✓ Open Educational Resources
 - ✓ Promise programs
- Healthy Return to Campus
- Operational Guidelines
- Workplace Safety & Emergency Preparedness
- Enrollment Management
- Managing Program and Fiscal Impact of SCFF
 - ✓ Focus on optimization of resources
- Managing Cash Deferrals
- Police Services Budget
- Districtwide Planning for Potential Expenditure Reductions
- Review and Establish Reserve Policy