







# ADOPTION BUDGET

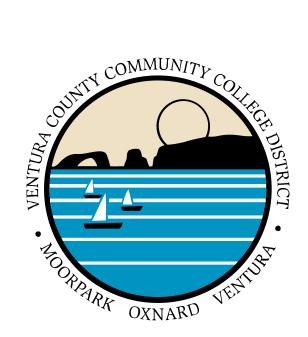


**SEPTEMBER 13, 2022** 

2022-23

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT

# 2022-2023 ADOPTION BUDGET



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE
DISTRICT ADMINISTRATIVE CENTER

SEPTEMBER 13, 2022
VENTURA COUNTY COMMUNITY COLLEGE DISTRICT

### **BOARD OF TRUSTEES**

Ms. DIANNE B. McKay, Chair Trustee Area 2

MR. STAN MANTOOTH, VICE CHAIR TRUSTEE AREA 3

MR. JOSHUA CHANCER, TRUSTEE TRUSTEE AREA 1

MR. BERNARDO M. PEREZ, TRUSTEE TRUSTEE AREA 4

Ms. Gabriela Torres, Trustee Trustee Area 5

### **ADMINISTRATION**

DR. RICK MACLENNAN, CHANCELLOR

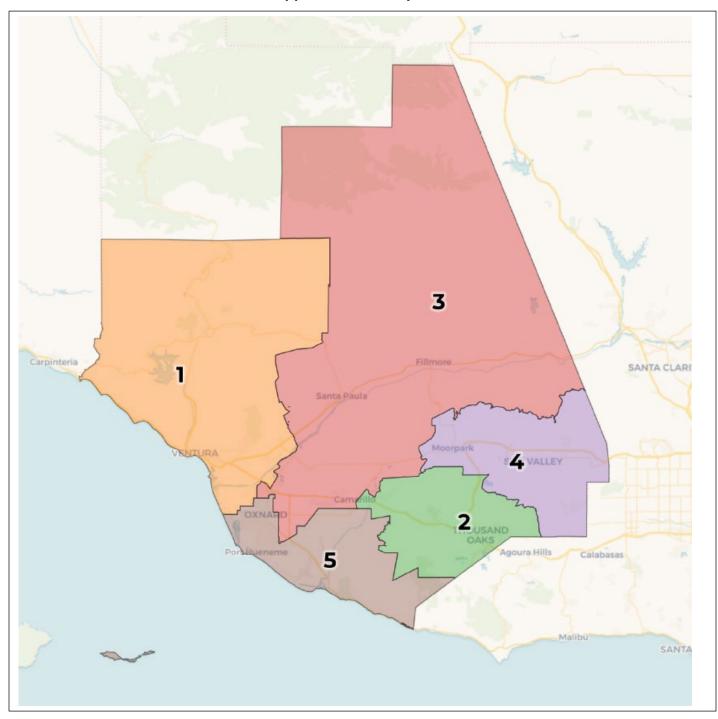
DR. DAVID EL FATTAL, VICE CHANCELLOR, BUSINESS AND ADMINISTRATIVE SERVICES

Ms. Laura Barroso, Vice Chancellor, Human Resources

DR. CYNTHIA HERRERA, VICE CHANCELLOR, INSTITUTIONAL EFFECTIVENESS

DR. JULIUS SOKENU, PRESIDENT, MOORPARK COLLEGE
DR. OSCAR COBIAN, ACTING PRESIDENT, OXNARD COLLEGE
DR. KIMBERLY HOFFMANS, PRESIDENT, VENTURA COLLEGE

# Ventura County Community College District Trustee Area Map Board Approved February 15, 2022



Map is not to scale.

#### Area 1 - Mr. Josh Chancer:

Ventura, Saticoy, Montalvo, Portions of El Rio, Ojai Valley, City of Ojai, Riverpark, Northwest Oxnard, Meiners Oaks, Wheeler Springs, Oakview and North Coast

### Area 2 - Ms. Dianne B. McKay:

Thousand Oaks, Newbury Park, Westlake Village (Ventura County portion), Oak Park, Lake Sherwood, Hidden Valley, Santa Rosa Valley and Portions of Camarillo

### Area 3 - Mr. Stan Mantooth:

Portions of Camarillo, Port Hueneme, Santa Paula, Fillmore, Nyeland Acres, Oxnard College, Piru, Somis, Del Norte Area, Las Posas Valley and Portions of Oxnard

### Area 4 - Mr. Bernardo M. Perez:

Moorpark, Simi Valley, Santa Susana Knolls, Box Canyon, Bell Canyon, Chatsworth Peak, Home Acres, Sinaloa Lake and Tierra Rejada Valley

### Area 5 - Ms. Gabriela Torres:

CSU Channel Islands, Colonia, Mandalay Bay, Silver Strand, Hollywood Beach and Hollywood by the Sea, Channel Islands Harbor, Port Hueneme, Oxnard Plain, Naval Base V.C. Port Hueneme and Portions of El Rio



### District Vision, Mission & Values

### **District Vision Statement**

The Ventura County Community College District will become the leader in the development of high quality, innovative educational programs and services. Keeping in mind that students come first, we will model best practice in instructional and service delivery, student access, community involvement, and accountability.

#### **District Mission Statement**

Ventura County Community College District provides students, in its diverse community, with access to comprehensive quality educational opportunities that support student learning and student success.

#### **District Values Statement**

- We base our actions on what will best serve students and the community.
- We maintain high standards in our constant pursuit of excellence.
- We recognize and celebrate creativity, innovation, and entrepreneurship.
- We demonstrate integrity and honesty in action and word.
- We communicate openly and respectfully to students, colleagues and members of the public.
- We hire and retain personnel who reflect the diversity of the communities we serve.
- We promote inclusiveness, and openness to differing viewpoints.
- We use data, research and open discussion to drive our plans and decisions.
- We demonstrate responsible stewardship for our human, financial, physical and environmental resources.
- We seek and maintain long-term partnerships with the communities we serve.

### Ventura County Community College District

# Adopted Board of Trustees/District 2021 – 2027 Strategic Goals

- 1. Instill a culture that values diversity, students, our communities, collaboration, and the success of each employee.
- 2. Increase equitable access and success for all students.
- 3. Support the closing of academic achievement and support services equity gaps across all racial, ethnic, socioeconomic, and gender groups.
- 4. Actively support equitable workforce and economic development in Ventura County through partnerships and relevant programs and pathways leading from education to careers.











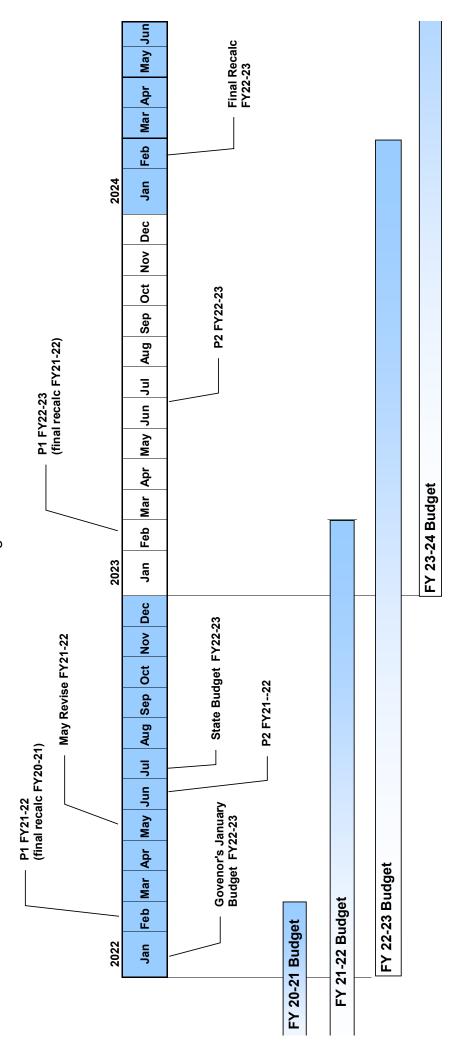
# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET TABLE OF CONTENTS

|   | Page(s) |  |  |
|---|---------|--|--|
| BUDGET DEVELOPMENT  |         |  |  |
| TIMELINE AND PROCESS  | 8       |  |  |
| DISTRICTWIDE RESOURCE BUDGET ALLOCATION MODEL NARRATIVE     | 11      |  |  |
| Infrastructure Funding Model Narrative                      | 22      |  |  |
| BUDGET ASSUMPTIONS  | 28      |  |  |
| BUDGET NARRATIVE  | 35      |  |  |
| SUMMARY OF BUDGETED EXPENDITURES AND TRANSFERS – ALL FUNDS  | 54      |  |  |
| GENERAL FUND-UNRESTRICTED (111)                             |         |  |  |
| Revenue Projections   | 57      |  |  |
| BUDGET ALLOCATION   | 58      |  |  |
| Education Protection Act (EPA) Funds                        | 60      |  |  |
| COMPARATIVE BUDGET SUMMARY                                  | 61      |  |  |
| College Budgets   | 62      |  |  |
| DISTRICT ADMINISTRATIVE CENTER BUDGET                       | 75      |  |  |
| DISTRICTWIDE SERVICES BUDGET                                | 76      |  |  |
| Utilities / Infrastructure                                  | 78      |  |  |
| Fund Balances   | 79      |  |  |
| GENERAL FUND (113) - DESIGNATED INFRASTRUCTURE BUDGET       | 80      |  |  |
| GENERAL FUND (114) - DESIGNATED BUDGET                      |         |  |  |
| GENERAL FUND - RESTRICTED BUDGET                            | 87      |  |  |
| PARKING SERVICES FUND BUDGET                                | 94      |  |  |
| HEALTH SERVICES FUND BUDGET                                 | 96      |  |  |
| SPECIAL REVENUE FUND BUDGET (CRM)                           | 98      |  |  |
| CHILD DEVELOPMENT FUND BUDGET                               | 100     |  |  |
| EXOTIC ANIMAL TRAINING MANAGEMENT (EATM) ZOO OPERATIONS     | 102     |  |  |
| CAPITAL PROJECTS FUND BUDGET                                | 104     |  |  |
| FOOD SERVICE FUND BUDGET                                    | 115     |  |  |
| INTERNAL SERVICES FUND BUDGET                               | 117     |  |  |
|   |         |  |  |
| FINANCIAL AID FUND BUDGET                                   | 120     |  |  |
| APPENDIX  | 400     |  |  |
| 10-YEAR HISTORICAL EXPENDITURES                             | 123     |  |  |
| HISTORICAL EXPENSES BY ACTIVITY                             | 127     |  |  |
| HISTORICAL FTES   | 131     |  |  |
| HISTORICAL STUDENT CENTERED FUNDING FORMULA FUNDING METRICS | 133     |  |  |
| BUDGET ALLOCATION (DETAILED)                                | 135     |  |  |
| MODEL COMPARATIVE BUDGET SUMMARY                            | 138     |  |  |

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET

TIMELINE AND PROCESS

# Ventura County Community College District State Budget Process Timeline



- ☐ Governor's January Proposal includes estimates of state revenues
- Governor's May Revise revised estimates of state revenues

- Final State Budget final state revenue
- P1- estimates of statewide budget shortfalls in property tax and enrollment fees; deficit factor to growth funding; may allocate special funding
- P2 revised estimates of statewide budget shortfalls in property tax and enrollment fees; deficit factor to growth funding; may allocate special funding
- Final Recalc Final calculation of state revenue- includes any final deficit, distribution of unclaimed dollars that are not returned by Budget Act/Law

### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT TIMELINE AND PROCESS FOR BUDGET DEVELOPMENT — BUDGET YEAR 2023

| October               | District Council on Administrative Services (DCAS) reviews General Fund Allocation  |
|-----------------------|---|
|                       | Model and Infrastructure Funding Model to consider the need for modifications.  |
|                       | ₩   |
| November/<br>December | Vice Chancellor and District Budget Officer estimate revenue and inflationary costs in upcoming and subsequent budget years to identify gaps. Vice Chancellor provides analysis of projected revenues and increases in costs to DCAS for revenue and deliberation of targeted FTES, expenditure reductions or increases, and consideration of managed use or increase of reserves. Colleges and District Administrative Center receive preliminary allocations for the upcoming fiscal year based on the budget allocation models and begin preliminary budget plans. |
|                       |   |
| January               | Board of Trustees Study Session on District Reserves.   |
|                       | Board of Trustees reviews District budget process and projections and provides strategic direction in alignment with Board goals.   |
|                       | Vice Chancellor and district/college budget officers review Governor's Initial Budget Proposal and refine budget projections. Provide an update to DCAS.  |
|                       |   |
| February              | Board of Trustees reviews the Governor's Initial Budget Proposal and district budget projections and provides strategic direction in alignment with Board goals.  |
|                       | Vice Chancellor and district/college officers draft budget assumptions and submit to DCAS for consideration and recommendation to Board.  |
|                       |   |
| March/April           | Board of Trustees approve budget assumptions.   |
|                       | Colleges and District Administrative Center receive allocation for tentative budget based on the allocation models and build site-specific tentative budgets. DCAS receives an update.  |
|                       | $\overline{\mathbb{L}}$   |
| May                   | Board of Trustees Special Board Meeting (Tentative Budget review)   |
|                       | Vice Chancellor and district/college budget officers compare Governor's May Revise to district budget projections and make adjustments and provide DCAS with an update. DCAS reviews Tentative Budget and recommends to Board.  |
|                       |   |
| June                  | Board of Trustees approves the Tentative budget.  |
|                       | lacksquare  |
| July/August           | Vice Chancellor and district/college budget officers compare signed State budget to district budget projections and make adjustments. Colleges and District Administrative Center receive final allocations for the upcoming fiscal year based on the allocation models, analyze year-end results, incorporate these results into local planning processes, and build a site-specific adoption budget. DCAS reviews Adoption Budget and recommends through Board.   |
|                       |   |
| September             | Board of Trustees approve the Adoption budget.  |
|                       |   |

REV 12/14/2021 10

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET

**ALLOCATION MODEL** 

### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT

### DISTRICTWIDE RESOURCE BUDGET ALLOCATION MODEL GENERAL FUND – UNRESTRICTED BUDGET

### Fiscal Year 2022-2023

### I. Introduction

The Districtwide Resource Budget Allocation Model (Allocation Model) represents the methodology for distribution of Unrestricted General Fund revenues to the District's various operating units. The Allocation Model is complex enough to reflect the needs of a multi-college district and the unique characteristics of the colleges, yet simple enough to be readily understood, easily maintained, and transparent. The Model considers how the District is funded by the State and contains factors to help ensure accountability, predictability, and equity. Further, the elements of the Allocation Model are based on both resources and expenditures.

The Allocation Model addresses the distribution of resources and is not prescriptive in how funds are to be spent at the various locations (colleges and district office). The District acknowledges differences between its colleges and recognizes the need to direct resources based on plans and objectives to meet the needs of each college's diverse populations and constituencies. The colleges have separate and specific budget development processes that are unique to each college and are reflective of institutional culture and priorities. It is at this level that the budget must be aligned with each college's strategic plans and address accreditation requirements.

Annually, the Allocation Model is reviewed by the District Council of Administrative Services (DCAS) and Cabinet. As necessary, and when appropriate, modifications and/or revisions to the Allocation Model are recommended to the Board for consideration for the maintenance of the model's equity and integrity.

The California Community Colleges Chancellor's Office implemented the Student Centered Funding Formula (SCFF) beginning with the 2018-19 fiscal year. Shortly after the implementation, the District began considering whether and how to modify the existing Budget Allocation Model to reflect the components contained in the SCFF. Over the last approximately three years, DCAS has spent substantial time discussing and studying various allocation model scenarios and the resulting impacts to the District and its colleges, while concurrently evaluating the existing model. Further, DCAS members have spent significant time discussing and advocating for equality and equity in the proposed Model. In culmination of comprehensive analysis and discussions, DCAS recommended, and the board approved, that the model be updated to more closely align the District's

allocation model with the SCFF beginning with the 2021-22 budget. The key components of the allocation model are described below.

### II. Model

The Districtwide Resource Budget Allocation Model utilizes formulas and variables that have been meaningfully studied, readily defined, easily measured, and consistently reported. The following describes the elements of the Allocation Model:

### A. Revenue

The Allocation Model is designed for the distribution of all General Fund unrestricted revenue, unless identified to be distributed in a different fashion (such as to fund structural deficits). At this time, only state apportionment, unrestricted lottery, a portion of non-resident tuition, full time faculty hiring funds, and items related to part-time comp and benefits are included in the Allocation Model. Revenue will be projected at the District's calculated stability funding level for the budgeted year, less a deficit factor. Stability funding is calculated as the District's SCFF Calculated TCR from the previous fiscal year plus the COLA for the budgeted fiscal year. Restricted revenue sources of funding are allocated by the state directly to a specific college or by a district agreed-upon distribution method.

### B. Districtwide Support

Resources are allocated to a set of services and expenditure elements which are recognized as best administered in a centralized fashion.

### 1. Districtwide Services (DWS)

The Allocation Model provides a pool of resources, referred to as Districtwide Services (DWS), to support expenditures required to meet general districtwide obligations which support the district as a whole and cannot be conveniently or economically assigned to the other operating locations through a cost center. These expenditures include property and liability insurance, legal expenses, governing board expenses, financial and compliance audits, central technology hardware, software and management services, and other activities. These common costs benefit all operating units, but are not the direct result of any individual unit. Components and specific line item budgets will be considered each year by DCAS for inclusion in DWS or movement to another budget location. There are no proposed changes to this portion of the model.

### 2. Utilities

The district accounts for utilities in a central location, so as to mitigate the significant differences in utilization due to building size, construction, age, and climatic conditions affected by college locations. Expenditures represent the districtwide costs for electricity, water, gas, and land line telephone. The budget for utilities is based on historical and projected

rates and usage, and presented to DCAS for review and concurrence. There are no proposed changes to this portion of the model.

### 3. District Administrative Center (DAC)

The District recognizes that it is fiscally prudent to provide certain services centrally through the operation of a district office (District Administrative Center – DAC). These services primarily represent those functions that can be most effectively and efficiently administered in a centralized fashion. Typical of such functions are the Chancellor's office, human resources, information technology oversight, payroll, purchasing, accounts payable, and so forth. Currently, the DAC receives 7.1% of projected revenue. Each year, after review, if it is determined that specific budget items are to be reassigned between DWS and DAC or the colleges and DAC, the percentage of revenue will change accordingly, maintaining the same effective rate. Beginning with the 2022-23 fiscal year, the percentage allocated to the DAC will be 7.3%, an increase from the previous rate of 7.1%.

The previous three categories (Districtwide Services, Utilities, and DAC) reduce the revenue available for distribution to the colleges. The remaining revenue available for distribution is allocated in the subsequent categories.

### C. College Allocations

The Allocation Model is designed to provide fair and equitable allocations to the colleges by acknowledging areas of differences or unique characteristics between the colleges, as well as similarities. The differences, unique characteristics, and similarities considered include, but are not limited to, areas such as classroom capacity, program mix, full time equivalent students (FTES), and ratio of full time to part time faculty. These elements are considered in one or more of the components of the Allocation Model to ensure an equitable allocation process. The three separate mechanisms below address different equity issues which have been recognized by the colleges.

### 1. Class Schedule Delivery Allocation

This element of the Allocation Model addresses differences among the colleges related to instructional productivity which is dictated in part by facility limitations, program mix, student needs, full-time/part-time faculty ratios, internal organization, and faculty longevity. Using a productivity factor of 525 and actual FTES (resident, non-resident, credit, special admit credit, incarcerated credit, non-credit, and enhanced non-credit) produced by each college for the period of July 1 through June 30 of the prior year, a Full Time Equivalent Faculty (FTEF) number for the budget year is calculated. The college receives an allocation for the actual cost (salary and benefits) for the full time classroom faculty currently employed. This allocation is adjusted to reflect non-teaching assignments, such as those on approved sabbaticals and load bank leaves, department chair, American Federation of Teachers (AFT), and Academic Senate release

time, and planned additional full-time faculty for the budget year. The balance of the allocation is then funded at the average hourly part-time salary and benefit rates for teaching the equivalent of a full-time load. The total of full-time faculty salary and benefit costs and the hourly FTEF is the total Class Schedule Delivery Allocation for each college. *There are no proposed changes to this portion of the model.* 

The Class Schedule Delivery Allocation totaled approximately 48.2% of the revenue available for distribution in the 2021-22 Adoption Budget. The remaining revenue available for distribution is aligned with the Student Centered Funding Formula (SCFF) and allocated in the following manner: Base Allocation 70%, Supplemental Allocation 20%, and Student Success Allocation 10%.

### Base Allocation

This element of the Allocation Model addresses the differences among the colleges relative to respective enrollment size. Each college will receive a Basic allocation equal to the basic allocation provided as part of the Student Centered Funding Formula (SCFF). This allocation is based on each college's size based on total FTES. The remainder of the 70% Base Allocation will be allocated to each college based on their share of the District's total FTES for the previous fiscal year. For example, the allocation for the FY 22-23 budget will be based on the Annual 320 report for FY 21-22.

### 3. Supplemental Allocation

This element of the Allocation Model addresses the additional costs associated with serving disadvantaged students. Funding will be allocated based on each college's share of the District's total counts of Pell Grant recipients, AB540 Students, and Promise Grant recipients. For allocation purposes, counts will be based on the most recently finalized counts submitted to the Chancellor's office. For example, the allocation for the FY22-23 budget will be based on the counts from FY20-21.

### 4. Student Success Allocation

This element of the Allocation Model addresses the funding provided in the SCFF related to student success. Colleges will be provided funding based on their share of counts in the success metrics used in the SCFF. These counts will be weighted using the same weighting used by the SCFF. As in the SCFF, additional funding will be provided for success outcomes by Pell Grant recipients, and California Promise Grant Recipients. For allocation purposes, counts will be based on the most recently finalized counts submitted to the Chancellor's office. For example, the allocation for the FY22-23 budget will be based on the counts from FY20-21

### D. Transition/Implementation Funding

Potential adjustments to the Allocation Model can result in a shift of resources between the colleges. The District recognizes the need to provide stability and may choose to phase-in the effects of these adjustments. The changes implemented as a part of the 2021-22 budget will be phased in over 5 years. The first year will provide each college with the same funding that would have been received under the previous model. The changes will then be transitioned over the next four years by calculating each college's allocation under the previous and new allocation models. In the second year (FY22-23), 25% of the difference will be implemented, in the third year (FY23-24) 50% of the difference will be implemented. The model will be fully implemented in the 5th year (FY25-26).

### E. Carry-over

The Allocation Model recognizes the incentive in allowing budget locations to maintain their unexpended funds for future needs. In addition to the allocation derived through the mechanism of the model, the colleges and district office are allowed to carry-over any unexpended funds as of June 30 into the new budget year, up to a maximum of 2% of their respective prior year's budget allocation. Any allowable carryover is then added to each college's total allocation to produce the college's revenue budget.

### F. Major Initiatives

This element represents a "set aside" of available reserves to be solicited by any District location(s), through the appropriate shared governance process, for initiating new programs or activities that the location(s) may otherwise be unable to fund. Funding for this element would come from District Reserves and would not reduce the revenue allocated to each college through the allocation model.

### III. Background

### A. Fiscal Year 2003-04

Effective in fiscal year 2003-04, the District set aside the then-existing budget allocation model, which had been used to distribute district resources for the prior six years.

The model was primarily revenue-driven while providing for college base allocations and other fixed costs which did not necessarily equate directly to FTES generation. As such, the model relied both on revenue (FTES) and expenditure elements (dual characteristics) to serve as the mechanisms to produce the colleges and district

level budget allocations. The model was, however, primarily FTES driven, with no cap placed on the funding of growth at the colleges, although the district as a whole had a funding cap. As the colleges evolved over time, the shift of resources favored the college(s) growing most rapidly and disadvantaged the college(s) growing more slowly, and the movement happened in an uncontrolled fashion. As a result, the model had been adjusted several times during its six-year period, and was believed to no longer meet the needs of the district and its colleges.

In 2003-04 when the model was set aside, the District distributed resources using the fiscal year 2002-03 allocation as a base, increasing or decreasing it proportionately each subsequent year based on changes in additional available resources from that point forward. That process continued over the next four years. Although this method distributed funds, there was not an agreed-upon budget allocation model. Distribution of new resources did not consider how the colleges had evolved since 2003-04. Further, the allocation of funds did not reflect how funding from the state was received, the uniqueness of the colleges, nor the priorities of the District. In addition, the lack of an agreed-upon allocation model had been cited in the accreditation reports and would have been a major issue if not resolved.

### B. Fiscal Year 2006-07

During fiscal year 2006-07 the District Council on Administrative Services (DCAS) and the Cabinet worked simultaneously toward identifying the features of a model that would reflect the unique characteristics of each college, while recognizing how the District is funded by the state, and be perceived as more equitable than the then existing arrangement.

In an attempt to develop a model that would be accepted as fair and equitable, areas of differences or unique characteristics between the colleges, as well as similarities, were identified. A model that considers and reflects these differences would be consistent with the objective of equitability.

The differences, unique characteristics, and similarities identified included, but were not limited to, areas such as:

- Facility constraints/classroom capacity on each campus How many rooms hold 25, 35, 100, etc. students?
   How will capacity change over the next few years?
- Program Mix mix of general education and vocational programs
   Does each college have the same proportion of vocational/career
   tech to general education classes?
   Does the difference in program costs impact the college's decision
   on what programs to maintain or develop?

- Students' level of educational preparedness
   Does each college have the same proportion of students who are
   prepared to take college-level classes?
   Are needs for basic skills classes the same? (Some of the additional
   requirements/services of these students are to be met through
   special funding, such as categorical, not necessarily general fund –
   unrestricted dollars distributed through this model)
- Does each college have the same proportion of senior faculty (salary schedule placement)?
- How do full-time / part-time ratios of faculty compare?
- Are the contractual obligations, such as reassigned time and leaves, disproportionately distributed?
- What are the similarities/differences in core services?
- How does the size of each student body compare? (FTES)

It was imperative that each of these elements were considered in one or more of the components of the budget allocation model to ensure an equitable allocation process.

The Allocation Model was adopted for use in the 2007-08 fiscal year.

### C. Fiscal Year 2018-19

Beginning in the 2018-19 fiscal year, the State implemented a new funding formula for California Community Colleges. The new Student Centered Funding Formula (SCFF) sought to align funding with the Vision for Success by adding supplemental funding for low income students, and rewarding Districts for student's success. Based on this new formula the District Council on Administrative Services (DCAS) began discussing how to align the Allocation Model with the SCFF. The issue was reviewed throughout the 2018-19, 2019-20, and 2020-21 fiscal years. The resulting model keeps the previous allocation model's allocations for District-wide services, Utilities, the District Office, and Class Schedule Delivery untouched. The remaining funds are then allocated to each college using the metrics from the SCFF.

### IV. <u>Updates</u>

Since the adoption of the Districtwide Resource Budget Allocation Model for the 2007-08 fiscal year, and in accordance with the commitment to the Board to regularly review the model components to ensure a more sustainable model, the DCAS reviews the model annually.

In 2008-2009, DCAS recommended modifications to the Class Schedule Delivery Allocation and the FTES Allocation segments of the model. The Board of Trustees approved the recommended changes at its March 2009 Meeting.

In 2010-11, DCAS developed a plan to address the district's capital structural deficits and recommended that specific revenues (lottery, interest income and administration fee revenue) be removed over time from the general budget allocation model and allocated in a different method.

Through FY12, all general fund – unrestricted revenue was distributed through the model, including, but not limited to, state apportionment for FTES, local revenues such as lottery, non-resident tuition, interest income, and miscellaneous, unless agreed to be distributed through a separate allocation method. This aspect of the allocation model was changed with the adoption of the Infrastructure Funding Model, beginning in the 2012-13 fiscal year. At the end of the full transition of revenue to the Infrastructure Funding Model, only state apportionment, non-resident tuition, and items related to part-time comp and benefits were to remain in the Districtwide Resource Budget Allocation Model.

In 2014-2015 DCAS recommended the excess revenue related to FTES generation from international students be taken out of the Allocation Model and be placed in Fund 114. This incentivizes each campus to develop an international student program by allowing the excess revenue to be retained by the home campus. DCAS also recommended a productivity factor of 525 be used for each campus. This change caused a significant shift of \$500,000 from Ventura College to Moorpark College. To alleviate possible operational disruptions, the change in the productivity factor will be phased in over four years with all campuses being held harmless in the first year (FY 15-16). In the subsequent three years, Ventura College's allocation will be reduced by \$166,666 each year. Further, DCAS recommended the carryover percentage be changed from 1% to 2%. These changes were executed in the 2015-2016 adopted budget. The final reduction was made in the 2017-18 budget year.

In 2015-16, a review of the components of the Infrastructure Funding Model resulted in a change in the treatment of unrestricted lottery revenue. Beginning with the 2016-17 fiscal year, unrestricted lottery was removed from the Infrastructure Funding Model and included in the Districtwide Resource Budget Allocation Model for the distribution of General Fund unrestricted revenues. The percentage of revenues the District Administrative Center will receive will be adjusted accordingly to maintain the same effective rate prior to the change.

In 2015-16, the District did not fully achieve its FTES goal. However, State regulations provide the flexibility to shift qualifying class sections between fiscal years. The District utilized this option and shifted 685 FTES from 2016-17 to 2015-16. As a result of this transfer, the 2016-17 State reported FTES was 685 FTES less than the actual operational FTES. In years affected by the shift of FTES, revenue will be projected based on operational FTES or state reported FTES subject to the maximum of state funded base. For the 2017-18 budget, state apportionment was calculated assuming the 2017-18 base FTES was the same as the 2016-17 actual operational FTES, which excluded the impact of the shift of 685 FTES.

In the 2016-17 Adoption Budget, the districtwide support in the Budget Allocation Model provided funding for the District Administrative Center (DAC) at 6.98% of available revenue. Within this allocation, \$420,000 was budgeted for the annual lease payment for the Stanley Avenue office. In November 2016, the District closed escrow on a property in Camarillo at Daily Drive for the DAC relocation. With the exception of Vice Chancellor El Fattal, members of DCAS wanted a model where the budget savings that resulted from the elimination of a lease payment for the district office would flow to the colleges and DAC over time. It was agreed that the elimination of a lease payment for the district office would bring the DAC share to 6.7%. DCAS agreed to hold the DAC harmless for FY18 and agreed, with the exception of Vice Chancellor El Fattal, to recommend the phase-in of an adjustment over four years. DCAS continued its discussions on the topic. For the FY18 Budget, the percentage allocation to the DAC remained at 6.98%.

In 2017-18, the District once again utilized its option to shift qualifying FTES between fiscal years. 590 FTES were shifted from 2018-19 into 2017-18. As a result, State reported FTES in 2017-18 was 590 more than its operational FTES. This shift not only increased District state apportionment revenue in 2017-18, but it also increased the District's 'hold-harmless' apportionment amount within the SCFF for FY 2018-19 through FY 2021-22. The effect of the shift in 2017-18 was \$3 million which fell to the ending fund balance. In 2018-19, the shift also increased the District's state apportionment revenue by \$3 million and has flowed through the allocation model with the 2018-19 Adoption Budget. Regarding the DAC percentage allocation for FY19, a recommendation from DCAS was taken to the Board in March 2018 to reduce its share to 6.7%. The motion was not approved and the percentage allocation to the DAC remained at 6.98%. DCAS also recommended at that time to allow amounts in excess of the 2% allowed carryover be transferred to Fund 113 to help the colleges and the DAC with anticipated future expenditure increases. These amounts are one-time budget savings from FY18 that will be available in FY19 and reflected in the Adoption Budget.

In 2018-19, the revenue projections for the FY2019-20 Adoption Budget were based on the most up-to-date SCFF information available at the time. Due to the implementation of the SCFF, the first and second apportionment estimates from the State were greater than the Adoption Budget revenue for 2018-19. As a result, additional 2018-19 apportionment revenue was allocated in May 2019 and November 2019. Due to the timing of the allocation of these additional apportionment funds, cost centers were able

to carryover funds into FY 2020-21 not to exceed the amount of the late allocation that is separate from the 2% maximum.

In 2019-20, a majority of DCAS membership recommended that cost centers be permitted to transfer to Fund 113 any unspent one-time apportionment funds from 2018-19's SCFF implementation separate from the 2% maximum. This action will allow cost centers to phase in any new programs, enhancements, and innovations over time.

For the FY20 Budget, a position in Information Technology (IT) shifted from DWS to the DAC, thus, increasing the DAC percentage to 7.1%. Database Administrator services had been outsourced and budgeted in DWS. However, when these IT duties were insourced, the DAC Percentage increased for the amount of related salary and benefits of this position.

For the FY22 Budget, the Allocation Model was updated to align the District's revenue allocations with the Student Centered Funding Formula. The new model will be phased in over 5 years, with FY22 being a hold harmless year for each college.

For the FY23 Budget, DCAS conducted robust discussions spanning several meetings regarding a proposed increase of the percentage of revenue that is allocated to the DAC. The proposal was initiated by the Chancellor, with the increase to be utilized for new positions that would provide essential support services to the colleges while also effecting increased compliance and workload matters. After review by way of multiple discussions, DCAS recommended through a roll-call vote (8-yes; 4-no; 2-absentions) that the percentage allocated to the DAC will be 7.3%, an increase from the previous rate of 7.1%. The District also updated the methodology used for estimating the District's TCR from using the hold harmless provision of the SCFF to basing the estimate on stability funding less a deficit factor. The Major Initiatives provision in the allocation model was also modified; the provision was removed from the Districtwide Support section of the model and added as a standalone section later in the model. The Major Initiatives provision was also updated to clarify that any funding for a major initiative would come from district reserves.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET

INFRASTRUCTURE FUNDING MODEL

### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT

INFRASTRUCTURE FUNDING MODEL

### Fiscal Year 2022-23

### I. Introduction

The Infrastructure Funding Model (Infrastructure Model) represents the methodology for distribution of certain variable revenues such as interest income and miscellaneous revenue to address the infrastructure needs at the colleges. These needs include scheduled maintenance, furniture and equipment, library materials and databases, technology refresh, as well as other identifiable infrastructure needs. Although the Infrastructure Model may not fully address all identified funding needs, its intent is to provide each college a dedicated, ongoing (although variable) source of funds to mitigate operating concerns and maintain quality facilities and equipment in order to provide excellent instructional programs.

The funds allocated to the Infrastructure Model are budgeted and accounted for in a separate Infrastructure Fund (113) from the Unrestricted General Fund (111). The colleges determine the budgeting of these funds within the allocation categories in accordance with their specific budget development processes and priorities. These budgets are presented to the Board for approval as part of the overall budget development process.

Annually, the Infrastructure Model is reviewed by the District Council of Administrative Services (DCAS) and Cabinet. Modifications and/or revisions to the Infrastructure Model may be recommended for Board consideration as deemed appropriate for the maintenance of the model's equity and integrity.

### II. Model

The following describes the elements of the Infrastructure Model:

### A. Revenue Categories

These revenue categories are included as a result of their relative instability to other funding sources and in recognition that a number of districts across the state do not include these resources as a part of their Unrestricted General Fund budget allocation model, but instead allocate them for specific purposes. These revenues will be recorded in the Unrestricted General Fund (Fund 111) with the equivalent amount being transferred out at year end. The Infrastructure Model includes the following specific revenue categories:

- Enrollment fee local revenue
- Interest income

- Any unbudgeted Unrestricted General Fund revenue other than apportionment
- Any net savings between budget and actual expenses from the District Wide Services and Utilities allocations

### B. Expenditure Categories

The Infrastructure Model includes specific expenditure categories that are necessary and fundamental to the maintenance of a quality educational institution. The expenditure categories are:

- Scheduled Maintenance and Capital Furniture (including classroom, faculty and administration)
- Library Materials and Databases
- Instructional and Non-instructional Equipment
- Technology Refresh and Replacement (hardware and software)
- Other to be restricted to one-time and not on-going expenditures, such as new program/process start-up costs, staff innovation, and program specific accreditation (e.g., nursing, dental hygiene, child development)

Funds carried forward from all expenditure categories remain in those categories to be expended in future years.

### C. Allocation Basis and Rates

Basis for Allocation of Resources to Identified Categories

| <u>Category</u>                               | Allocation Basis  |
|---|---|
| Scheduled Maintenance and Capital Furniture   | Assignable Square Footage   |
| Library Materials and Databases               | Total Resident FTES   |
| Instructional and Non-instructional Equipment | Total Resident FTES   |
| Technology Refresh and Replacement            | Number of Computers (desktops, laptops, and tablets used by employees or in a lab environment, including tutoring labs and carts in classrooms) |
| Other   | Equal shares (1/3, 1/3, 1/3)  |

Funding Rate for Each Category

| Category                                      | Funding Rate       |
|---|--------------------|
| Scheduled Maintenance and Capital Furniture   | \$3.20/square foot |
| Library Materials and Databases               | \$11.90/FTES       |
| Instructional and Non-instructional Equipment | \$35.69/FTES       |
| Technology Refresh and Replacement            | \$300.00/computer  |
| Other   | \$150,000/college  |

During years when the total dollar allocation to the Infrastructure Fund is insufficient to fully fund the Infrastructure Model, based on the then approved funding rates, the funding rates for all categories will be adjusted downward by a coefficient equal to the total of the funds available divided by the calculated full funding amount. For example, if the calculated full funding amount, based upon funding rates and allocation bases is \$4 million and the available funds based upon the allocation parameter is only \$3 million, then the funding rate for all categories will be computed at 75% (3 million/4 million) of their then approved rate.

The funding rates are determined based on recent experience/estimate of need, previous funding levels used by state, etc. As part of DCAS's annual review of the Infrastructure Model, the allocation bases and funding rates are assessed for appropriateness.

### D. Carry-over

The Infrastructure Model recognizes that while infrastructure needs are ongoing, the frequency and amount of expenditures fluctuates. Therefore, colleges are allowed to carry over all unspent balances in these accounts from year to year in order to meet the fluctuating needs.

### III. Background

The Infrastructure Model became effective with the adoption of the 2012-2013 fiscal year budget. Prior to that time, the District distributed nearly all its unrestricted general fund resources through a single funding allocation model. Those resources included state apportionment (enrollment fees, property taxes and state appropriation), non-resident tuition and fees, lottery revenue, interest income, and miscellaneous other fees and revenues. Noticeably, neither the State allocation model nor the then current district budget allocation model considered funding based on, or for, college infrastructure (e.g. size of the campus (number of buildings), age of the buildings, number and age of equipment, etc.).

For several years prior to the implementation of the Infrastructure Model, the State had reduced or eliminated funding for Instructional Equipment/Library Materials (IELM), Telecommunications and Technology Infrastructure Program (TTIP), and scheduled

maintenance. Faced with its own funding constraints, the District had eliminated the majority of Unrestricted General Fund (Fund 111) support for library books and materials, instructional materials and equipment (IELM), scheduled maintenance, and technology equipment refresh and replacement and relied primarily on restricted (categorical) funding provided by the State for those purposes as well as college carryover of general funds unspent from the prior year. The District's past practice of including variable, and sometimes volatile, funds in its Unrestricted General Fund Budget Allocation Model had further destabilized funding. Additionally, in 2010, the colleges received Accreditation Recommendations from the ACCJC for giving insufficient attention to the "total cost of ownership" in their operating budgets as it related to their facilities and infrastructure.

Over approximately a two-year period, the District Council of Administrative Services (DCAS) diligently studied and discussed the matter extensively. The Infrastructure Model was developed in an effort to provide ongoing funding for each college's infrastructure needs, take direct corrective action to remedy the Accreditation Recommendations from the ACCJC on "total cost of ownership", and further stabilize the District's Unrestricted General Fund Budget Allocation Model, used primarily for instruction, some student services, and general operations. Great care was exercised in developing the Infrastructure Model to ensure the colleges' General Fund operating budgets would be buffered from any long-term impact and that the instructional and student service needs of the District would be preserved and adequately funded to meet the needs of the students.

To minimize the impact of reallocating resources from the Unrestricted General Fund Budget Allocation Model on the colleges' budgets, the implementation of the Infrastructure Model was phased in over several years. The transition process reallocated the funding as follows:

- Year 1 (FY2012-13)
  - Any net increase in General Fund Unrestricted lottery, interest, or enrollment fee local share revenue above budgeted for FY12
  - Any unbudgeted Unrestricted General Fund revenue (with the exception of growth and COLA) received in FY12, such as mandated cost reimbursement for collective bargaining
  - Any net savings between budget and actual expenses from District Wide Services and Utilities for FY12
- Year 2 (FY2013-14)
  - Those items included in Year 1 (2012-13) reallocation, and
  - Enrollment fee local revenue
  - Interest income over two years (50%)
- Year 3 (FY2014-15)
  - Those items included in Year 2 (2013-14) reallocation, and
  - Reallocate remaining 50% of interest income
  - Lottery income over five years (20%)

- If growth funding is received, reallocate an additional 25% of lottery income balance
- Years 4-and beyond
  - Those items included in the prior year, and
  - Reallocate an additional 20% of lottery income each year until fully allocated
  - If growth funding is received, reallocate an additional 25% of lottery income balance

Additionally, only in the first two years of implementation, the colleges were not required to spend their allocation in accordance with the specific categories which generated the allocations, but were restricted to use these funds for only expenses associated with allocation categories in total. For example, in only the first two years, a college may have elected to fully expend its entire annual allocation for scheduled maintenance even though the allocation was derived from all infrastructure funding categories.

### IV. Updates

In 2015-16, a review of the components of the Infrastructure Funding Model resulted in a change in the treatment of unrestricted lottery revenue. Beginning with the 2016-17 fiscal year, unrestricted lottery was removed from the Infrastructure Funding Model and included in the Districtwide Resource Budget Allocation Model for the distribution of General Fund unrestricted revenues.

In 2016-17, DCAS discussed how to incorporate the DAC within the Infrastructure Model now that the district had closed escrow on a property in Camarillo at Daily Drive for the DAC relocation. When these discussions occurred, it was too early to have accurate figures for the District expenses that would occur as a result of the DAC relocation alongside the extra revenue that would be produced from existing tenant leases. DCAS continues to review the model on an annual basis. No changes were recommended for the fiscal years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22.

In 2021-22 the funding rates were reviewed and updated to better reflect the current cost of each funding category.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET

### **BUDGET ASSUMPTIONS**

### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT

# BUDGET CRITERIA (GUIDING PRINCIPLES) AND ASSUMPTIONS FISCAL YEAR 2022-23 (FY23)

The District will develop a budget that allocates resources to achieve districtwide strategic goals and objectives. The Budget Criteria and Assumptions serve as a guide in developing the annual budget by setting forth the guiding principles by which the budget will be built and by providing assumptions which are the basis for the financial projections of revenue and expenditures. The budget is developed through a collaborative district-wide process that involves the Board of Trustees, the Chancellor and his Cabinet, the District Council on Administrative Services (DCAS), and the Chancellor's Consultation Council. The budget is further developed locally through collaboration at each college.

### **Guiding Principles**

To help ensure that limited available resources are optimized, a budget will be developed that:

- Allocates resources to support goals and objectives established by the Board
- Provide resources to retain and attract highly qualified and effective employees
- Provides resources for continued improvement of student success and learning outcomes
- Provides resources and support for high quality, innovative instructional programs and services to students
- Balances enrollment goals and student access
- Increases and/or maintains sufficient levels of institutional effectiveness while becoming more efficient and cost effective
- Works to maintain technological currency and efficiency by updating and replacing equipment
- Provides resources to address the total cost of ownership and to maintain building and grounds
- Manages reserves and liabilities prudently and responsibly

#### **Assumptions**

Budget Assumptions are the basis for the financial projections of revenue and expenditures contained within the budget allocation process. While these Assumptions are based on the most current information available, it is recognized that ever-changing circumstances can alter the economic foundation upon which the Assumptions have been built.

The initial Budget Assumptions presented at this time are preliminary in nature and will be revised whenever significant and reliable information becomes available during the State budget development process. Events such as the "May Revise" of the Governor's Budget, state mid- and year-end adjustments (P2 apportionment) in June, and legislative actions to approve a State budget may impact these Assumptions and the development of the Ventura County Community College District's budget.

The Tentative Budget and the Adoption Budget will be based on the assumptions described in this document as modified periodically throughout the budget development process.

### **Funding Formula**

The Governor's January budget proposal continues the Student Centered Funding Formula (SCFF). The actual funding rates for the Base Allocation, Supplemental Allocation, and Student Success Allocation will be based on the 2021-22 rates with an applied COLA. The Administration notes that it supports the recommendations from the SCFF Oversight Committee to include a metric reflecting first-generation college students within the formula when a reliable data source is available.

The funding formula has a Stability Funding provision to provide a district whose calculated revenue has declined with at least the District's calculated funding under the SCFF from the previous year plus the current year COLA.

When the SCFF was implemented, a provision guaranteeing districts would receive at least their 2017-18 revenue plus any subsequent COLAs was included. This hold harmless provision is currently set to expire after fiscal year 2024-25. The Governor's Budget proposes to extend the hold harmless revenue protections in the SCFF in a modified form. Under the proposal, a district's 2024-25 funding would represent its new "floor," below which it could not drop. Funding rates would continue to increase to reflect the statutory COLA if provided in the budget act language, but this revised hold harmless provision would no longer automatically include adjustments to reflect cumulative COLAs over time, as is the case with the current provision in effect through 2024-25.

### Revenue

Governor Newsom's budget proposal is based on a General Fund surplus of \$45.7 billion. The Governor's proposed budget assumes continued economic growth in California. Governor Newsom continues to rely heavily on one time funding in order to ensure long term stability of the state budget. The Governor has also made clear that the current budget proposal is based on the best available estimates, however, it is possible there could be significant changes to the state budget between the January proposal and the May Revise.

For 2022-23, the Governor's State Budget proposed a Proposition 98 guarantee of \$102 billion, an increase of \$8.3 billion year over year. This represents additional funding for the California Community College system of \$1.8 billion, \$841.5 million of which is in ongoing funding. The estimated statutory COLA in 2022-23 is 5.33%. Unrestricted revenues will be budgeted based on the District's calculated stability funding less a deficit factor of 1%.

### **Educational Services**

The Governor's State Budget proposals for other community college programs include an ongoing increase of \$460.7 million to fund the 5.33% COLA; \$200 million to augment parttime faculty health insurance; \$100 million to augment student success completion grants; \$25 million to modernize technology and protect sensitive data; \$24.9 million to fund 0.5% enrollment growth, \$10 million to increase support for financial aid administration; \$10 million to increase support for the NextUp program; \$10 million to implement Equal Employment Opportunity best practices; and \$51.3 million to fund the 5.33% COLA for certain categorical programs<sup>1</sup>. The State Budget Proposal also includes one-time funding of \$387.6 million to address deferred maintenance; \$150 million to support retention and enrollment strategies; \$130 million to support health-care focused vocational pathways in Adult Ed; \$105 million to implement common course numbering system wide; \$75 million to modernize CCC technology and protect sensitive data; \$65 million to implement transfer reforms of AB 928; \$25 million to implement program pathways mapping technology; \$20 million to provide emergency financial assistance grants to AB 540 students; \$20 million to implement pathways grant program for high-skilled careers; \$5 million to support teacher credentialing partnership program; and \$0.2 million to study Umoja Program best practices.

The Governor's January proposal did not include any funding augmentations for other categorical programs not referenced above. Thus, the current categorical program budgets will be developed assuming the State's 95% funding guarantee, which is consistent with prior year budget assumptions.

### **Enrollment Management**

The Governor's January proposal gives a 0.5% growth factor to the system. The District does not anticipate any growth FTES. The Tentative Budget will be developed assuming that FTES will remain flat in FY23 as compared to FY22 operational FTES. The 70% Base Allocation portion of the SCFF is calculated on a three-year rolling average of District FTES. The Supplemental allocation of the SCFF is based on student demographics from the previous fiscal year, and the Student Success Allocation is based on a rolling three-year average of student outcomes.

### Salary and Benefits

-

<sup>&</sup>lt;sup>1</sup> Applies to Adult Ed, CalWORKS, Campus Childcare, DSPS, EOPS, Apprenticeships, and Mandated Costs Block Grant programs.

The cost of personnel makes up a significant portion of the District's budget and continues to increase for salary column/step movement and benefits. Care will be given to review and eliminate vacant positions and redundancies, and create consolidations where possible and necessary to reduce costs and increase efficiencies while recognizing the need for additional support of enrollment growth and student success efforts. For the Tentative Budget, salaries costs will include step and column increases, as well as increases in contributions for pension costs.

The District is currently in the early stages of negotiating with its collective bargaining units, with the respective proposals having recently been "sunshined". Any impact of collective bargaining agreements will be budgeted when known.

In September 2020 the District transitioned from its legacy health care plan to CalPERS provided health benefits. Based on an analysis of the historical rate increases for the plans offered by CalPERS coupled with the increased costs related to the elimination of the PERS Choice plan by CalPERS, the District is budgeting a 9.6% increase to health and welfare costs.

Beginning in 2022-23, the District will no longer allocate the costs of retiree health care benefits to current active positions through monthly payroll. The costs associated with retiree health benefits will be allocated to each campus and the DAC based on their percentage of previous year's payroll. This is a change in accounting methodology only and does not change the actual expenditures for said benefits. The total cost of retiree health benefits for the district is estimated to be \$9.3 million, with \$8 million being allocated to district locations, and the remainder being funded from the available fund balance in Fund 693.

At the State level, the 2020 Budget Act redirected funds previously designated for a long-term buy down of pension liabilities, and instead used them to reduce local school employer pension contributions in 2020-21 and 2021-22. The 2022-23 Governor's Budget does not propose further buy downs of employer contribution rates. Employer contribution rates for the State Teachers' Retirement System (STRS) will increase from 16.92% in 2021-22 to 19.10% in 2022-23. For the Public Employee Retirement System (PERS) rates are expected to rise from 22.91% to 26.1%. The impacts of this increase will be included in the salary budgets for FY23.

### Proprietary (Enterprise) and Auxiliary Funds Food Service and Child Care Center

The enterprise/auxiliary funds account for business operations that are to be managed similarly to private enterprises. These activities will be budgeted assuming they are self-supporting.

### **Police Services**

Police Services has been primarily funded using revenues from the parking program. The revenue from this program has been steadily declining for a number of years, with the pandemic causing these revenues to decrease even further. At this time, the District estimates 2022-23 revenues from the parking program to be approximately 50% of prepandemic levels, which is a decrease of \$940,000 annually. This decline, coupled with increasing costs for employee salaries and benefits, will require additional unrestricted funding through Districtwide Services of approximately \$1.1 million.

### Infrastructure Funding

The Infrastructure Funding Model represents the methodology for distribution of certain variable revenues such as interest income and miscellaneous revenue to address the infrastructure needs at the colleges. The colleges determine the budgeting of these funds within the allocation categories in accordance with their specific budget development processes and priorities.

#### Reserves

The District has designated its ending balance into five categories: State Required Minimum Reserve, Revenue Shortfall Contingency Reserve, Budget Carryover, Designated Reserves and Unallocated Ending Balance.

### State Required Minimum Reserve

In accordance with the State Chancellor's Office Accounting Advisory FS 05-05: Monitoring and Assessment of Fiscal Condition, the State Chancellor's Office requires a minimum prudent unrestricted general fund balance of 5%. To ensure the District does not drop below this minimum requirement, the Board authorizes the segregation of this amount in a reserve designated for that purpose.

### The Revenue Shortfall Contingency Reserve

This reserve is designated to cover any mid-year reductions (including, but not limited to, statewide property tax shortfall, enrollment fee shortfall, general statewide deficit, mid-year "triggers", etc.), thus mitigating the need for mid-year reduction in operating budgets. This reserve was exhausted in FY12 due to trigger cuts, enrollment fee, property tax shortfalls, etc. The District faced these same potential mid-year revenue reductions in FY13 at which time the Board authorized \$6 million to be designated as a contingency for revenue shortfalls. The Tentative Budget will continue to include the Board-authorized \$5 million designated Revenue Shortfall Contingency for FY23.

### **Budget Carryover**

The Budget Allocation Model allows colleges and the District Administrative Center to carryover 2% of their prior year Unrestricted General Fund Budget.

### Designated Reserve

Recognizing the extensive infrastructure and one-time expenditure needs that cannot be met through existing budgets, the Board has approved designating a portion of the Unallocated Ending Balance to address these needs. For FY23, designated reserves include \$1 million designated for State Teachers Retirement System (STRS) and \$1 million for funds designated for Oxnard College to add additional sections to be allocated in \$500,000 increments during FY24 and FY25.

### **Unallocated Ending Balance**

Unallocated ending balance is the remaining balance that has not been designated for the other four reserves or uses. This balance is maintained in large part to augment cash to handle the significant cash flow requirements of the District. The Unallocated balance can be expended as approved by the Board.

### Compliance

The District Budget will be developed in accordance with BP and AP 6200. Budgeted expenditures will reflect compliance with all existing collective bargaining agreements, external requirements, laws, including the Education Code, Title 5 regulations, Full Time Faculty Obligation Numbers, FTES targets, the 50% law, and financial accounting standards (such as GASB, including post-retirement health benefit costs), etc.

### Allocation

The allocation of resources will be in accordance with the Budget Allocation Model. The Budget Allocation Model was updated in FY22 to better align the District Allocation Model with the Student Centered Funding Formula. This impact of the changes to the allocation model will be phased in over five years, with the first year holding the entities harmless by providing the allocations as calculated under the previous Allocation Model. FY23 is the 2<sup>nd</sup> year under the updated allocation model. Twenty-five percent (25%) of the difference between the updated and legacy model will be implemented in this year.

### **Timeline**

The Tentative Budget will be presented to the Board for approval in June 2022 with the Adoption Budget planned for presentation to the Board for approval in September 2022.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET

**BUDGET NARRATIVE** 



## VENTURA COUNTY COMMUNITY COLLEGE DISTRICT ADOPTION BUDGET NARRATIVE

Fiscal Year 2022-23 (FY 23)

### **BUDGET PROCESS, TIMELINE AND PURPOSE**

Each year the Governor and Legislature work to craft the State of California's spending plan. The process of crafting the annual budget is an ongoing, year-round enterprise with several key activities during the January-to-June period, including the Governor's Proposed Budget (by January 10), the Governor's May Revision (by May 13), and the Enacted State Budget (by June 30)

### **Tentative Budget**

The District's 2022-23 Tentative Budget was developed using the information provided in the Governor's Proposed Budget, which represents the best information available at the time of tentative budget development. The Tentative budget must be adopted by the Board of Trustees on or before the first day of July as required by Title 5, California Code of Regulations (CCR), Section 58305. The Tentative Budget provides authorization for the District to incur expenses and issue checks in the new fiscal year until the Adoption Budget is approved.

### **Adoption Budget**

The Adoption Budget is an update to the Tentative Budget and must be approved by the Board of Trustees not later than September 15. The Adoption Budget reflects the State's Enacted Budget and the District's institutional Strategic Goals and priorities.

#### STATE OF CALIFORNIA — BUDGET OVERVIEW

Governor Newsom's January Budget Proposal is based on a projected surplus of \$45.7 billion. The Governor continues to rely heavily on one-time funding, to help offset the risk of a downturn in the state economy. The Governor's proposal was developed based on forecasts that were completed prior to the Omicron surge, and the high inflation rates in the first quarter of 2022. These two factors were expected to have a significant impact on the May Revise; however, despite the recent downturn in the stock market and the increase in interest rates intended to address high inflation, the state budget outlook still improved compared to the Governor's January budget proposal. The total state budget of \$308 Billion represents a 7% increase from the January Budget, and a 17% increase from the 2021-22 State Budget.

While the state economic outlook for fiscal year 2022-23 still remains strong, there continue to be concerns about a future recession. The Legislative Analyst's Office is warning that the state likely faces a budget deficit by 2025-26, regardless of the future trend in state tax revenues. With this in mind, the majority (52%) of new State Funding remains one-time in nature.

On June 27, 2022, Governor Newsom signed into law the Budget Act of 2022. The following are key attributes of the State budget:

#### **Ongoing Funding**

|                       |          | Estimated |                               |
|-----------------------|----------|-----------|-------------------------------|
|                       | Total    | Funding   |                               |
|                       | State    | For       |                               |
|                       | Budget   | VCCCD     | Notes                         |
|                       |          |           | Ultimate Impact to VCCCD is   |
|                       |          |           | determined by enrollment, and |
| SCFF COLA – 6.56%     | \$493.0M | [a]       | SCFF Outcomes                 |
|                       |          |           | VCCCD Does not anticipate     |
| SCFF Growth           | \$26.7M  | \$0       | any growth funding in FY23    |
|                       |          |           | Increases the Basic Income    |
|                       |          |           | Portion of the SCFF. Part of  |
| SCFF Basic Allocation |          |           | Total Computational Revenue,  |
| Increase              | \$200M   | [a]       | actual impact to VCCCD        |

|   |                 |                        | determined based on SCFF         |
|---|-----------------|------------------------|----------------------------------|
|   |                 |                        | Calculation                      |
|   |                 |                        | Increase to SCFF Rates.          |
|   |                 |                        | Ultimate Impact to VCCCD is      |
|   |                 |                        | determined by enrollment, and    |
| SCFF Base Funding Increase                | \$400M          | [a]                    | SCFF Outcomes                    |
|   |                 |                        | Fully Funds the                  |
|   |                 |                        | Reimbursement Program for        |
|   |                 |                        | Part-Time Faculty Health         |
|   |                 |                        | Insurance. VCCCD will now        |
|   |                 |                        | receive the full 50%             |
|   |                 |                        | reimbursement for                |
| Augment PT Faculty Health                 |                 |                        | contributions towards PT         |
| Insurance                                 | \$200M          | \$125K                 | Faculty Health Insurance.        |
| Augment Student Success                   | \$250.1M        | \$5.5M                 | Increases funding for grants to  |
| Completion Grants *                       |                 |                        | students.                        |
| Provide 6.56% COLA for Adult              | \$36.8M         | \$809K                 |                                  |
| ED *                                      |                 |                        |                                  |
| Increase Support for NextUp               | \$30.0M         | \$660K                 |                                  |
| Program *                                 |                 |                        |                                  |
| Augment MESA Program *                    | \$25.7M         | \$560K                 |                                  |
| Increase Support for Student              | \$25.0M         | \$550K                 |                                  |
| Equity and Achievement                    |                 |                        |                                  |
| Program *                                 | 407.014         | <b>*==</b> 01 <i>t</i> |                                  |
| Increase Support for EOPS *               | \$25.0M         | \$550K                 |                                  |
| Increase Support for DSPS *               | \$25.0M         | \$550K                 |                                  |
| Modernize CCC Technology &                | \$24.0M         | TBD                    | New Ongoing Funding for IT       |
| Protect Sensitive Data                    |                 |                        | security efforts. Funding likely |
|   |                 |                        | to be split with State-Wide      |
|   |                 |                        | efforts. Impact to VCCCD is      |
| Francis de discibility for Colifornia     | Φ40 <b>7</b> Ν4 | Ф 400IC                | unknown at this time.            |
| Expand eligibility for California         | \$18.7M         | \$400K                 |                                  |
| Promise Waiver to returning               |                 |                        |                                  |
| students and workload                     |                 |                        |                                  |
| adjustments * Increase Support for Rising | \$15.0M         | TBD                    |                                  |
| Scholars Network                          | ψ 1 3.0101      | וטטו                   |                                  |
| Increase Support for CARE *               | \$10.0M         | \$220K                 |                                  |
| Increase Student Housing                  | \$10.0M         | TBD                    |                                  |
| Funding                                   | ψ10.0101        | טטו                    |                                  |
| 1 anding                                  |                 |                        |                                  |

| Implement Classified       | \$10.0M | TBD    |  |
|----------------------------|---------|--------|--|
| Employee Summer Assistance |         |        |  |
| Program                    |         |        |  |
| Implement EEO Best         | \$10.0M | \$220K |  |
| Practices *                |         |        |  |
| Increase Support for Basic | \$10.0M | \$220K |  |
| Needs Centers *            |         |        |  |

[a] - The 6.56% COLA and Base Increases to the SCFF are anticipated to increase VCCCD's Total Computational Revenue by \$11.4M compared to FY22.

**One-Time Funding** 

| Estimated Funding For Budget VCCCD Notes  Deferred Maintenance \$840.7M \$16.5M   Deferred Maintenance \$840.7M \$16.5M   New grant to address issues related to the COVID-19 Pandemic. The grant can be used for Student Support Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures  Local District Efforts & Initiatives \$171.5M \$0 at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Retention & Support Health-Care Focused Vocational Pathways in Adult Ed Shambering System Wide \$105.0M \$0  Implement Common Course Numbering System Wide \$105.0M \$0  Modernize CCC Technology and Protect Sensitive Data Implement Transfer Reforms of AB 928 \$65.0M TBD  | One-Time Funding             | ı        |           |                                 |
|---|------------------------------|----------|-----------|---------------------------------|
| State Budget   For VCCCD   Notes  |                              |          | Estimated |                                 |
| Deferred Maintenance \$840.7M \$16.5M    New grant to address issues related to the COVID-19 Pandemic. The grant can be used for Student Support Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures   |                              | Total    | Funding   |                                 |
| Deferred Maintenance \$840.7M \$16.5M  New grant to address issues related to the COVID-19 Pandemic. The grant can be used for Student Support Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures  Local District Efforts & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Health-Care Focused Vocational Pathways in Adult Ed  Implement Common Course Numbering System Wide  Modernize CCC Technology and Protect Sensitive Data  Implement Transfer Reforms  New grant to address issues related to the COVID-19 Pandemic. The grant can be used for \$14.3M Pandemic. The used for \$14.3M Pandemic. The used for \$14.3M Pandemic. The used for \$14.3M Pandemic. |                              | State    | For       |                                 |
| New grant to address issues related to the COVID-19 Pandemic. The grant can be used for Student Support Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures  Local District Efforts & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD Implement Transfer Reforms   |                              | Budget   | VCCCD     | Notes                           |
| related to the COVID-19 Pandemic. The grant can be used for Student Support Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures  Local District Efforts & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  Modernize CCC Technology and Protect Sensitive Data Protect Sensitive Data  Implement Transfer Reforms  ROVID-19 Block Grant to used used for \$14.3M Health & Safety Measures  Funding for special programs at various campuses.  Statewide Effort  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this time.   | Deferred Maintenance         | \$840.7M | \$16.5M   |                                 |
| Pandemic. The grant can be used for Student Support Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures  Local District Efforts & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  Modernize CCC Technology and Protect Sensitive Data Implement Transfer Reforms  Pandemic. The grant can be used for Student Support  Efforts, Reengagement Strategies, Technology and Path. Safety Measures  Funding for special programs at various campuses.  Statewide Effort  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this time.  |                              |          |           | New grant to address issues     |
| used for Student Support Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Address pandemic issues Local District Efforts & Initiatives Local District Efforts & Initiatives Support Retention & Enrollment Strategies * Support Health-Care Focused Vocational Pathways in Adult Ed Support Retention & Support Health-Care Focused Vocational Pathways in Adult Ed Statewide Effort Statewide Effort Statewide Effort Statewide Forms  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding Modernize CCC Technology and Protect Sensitive Data Implement Transfer Reforms   |                              |          |           | related to the COVID-19         |
| Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures  Local District Efforts & Initiatives  Support Retention & Enrollment Strategies * Support Health-Care Focused Vocational Pathways in Adult Ed  Implement Common Course Numbering System Wide  Modernize CCC Technology and Protect Sensitive Data  Implement Transfer Reforms  Efforts, Reengagement Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures Funding for special programs at various campuses.  Funding for special programs at various campuses.  Statewide Effort  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this time.   |                              |          |           | Pandemic. The grant can be      |
| Strategies, Professional Development Opportunities, Technology investments, and Health & Safety Measures Local District Efforts & Initiatives \$171.5M \$0 at various campuses.  Support Retention & Enrollment Strategies * \$150.0M \$3.3M  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.   |                              |          |           | used for Student Support        |
| COVID-19 Block Grant to address pandemic issues \$650.0M \$14.3M Health & Safety Measures Local District Efforts & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.   |                              |          |           | Efforts, Reengagement           |
| COVID-19 Block Grant to address pandemic issues \$650.0M \$14.3M Health & Safety Measures Local District Efforts & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Retention & Funding for special programs at various campuses.  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this time.  Implement Transfer Reforms   |                              |          |           | Strategies, Professional        |
| address pandemic issues  Local District Efforts & Funding for special programs at various campuses.  Support Retention & \$171.5M \$0 at various campuses.  Support Retention & \$150.0M \$3.3M  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD Implement Transfer Reforms   |                              |          |           | Development Opportunities,      |
| Local District Efforts & \$171.5M \$0 at various campuses.  Support Retention & \$150.0M \$3.3M  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  Modernize CCC Technology and Protect Sensitive Data Implement Transfer Reforms  Funding for special programs at various campuses.  Statewide Effort Satewide Effort  Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this time.  | COVID-19 Block Grant to      |          |           | Technology investments, and     |
| Initiatives \$171.5M \$0 at various campuses.  Support Retention &  | address pandemic issues      | \$650.0M | \$14.3M   | Health & Safety Measures        |
| Support Retention & Enrollment Strategies * \$150.0M \$3.3M  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.  | Local District Efforts &     |          |           | Funding for special programs    |
| Enrollment Strategies * \$150.0M \$3.3M  Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.  Implement Transfer Reforms  | Initiatives                  | \$171.5M | \$0       | at various campuses.            |
| Support Health-Care Focused Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.  Implement Transfer Reforms   | Support Retention &          |          |           |                                 |
| Vocational Pathways in Adult Ed \$130.0M TBD  Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this Implement Transfer Reforms  TBD   | Enrollment Strategies *      | \$150.0M | \$3.3M    |                                 |
| Ed \$130.0M TBD   Implement Common Course   Statewide Effort   Numbering System Wide \$105.0M \$0   One-Time Funding for IT   Security Efforts. Funding   likely to be primarily used for   statewide projects. Funding   to VCCCD is unknown at this   Implement Transfer Reforms   TBD time.  | Support Health-Care Focused  |          |           |                                 |
| Implement Common Course Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this Implement Transfer Reforms  Statewide Effort  TBD  TBD  TBD   | Vocational Pathways in Adult |          |           |                                 |
| Numbering System Wide \$105.0M \$0  One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this and Protect Sensitive Data \$75.0M TBD time.  | Ed                           | \$130.0M | TBD       |                                 |
| One-Time Funding for IT Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this and Protect Sensitive Data \$75.0M TBD time.  | Implement Common Course      |          |           | Statewide Effort                |
| Security Efforts. Funding likely to be primarily used for statewide projects. Funding to VCCCD is unknown at this and Protect Sensitive Data \$75.0M TBD time.  Implement Transfer Reforms  | Numbering System Wide        | \$105.0M | \$0       |                                 |
| Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.  Implement Transfer Reforms   |                              |          |           | One-Time Funding for IT         |
| Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.  statewide projects. Funding to VCCCD is unknown at this time.  |                              |          |           | Security Efforts. Funding       |
| Modernize CCC Technology and Protect Sensitive Data \$75.0M TBD time.  Implement Transfer Reforms   |                              |          |           | likely to be primarily used for |
| and Protect Sensitive Data \$75.0M TBD time.  Implement Transfer Reforms  |                              |          |           | statewide projects. Funding     |
| Implement Transfer Reforms  | Modernize CCC Technology     |          |           | to VCCCD is unknown at this     |
|   | and Protect Sensitive Data   | \$75.0M  | TBD       | time.                           |
|   | Implement Transfer Reforms   |          |           |                                 |
|   | of AB 928                    | \$65.0M  | TBD       |                                 |

| Implement Equitable            |            |             |               |
|--------------------------------|------------|-------------|---------------|
| Placement & Completion         |            |             |               |
| Practices *                    | \$64.0M    | \$1.4M      |               |
| Implement California Health    |            |             |               |
| School Meals Pathway           |            |             |               |
| Program                        | \$45.0M    | TBD         |               |
| Create native American         |            |             |               |
| Student Support & Success      |            |             |               |
| Program                        | \$30.0M    | TBD         |               |
| Establish Hire UP Pilot        |            |             |               |
| Program                        | \$30.0M    | TBD         |               |
| Implement Program Pathways     |            |             |               |
| Mapping Technology             | \$25.0M    | TBD         |               |
| Reappropriation for prior year |            |             |               |
| SCFF                           | \$23.3M    | TBD         |               |
| Provide Emergency Financial    |            |             |               |
| Assistance Grants to AB 540    |            |             |               |
| Students *                     | \$20.0M    | \$440K      |               |
| * - VCCCD Funding Estimate Ba  | ased on VC | CCD % of st | ate wide FTES |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT — BUDGET OVERVIEW

In FY22 the District's Tentative Budget was based upon the State's hold-harmless provision which provides for the total apportionment received in 2017-18 plus COLAs from 2018-19 (2.71%), 2019-20 (3.26%), 2020-21 (0%), and 2021-22 (5.07%). For the Fiscal Year 2022-23 Tentative Budget, the District budgeted its total computational revenue using the Stability Funding provision in the SCFF, less an anticipated deficit factor of 1%. Stability Funding guarantees that the district will receive at least its FY22 Revenue plus any funded COLA. The Enacted State Budget included a large base increase to the SCFF, which will provide significant additional funds to the District. Due to this increase, Stability funding no longer provides a reasonable estimate for District Revenues in FY23. The FY23 Adoption Budget Revenue was estimated based on the District's Calculated Total Computational Revenue, less a 1% Deficit Factor. The Adoption Budget has an increase in available resources of \$18.2 million compared to the Adoption Budget for 2021-22.

#### **GROWTH FACTOR**

The Enacted State Budget includes \$26.7 million to fund a 0.5% growth factor. Based on present enrollment conditions, the District has not included any growth funding in the Adoption Budget.

#### **EDUCATION PROTECTION ACT**

Proposition 30, the Schools and Local Public Safety Protection Act of 2012 (EPA), which was approved by the voters in November 2012, temporarily raised the sales and use tax by 1/4 cent and raised the income tax rate for high income earners (\$250,000 for individuals and \$500,000 for couples) to provide continuing funding for local school districts and community colleges. The quarter-cent sales tax increase expired in December 2016 and the income-tax hikes on the high-income earners were set to expire at the end of 2018. In November 2016, voters approved Proposition 55, California Extension of the Proposition 30 Income Tax Increase Initiative. This constitutional amendment extended the Proposition 30 personal income tax increases on incomes over \$250,000 for an additional 12 years, through 2030, in order to fund education and healthcare. It is estimated that the District will receive approximately \$39.6 million in EPA funds for FY 2022-23 that will be used for faculty salaries and benefits. These funds are part of the general fund apportionment and represent no new or additional monies.

#### **EXPENDITURES**

#### **Salary and Benefit Costs**

The Adoption Budget includes approximately \$1.4 million in ongoing annual costs for contractual step and longevity increases. The District is currently in the process of negotiations with its collective bargaining units. Any impact of collective bargaining agreements will be budgeted when known.

In September 2020 the District transitioned from its legacy health care plan to CalPERS provided health benefits. Based on an analysis of the historical rate increases for the plans offered by CalPERS, and the increased costs related to the elimination of the PERS Choice plan by CalPERS, the District is budgeting a 9.6% increase to health and welfare costs.

#### California State Teacher's Retirement System (STRS)

AB1469, enacted as a part of the 2014-15 budget, addressed the nearly \$74 billion unfunded liability for teachers' pensions. The plan shares the responsibility of the unfunded liability by the three partners that currently fund STRS—the state, education employers, and the employee members. Under the plan, all participate in increased contributions for the STRS solution. To address the "employer share" of \$42 billion, the community college districts employer rate was increased annually from 8.25% in 2013-14 to 18.4% by 2020-21 under legislation. For FY21 and FY22, the State Budget provided local educational agencies with increased fiscal relief during the challenging economic environment caused by the pandemic by reducing the CalSTRS employer contribution rate from 18.4 percent to approximately 16.15 percent in 2020-21 and from 17.9 percent to 16.92 percent in 2021-22. In FY23 the State budget does not provide further buy downs of employer contribution rates. The District's contribution rate for STRS will be 19.1% in FY23. Based on the adjusted rate of 19.1 percent, the District's 2022-23 STRS budget for all funds is \$13.8 million.

#### California Public Employees Retirement System (PERS)

The CalPERS Board of Administration determines employer contribution rates on an annual basis. According to the CalPERS Schools Pool Accounting Valuation report dated June 30, 2018, the collective Net Pension Liability is more than \$27 billion. The rates are based on the annual valuation using a discount rate of 7%. The CalPERS Board of Administration approved lowering the CalPERS discount rate assumption, the long-term rate of return, from 7.5% to 7.0% for three years beginning in the June 30, 2017 annual valuation for school employers. This action increased employer contribution costs commencing in FY 2018-19. Lowering the discount rate means both the normal cost and the accrued liabilities will increase in the future. These increases will result in higher required employer contributions. Consistent with the existing board amortization and smoothing policy, the impact of each change in discount rate will be phased in over a five-year period. As a result, the full impact of the reduction in the discount rate will not be realized until FY 2024-25. The employer contribution rate is projected to rise from 18.1% in 2018-19 to 26.5% in 2025-26, with the legislated rate for 2022-23 at 26.1 percent. For FY21 and FY22, the State Budget provided local educational agencies with increased fiscal

relief during the challenging economic environment caused by the pandemic by reducing the CalPERS Schools Pool employer contribution rate from 22.67 percent to approximately 20.7 percent for 2020-21 and from 24.9 percent to 22.91 percent in 2021-22. The Enacted State Budget does not provide any additional relief for the 2022-23 fiscal year, and the CalPERS rate will increase from 22.91 percent to 25.37 percent for the 2022-23 fiscal year. Based on the adjusted rate of 25.37 percent, the District's 2022-23 PERS budget for all funds is approximately \$12.2 million.

#### **Retiree Health Liability**

An actuarial study for post-retirement benefits was performed with measurement and valuation dates of June 30, 2021, estimating the amount that should be accumulated under the requirements of GASB 74/75. An actuarial study is conducted annually and the current report is being finalized utilizing the latest data from the recently completed CalPERS health benefits enrollment. The District's long-term Other Post-Employment Benefits (OPEB) liability as of June 30, 2021 was estimated at approximately \$137.6 million. In FY 2010-11 the District established an irrevocable trust fund to help address its long-term OPEB liability. The total market value of accumulated funds held in the Trust is approximately \$23.3 million, as of June 30, 2022.

In FY18 a subcommittee of DCAS was formed for the purpose of evaluating and recommending a long-term plan for the use of the district's irrevocable trust to address OPEB liabilities. For the FY19 District budget, DCAS recommended not making any further general fund contributions to the irrevocable trust based on the District's actuarial report for 2016, which projected retiree claims and expenses to continue to increase every year until FY 2031-32, at which time the annual expense is projected to reach \$18,026,362. The annual expense was projected to then begin to decrease for 57 years, until FY 2088-89 when the liability is expected to be zero. Eventually, the retiree liability and irrevocable trust will reach equilibrium and the annual required contribution can be transferred to the trust. Rather than waiting until equilibrium is reached, the subcommittee recommended accessing the Trust funds in FY 2021-22 to pay for the increases in annual contributions. This would result in a level budgetary impact through FY 2040-41, at which time the annual required contribution would decrease. Effective September 1, 2020, the District transitioned its health plans to CalPERS, resulting in significant reductions in annual costs.

The DCAS recommendation to begin utilizing the irrevocable trust was put on hold for one year to allow time to fully evaluate the impact of the change in health plans.

After receiving the most recent actuarial report with a Valuation Date of June 30, 2020, DCAS formed a new workgroup to evaluate and recommend a long-term plan for the use of the district's irrevocable trust, and the available fund balance in the Retiree Health Benefits fund. The District's most recent actuarial study projects that retiree claims and expenses will increase every year until FY 2034-35, at which time the annual expense is projected to reach \$10,861,012. Due to the change to the actuarial projections, after reviewing the projected future costs, as well as the resources available to fund this liability, the workgroup ultimately recommended that ongoing contributions from the operating funds be capped at \$8 million dollars for the foreseeable future beginning in FY 22-23. Expenditures for retiree benefits in excess of that amount will first be funded by the available fund balance in the Retiree Health Benefits fund until that fund reaches a fund balance of \$1 million dollars. This is anticipated to occur in the 2025-26 fiscal year, at which time the amounts in excess of \$8 million will come from the irrevocable trust. This plan will be reevaluated on an annual basis and adjustments will be made as necessary. DCAS concurred with this plan from the workgroup, and the fiscal details are included in the 2022-23 Adoption Budget.

#### **INFRASTRUCTURE**

In March 2012, the Board approved the inaugural infrastructure funding plan and allocation model to provide foundational resources to address the District's partial structural deficit in capital funding for areas such as scheduled maintenance, technology and equipment refresh, instructional equipment, library materials and databases, furniture and equipment, etc. Maintaining these items is central to the core mission of the District and each college. Further, addressing the total cost of ownership (TCO) is a requirement of accreditation as well as a prudent business practice. Funding levels are determined by the Infrastructure Funding Formula.

A separate sub-fund (General Fund–Unrestricted Designated–Infrastructure) has been established to account for this redistribution of resources and the associated expenditures. As part of DCAS's annual review, the implementation strategies of the Infrastructure

Funding Model are reviewed in a parallel process similar to that of the Districtwide Resource Budget Allocation Model review.

The Adoption Budget includes transferring \$1.2 million in budgeted revenue, the majority of which is interest income that fluctuates from year to year, from the General Fund-Unrestricted to the General Fund-Unrestricted Designated-Infrastructure. Expenditure of these funds will be budgeted in the year following the year in which the revenue is earned.

#### **GENERAL FUND**

The General Fund is the principal operating fund of the District. All revenues and expenditures not required by statutory law to be accounted for in a different fund are budgeted and accounted for in the General Fund. Four sub-funds exist within the General Fund, which are briefly described as follows:

- General Fund–Unrestricted (111): Represents revenues and expenditures
  that support most educational programs and services throughout the district,
  including instruction, student services, maintenance and operations,
  administration, and so forth.
- General Fund-Unrestricted Designated-Infrastructure (113): Represents
  revenues and transfers that have been specifically designated to be used for
  infrastructure needs including: Scheduled Maintenance and Capital Furniture
  (including classroom, faculty and administration); Library Materials and
  Databases; Instructional and Non-instructional Equipment; and Technology
  Refresh and Replacement (hardware and software). This sub-fund is reported to
  the State as a part of the General Fund-Unrestricted.
- General Fund Unrestricted-Designated (114): Represents revenues and expenditures associated with contract education, entrepreneurial programs, book store, civic center, and other activities initiated by the colleges and intended to be self-supporting. This sub-fund is reported to the State as a part of the General Fund-Unrestricted.

 General Fund-Restricted (12X): Represents revenues and expenditures supporting educational services whose resources are restricted by law, regulation, grant terms and conditions, categorical funding agencies, or other externally-imposed restrictions. This sub-fund is reported to the State as a part of the Total General Fund.

#### **GENERAL FUND – UNRESTRICTED (111)**

The VCCCD budget development process emphasizes the building of the General Fund-Unrestricted (111) budget, since this is the budget that most heavily impacts ongoing college and district operations.

#### **Budget Allocation Model**

The Budget Allocation Model was adopted by the Board in May 2007, and modified in fiscal years 2009, 2012, 2015, 2016, 2018, 2019, 2020 and 2022. The model is reviewed annually by the District Council on Administrative Services (DCAS) in accordance with the commitment to regularly review the model components to ensure a more sustainable model that incorporates variables that are meaningful, readily defined, easily measured, and consistently reported.

In the annual review of the Districtwide Resource Budget Allocation Model, if it is determined that specific budget items will be reassigned between Districtwide Services (DWS) and District Administrative Center (DAC) or the colleges and DAC, the percentage of revenue the DAC is allocated will change accordingly. Since the model was initially approved, several expenditure items have been reassigned to new locations (e.g., between DWS and DAC, colleges and DWS, colleges and DAC, etc.). This cost-shifting results in no impact (no increase or decrease) to discretionary budgets at the DAC or the colleges; thus, there is no increase in the effective rate/percentage of revenue, as both budget and associated costs are shifted.

The Budget Allocation Model, following the review by DCAS, was utilized to allocate resources to the various operational units within the District. Each college and the DAC have separate processes by which resources received through the Model are allocated. Throughout 2020-21 the District continued its examination of ways to modify the Allocation

Model in response to the funding levels and priorities of the Student Centered Funding Formula (SCFF). As a result of this review, the District has updated the allocation model for 2021-22 to better align with SCFF. The updated allocation model leaves the Class Schedule Delivery portion of the previous allocation model intact with the remainder of funds allocated in a manner that very closely mirrors the SCFF. To mitigate any substantial shift in resources among colleges, the updated allocation model will be implemented over a five-year phase in period with a hold-harmless in place for Year 1. FY23 is the second year under this updated allocation model. Twenty-five percent of the difference between the updated and legacy model will be implemented in this year.

#### Reserves

The District's designated ending fund balance is comprised of the following categories: State Required 5% Minimum Reserve; Revenue Shortfall Contingency Reserve; State Teachers' Retirement System; Oxnard College PACE/ESL Expansion; Unallocated Reserves; and Budget Carryover.

#### State Required 5% Minimum

In accordance with the State Chancellor's Office Accounting Advisory FS 05-05: Monitoring and Assessment of Fiscal Condition, the State Chancellor's Office requires a minimum prudent unrestricted general fund balance of five percent. To ensure the District does not drop below this minimum requirement, the amount is segregated in a reserve designated for that purpose. In February 2022 the chancellor's office issued a memorandum (FS 22-03) updating this guidance. The Chancellor's Office now recommends that Districts develop policies and practices consistent with the Budgeting Best Practices published by the Government Finance Officers Association, and maintain reserves at a level that is a minimum of two months of total general fund operating expenditures. The District will be working to develop a reserves policy that aligns with this recommendation during the Fall of 2022.

#### Revenue Shortfall Contingency

The Revenue Shortfall Contingency Reserve is designated to cover any mid-year reductions (including, but not limited to, statewide property tax shortfall, enrollment fee shortfall, and general statewide deficit), thus negating the need for mid-year reductions in site operating budgets. For FY 2022-23, the contingency will remain at \$5 million.

#### State Teachers' Retirement System (STRS)

This reserve is to address the rising annual costs of the STRS plan implemented by the State in 2014-15. At that time, the District set aside \$1 million to assist with the rising cost of STRS. For FY 2022-23, the contingency will remain at \$1 million

#### Oxnard College PACE/ESL Expansion

This reserve was established to provide funding for Oxnard College to grow their PACE and ESL Programs. The Board of Trustees designated \$1,500,000 towards this effort to be allocated over three years, beginning in FY 2022-23.

#### **Budget Carryover**

As part of the Budget Allocation Model, the colleges and DAC can carryover funds up to 2% of the prior year adopted budget. This reserve was fully distributed as a part of the budget development process and totals \$3,110,611 for the three colleges and \$257,023 for the DAC. Any budget savings above the 2% will remain in Fund 111.

#### <u>Unallocated Reserves</u>

Unallocated Reserves is the remaining ending balance that is undesignated for other uses. This balance is maintained to allow for gradual adjustment to any substantial reductions in revenue and, along with other cash reserves, to handle the significant cash flow requirements. The Unallocated Reserves can also be used to mitigate budget reductions beyond that provided for in the Revenue Shortfall Contingency Reserve. This reserve may be allocated to cover any other unanticipated one-time expenditures.

Maintaining Unallocated Reserves is important for fiscal solvency and strength during the years with uncertainty of funding for community colleges and the cyclical nature of the California economy.

#### **GENERAL FUND-UNRESTRICTED DESIGNATED-INFRASTRUCTURE (113)**

This sub-fund was created to account for the Infrastructure Funding Model (approved by the Board in March 2012) to help address total cost of ownership (TCO) and the growing structural deficits in specific infrastructure categories. As specified in the funding plan, resources are to be re-allocated from the General Fund-Unrestricted. Funds may be accumulated from year to year to address the infrastructure needs. The Adoption Budget includes transferring \$1.2 million in budgeted revenue from the General Fund Unrestricted to the General Fund-Unrestricted Designated-Infrastructure. Expenditure of these funds will be budgeted in the year following the year in which the revenue is earned.

#### **GENERAL FUND – RESTRICTED (12x)**

This fund supports categorical programs, grants, contracts, and other programs where budget resources are restricted by law, regulation, contract, grant agreement, or other externally restricted terms and conditions.

Major programs accounted for in this fund include state categorical programs such as Student Equity & Achievement, Strong Workforce, Guided Pathways, EOPS (Extended Opportunity Programs and Services), DSPS (Disabled Students Programs and Services), CalWORKS (California Work Opportunities and Responsibility to Kids), Career Technical Education programs, as well as Perkins IV (VTEA/Vocational and Technical Education Act) federal grants, Restricted Lottery (Proposition 20) funds, Nursing Education grants, Title III and Title V (HSI, STEM) federal grants, and the HEERF COVID-19 relief federal grants.

The District's FY 2022-23 Adoption Budget for student services programs have been developed within the existing individual categorical programs based on the State's 95% funding guarantee. Final allocations for most student services programs are not finalized until after the Governor signs the state budget and the State Chancellor's Office allocates funds to the districts based on MIS data that is submitted during the first quarter of the fiscal year. As final allocations are communicated from the State Chancellor's Office, program budgets are adjusted and budget augmentations are brought forward for Governing Board action.

#### **PARKING SERVICES FUND (124)**

This fund accounts for parking revenues (fees and fines) and expenditures associated with parking (including District police services), safety, and transportation. The District will continue to not charge for parking through the Fall Semester, however permits will be required beginning in the spring semester. The FY 23 Adoption Budget for parking related revenues is based on the best known information at this time.

The Parking Services Fund continues to require additional support to fund operations. The Adoption Budget includes \$617,400 in projected revenues from parking fees and traffic fines as well as the following additional financial support towards the cost of providing police services at all sites: \$1,836,000 of General Fund-Unrestricted (Districtwide Services) and \$1,390,000 of ending fund balance set aside in FY22 to address the anticipated shortfall in FY23.

#### **HEALTH SERVICES FUND (13x)**

This restricted fund accounts for the revenues and expenditures related to the operation of the colleges' Student Health Centers. Historically, the primary resources have been Student Health Fees and State Mandated Cost reimbursements. The District charges a flat fee of \$21 for the fall and spring semester and \$18 for the summer semester. These fees have been unchanged since the fall 2019 term.

Beginning in FY 2012-13, the approved State budget contained a new mandated block grant. This block grant distributed \$28 per funded FTES to cover all compliance costs incurred during the 2012-13 fiscal year, including those associated with Student Health Centers. The Student Health Centers receive their proportional share of the block grant. This mandated block grant will continue for FY 2022-23.

#### **SPECIAL REVENUE FUND (3XX)**

The Special Revenue Funds are used to account for the proceeds of specific revenue sources whose expenditures are legally restricted. The special revenues collected are used to pay for the cost of providing services that are not necessarily part of the educational program of the Colleges but enhance their ability to serve students.

#### **CULINARY AND RESTAURANT MANAGEMENT (CRM) (322)**

At Oxnard College, the CRM (Culinary and Restaurant Management) program provides food service during the lunch period as an outlet of the CRM instructional lab. Oxnard College made the transition between a full service cafeteria and a CRM outlet in January 2012.

#### **CHILD CARE CENTER FUND (33x)**

This fund accounts for all revenues and expenditures related to the operation of Child Care Centers at Moorpark, Oxnard, and Ventura colleges. In addition to client enrollment fees, the Child Care Centers receive grant funding as a supplemental source of funding from the State of California. While maintaining competitive rates, the Child Care Centers have continued to be self-supporting.

#### EXOTIC ANIMAL TRAINING MANAGEMENT (EATM) ZOO OPERATIONS (391)

This fund accounts for all revenues and expenditures related to the operation of the Zoo at Moorpark College, which is operated as an outlet of the EATM program. This operation had previously been accounted for as a part of Fund 114. The accounting has been moved to Fund 391 to better align with the State Budget Accounting Manual and in alignment with the accounting treatment of the Café operated by the Oxnard College Culinary and Restaurant Management program.

#### **CAPITAL PROJECTS FUND (4xx)**

In accordance with the CCCCO's Budget and Accounting Manual, this fund accounts for the financial resources used in the acquisition and/or construction of major capital outlay projects. Project elements may include site improvements including parking lots, walkways and monument signs, building renovations, new construction, scheduled maintenance projects, hazardous substance abatement projects, and fixed assets. Projects may be funded from a combination of state capital outlay funds, local funds, redevelopment agency funds, nonresident student capital outlay surcharges, and General Obligation (GO) bonds.

The FY 2022-23 Adoption Budget includes locally funded construction and capital outlay/improvement projects, scheduled maintenance projects, as well as funds for new technology/technology refresh and equipment replacement. Projects being funded from

various infrastructure and special repair projects are also budgeted. The FY 2022-23 Adoption Budget also includes carryover state funding for instructional equipment, library materials, and scheduled maintenance projects from previous budget years. The Enacted State Budget includes significant one-time funding for scheduled maintenance. The District's portion of this funding was not determined when the Adoption Budget was completed, and will come forward to the Board once the allocation has been finalized.

#### PROPRIETARY (ENTERPRISE) FUNDS

The enterprise funds account for business operations that are financed and managed similarly to private enterprise and are to be self-supporting. These funds consist of a separate Bookstore Fund and Food Service Fund to account for the revenues, expenses, and profits and/or losses at each college.

#### **Bookstore (51x)**

After years of declining sales, in January 2014, the Board took action to contract for full-service bookstore services at all campuses through Barnes & Noble College Bookstores, Inc. This transition occurred April 1, 2014; the District will receive a percentage of net sales of which is accounted for in Fund 114.

#### Food Service (52x)

The District contracts with vending operators to provide hot and cold food. The District will continue to consider alternative food service options, while maintaining at least breakeven financial operations.

#### **INTERNAL SERVICES FUND (6xx)**

The **Self-Insurance Fund** provides funding for the level of risk retention held by the District. This fund is used to reimburse individuals or other entities for claims against the District up to our deductible levels (\$25,000/\$50,000) and for some settlement costs.

The **Retiree Settlement Health Payment Fund** is used to account for the costs arising from a settlement between the District and the class members defined in that settlement. The future liability exposure of this fund may be very significant depending how the District modifies health benefit plans over the next several decades.

The **Workload Balancing Fund** is used to account for non-contract assignment pay that has been deferred ("banked") to a subsequent semester or academic year by full-time faculty members. As faculty use their load "banked" hours, a transfer is made to the General Fund as a partial offset to the salary costs of the faculty member while on leave. The current liability in this account is approximately \$817,000.

The **Retiree Health Benefits Fund** is used to account for the payment of health benefit premium costs for retirees. The net difference between the expenditure for post-retirement benefits and the current retiree health premiums may be periodically remitted to the District's irrevocable trust. For more information on retiree health benefits, please refer to the Retiree Health Liability section found earlier in this narrative.

#### **STUDENT FINANCIAL AID FUND (74xx)**

This fund accounts for the receipt and disbursement of government-funded student financial assistance programs. The major federally funded programs include Pell Grants, SEOG (Supplemental Educational Opportunity Grants), and Direct Loans. The major state-funded programs include EOPS (Educational Opportunity Programs and Services) grants, CARE (Cooperative Agencies Resources for Education) grants, Student Success Completion grants, AB 19 Promise grants, and Cal Grants.

#### **COMPLIANCE**

The Adoption Budget reflects all compliance with external standards, including but not limited to GASB, other post-employment benefits (OPEB), the Education Code, Title 5 regulations, Full Time Faculty Obligation Number (FON), the 50% law, EPA funding, etc.

#### RECOMMENDATION

The Adoption Budget was reviewed by District Council on Administrative Services (DCAS) on August 18, 2022, the Board Administrative Services Committee on August 25, 2022, the Board of Trustees at the August 29, 2022 Budget Study Session, Chancellor's Consultation Council on September 2, 2022, and is recommended for approval by the Board of Trustees at the September 13, 2022 meeting.

## VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET

SUMMARY OF BUDGET BY FUND

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET SUMMARY OF BUDGETED EXPENDITURES AND TRANSFERS - ALL FUNDS

| 113         General Fund - Unrestricted Designated Infrastructure         6,603,500         1.6%           114         General Fund - Unrestricted Designated         6,671,101         1.6%           General Fund Restricted           12x         General Fund - Restricted         92,980,465         22.1%           124         Parking Services Fund         4,244,439         1.0%           13x         Health Services Fund         2,141,898         0.5%           Special Revenue Funds           322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%  | FUND   | DESCRIPTION  | 2022-23<br>ADOPTION<br>BUDGET | PERCENT OF<br>TOTAL<br>BUDGET |
|--|--------|--|-------------------------------|-------------------------------|
| 111         General Fund - Unrestricted         203,063,986         48.2%           113         General Fund - Unrestricted Designated Infrastructure         6,603,500         1.6%           114         General Fund - Unrestricted Designated         6,671,101         1.6%           General Fund - Restricted           12x         General Fund - Restricted         92,980,465         22.1%           124         Parking Services Fund         4,244,439         1.0%           13x         Health Services Fund         2,141,898         0.5%           Special Revenue Funds           322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           33x         Child Development Fund         1,820,263         0.4%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx </td <td>GOVER</td> <td>RNMENTAL FUND TYPES</td> <td></td> <td></td> | GOVER  | RNMENTAL FUND TYPES                                      |                               |                               |
| 113         General Fund - Unrestricted Designated Infrastructure         6,603,500         1.6%           114         General Fund - Unrestricted Designated         6,671,101         1.6%           General Fund Restricted           12x         General Fund - Restricted         92,980,465         22.1%           124         Parking Services Fund         4,244,439         1.0%           13x         Health Services Fund         2,141,898         0.5%           Special Revenue Funds           322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%  | Gener  | al Fund Unrestricted                                     |                               |                               |
| 114         General Fund - Unrestricted Designated         6,671,101         1.6%           General Fund Restricted           12x         General Fund - Restricted         92,980,465         22.1%           124         Parking Services Fund         4,244,439         1.0%           13x         Health Services Fund         2,141,898         0.5%           Special Revenue Funds           322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           33x         Child Development Fund         1,820,263         0.4%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%   | 111    | General Fund - Unrestricted                              | 203,063,986                   | 48.2%                         |
| General Fund Restricted           12x         General Fund - Restricted         92,980,465         22.1%           124         Parking Services Fund         4,244,439         1.0%           13x         Health Services Fund         2,141,898         0.5%           Special Revenue Funds           322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           33x         Child Development Fund         1,820,263         0.4%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%   | 113    | General Fund - Unrestricted Designated Infrastructure    | 6,603,500                     | 1.6%                          |
| 12x       General Fund - Restricted       92,980,465       22.1%         124       Parking Services Fund       4,244,439       1.0%         13x       Health Services Fund       2,141,898       0.5%         Special Revenue Funds         322       Special Revenue Fund (Culinary Restaurant Management)       131,153       0.0%         33x       Child Development Fund       1,820,263       0.4%         391       Special Revenue Fund (Exotic Animal Training Management)       555,837       0.1%         Capital Project Fund         4xx       Capital Projects Fund       33,458,290       7.9%         PROPRIETARY FUND TYPES         52x       Vending Operations Fund       32,537       0.0%         6xx       Internal Services Fund       9,457,500       2.2%         FIDUCIARY FUND TYPES         74xx       Financial Aid Fund       59,948,953       14.2%   | 114    | General Fund - Unrestricted Designated                   | 6,671,101                     | 1.6%                          |
| 124       Parking Services Fund       4,244,439       1.0%         13x       Health Services Fund       2,141,898       0.5%         Special Revenue Funds         322       Special Revenue Fund (Culinary Restaurant Management)       131,153       0.0%         33x       Child Development Fund       1,820,263       0.4%         391       Special Revenue Fund (Exotic Animal Training Management)       555,837       0.1%         Capital Project Fund         4xx       Capital Projects Fund       33,458,290       7.9%         PROPRIETARY FUND TYPES         52x       Vending Operations Fund       32,537       0.0%         6xx       Internal Services Fund       9,457,500       2.2%         FIDUCIARY FUND TYPES         74xx       Financial Aid Fund       59,948,953       14.2%  | Gener  | al Fund Restricted                                       |                               |                               |
| 13x         Health Services Fund         2,141,898         0.5%           Special Revenue Funds           322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           33x         Child Development Fund         1,820,263         0.4%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%   | 12x    | General Fund - Restricted                                | 92,980,465                    | 22.1%                         |
| Special Revenue Funds           322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           33x         Child Development Fund         1,820,263         0.4%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%   | 124    | Parking Services Fund                                    | 4,244,439                     | 1.0%                          |
| 322         Special Revenue Fund (Culinary Restaurant Management)         131,153         0.0%           33x         Child Development Fund         1,820,263         0.4%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%   | 13x    | Health Services Fund                                     | 2,141,898                     | 0.5%                          |
| 33x         Child Development Fund         1,820,263         0.4%           391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%  | Speci  | al Revenue Funds   |                               |                               |
| 391         Special Revenue Fund (Exotic Animal Training Management)         555,837         0.1%           Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%  | 322    | Special Revenue Fund (Culinary Restaurant Management)    | 131,153                       | 0.0%                          |
| Capital Project Fund           4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%  | 33x    | Child Development Fund                                   | 1,820,263                     | 0.4%                          |
| 4xx         Capital Projects Fund         33,458,290         7.9%           PROPRIETARY FUND TYPES           52x         Vending Operations Fund         32,537         0.0%           6xx         Internal Services Fund         9,457,500         2.2%           FIDUCIARY FUND TYPES           74xx         Financial Aid Fund         59,948,953         14.2%   | 391    | Special Revenue Fund (Exotic Animal Training Management) | 555,837                       | 0.1%                          |
| PROPRIETARY FUND TYPES  52x Vending Operations Fund 32,537 0.0% 6xx Internal Services Fund 9,457,500 2.2%  FIDUCIARY FUND TYPES  74xx Financial Aid Fund 59,948,953 14.2%  | Capita | al Project Fund  |                               |                               |
| 52x       Vending Operations Fund       32,537       0.0%         6xx       Internal Services Fund       9,457,500       2.2%         FIDUCIARY FUND TYPES         74xx       Financial Aid Fund       59,948,953       14.2%  | 4xx    | Capital Projects Fund                                    | 33,458,290                    | 7.9%                          |
| 6xx Internal Services Fund 9,457,500 2.2%  FIDUCIARY FUND TYPES  74xx Financial Aid Fund 59,948,953 14.2%  | PROPE  | RIETARY FUND TYPES                                       |                               |                               |
| FIDUCIARY FUND TYPES  74xx Financial Aid Fund 59,948,953 14.2%   | 52x    | Vending Operations Fund                                  | 32,537                        | 0.0%                          |
| 74xx Financial Aid Fund 59,948,953 14.2%   | 6xx    | Internal Services Fund                                   | 9,457,500                     | 2.2%                          |
|  | FIDUCI | ARY FUND TYPES   |                               |                               |
| Total All Funds 421,109,922 100.0%   | 74xx   | Financial Aid Fund                                       | 59,948,953                    | 14.2%                         |
|  |        | Total All Funds  | 421,109,922                   | 100.0%                        |

### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET

#### GENERAL FUND – UNRESTRICTED (FUND 111)

#### Fund 111 - Unrestricted General Fund

The unrestricted general fund is the primary operating fund of the district and is used to account for revenues and expenditures that are available for the general purposes of district operations and not otherwise required by law or regulation to be accounted for in another fund. The unrestricted general fund is utilized to support most educational programs and services throughout the district, including instruction, student services, maintenance and operations, administration, and so forth. In general, unrestricted funds can be used for any legal purpose deemed necessary. The unrestricted general fund includes board-designated monies that represent a commitment of unrestricted resources that are stipulated by the governing board to be used for a specified purpose. The district also designates unrestricted general fund resources for specified purposes in Funds 113 and 114, as described on subsequent pages.

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT GENERAL FUND - UNRESTRICTED (Fund 111) REVENUE PROJECTIONS - FY23

|                                      | 2021-22         | 2021-22     | 2022-23         | Change           |
|--------------------------------------|-----------------|-------------|-----------------|------------------|
|                                      | ADOPTION        | UNAUDITED   | ADOPTION        | FY22 Adoption    |
| ACCOUNT DESCRIPTION                  | BUDGET          | ACTUALS     | BUDGET          | vs FY23 Adoption |
| SCFF BASE ALLOCATION                 |                 | 123,891,727 | 135,174,215     |                  |
| SCFF SUPLEMENTAL ALLOCATION          |                 | 29,268,333  | 29,618,400      |                  |
| SCFF STUDENT SUCCESS ALLOCATION      |                 | 22,403,608  | 25,917,579      |                  |
| TOTAL COMPUTATIONAL REVENUE          | 171,414,422 [a] | 175,563,668 | 190,710,194     | 19,295,772       |
| CURRENT YEAR ADJUSTMENT (Stability)  |                 | 1,792,475   |                 | -                |
| CURRENT YEAR ADJUSTMENT (Deficit)    |                 | <u>-</u>    | (1,907,102) [b] | (1,907,102)      |
| ADJUSTED TOTAL COMPUTATIONAL REVENUE | 171,414,422     | 177,356,143 | 188,803,092     | 17,388,670       |
| PRIOR YEAR ADJUSTMENT (Recalc)       | -               | 1,293,401   | -               | -                |
| FULL TIME FACULTY HIRING             | 3,677,156       | 3,780,043   | 3,780,043       | 102,887          |
| PT FACULTY EQUITY COMP               | 544,036         | 549,961     | 553,143         | 9,107            |
| LOTTERY PROCEEDS                     | 3,810,963       | 4,086,284   | 3,504,628       | (306,335)        |
| NONRES TUITION - INTL                | 507,592         | 692,898     | 870,235         | 362,643          |
| NONRES TUITION - DOM                 | 1,047,729       | 1,309,613   | 1,685,241       | 637,512          |
| TOTAL OTHER REVENUE                  | 9,587,476       | 11,712,200  | 10,393,290      | 805,814          |
| TOTAL GENERAL FUND UNRESTRICTED REV  | 181,001,898     | 189,068,343 | 199,196,382     | 18,194,484       |

#### Notes:

<sup>[</sup>a] FY22 Adoption Budget TCR was based on the 17-18 TCR plus subsequent COLAs.

<sup>[</sup>b] FY23 Adoption Budget assumes a 1% Deficit Factor.

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT FY23 ADOPTION BUDGET ALLOCATION

| FY23 Adoption Revenue      | \$ | 199,196,382  |
|----------------------------|----|--------------|
| Less: DWS                  | \$ | (9,775,048)  |
| Less: Utilities            | \$ | (4,350,000)  |
| Less: DAC (7.3%)           | \$ | (14,541,336) |
| Available for distribution | Ś  | 170.529.998  |

|     |  |           | MC               |        | ос               |         | VC               | Total             |
|-----|--|-----------|------------------|--------|------------------|---------|------------------|-------------------|
| 1)  | Unadjusted FTES (FY22 Annual, includes Non | Resident) | 9,429            |        | 4,108            |         | 7,500            | 21,036            |
| 2)  | WSCH                                       |           | 141,432          |        | 61,615           |         | 112,496          | 315,543           |
| 3)  | Productivity Factor                        |           | 525              |        | 525              |         | 525              |                   |
|     |  |           |                  |        |                  |         |                  |                   |
| 4)  | FTEF                                       | 269.4     |                  | 117.4  |                  | 214.3   |                  |                   |
| 5)  | FTEF adjustment                            | 14.8      |                  | 7.65   |                  | 13.3    |                  |                   |
| 6)  | less: Full Time positions (FTEF)           | (119.4)   | \$<br>19,962,473 | (64.2) | \$<br>10,307,658 | (102.0) | \$<br>16,714,128 | \$<br>46,984,259  |
| 7)  | =Hourly FTEF @ <sup>[a]</sup> \$ 60,084    | 165       | \$<br>9,901,466  | 61     | \$<br>3,656,832  | 126     | \$<br>7,546,430  | \$<br>21,104,728  |
| 8)  | Total Class Schedule Delivery Allocation   | _         | \$<br>29,863,939 |        | \$<br>13,964,490 | •'      | \$<br>24,260,558 | \$<br>68,088,987  |
| 10) | Remaining to be Allocated                  |           |                  |        |                  |         |                  | \$<br>102,441,011 |

|     |                               | Percent | Amount            |
|-----|-------------------------------|---------|-------------------|
|     | 1. Base allocation            | 70%     | \$<br>71,708,708  |
| 12) | 2. Supplemental allocation    | 20%     | \$<br>20,488,202  |
| 13) | 3. Student success allocation | 10%     | \$<br>10,244,101  |
| 14) |                               |         | \$<br>102,441,011 |

|     | 1. Base allocation                                    |              | МС         |          | ОС         |     | VC         |          | Total       |
|-----|---|--------------|------------|----------|------------|-----|------------|----------|-------------|
| 15) | Basic allocation                                      | \$           | 6,783,703  | \$       | 5,814,600  | \$  | 5,814,600  | \$       | 18,412,903  |
| 16) | Remaining base allocation                             |              |            |          |            |     |            | \$       | 53,295,805  |
| 17) | FY22 Annual 320 Credit FTES (Resident)                |              | 9,236.17   |          | 4,069.18   |     | 7,240.53   |          | 20,545.88   |
| 18) | Percent of total                                      |              | 45%        |          | 20%        |     | 35%        |          | 100%        |
| 19) | Campus remaining base allocation                      | \$           | 23,958,532 | \$       | 10,555,412 | \$  | 18,781,861 | \$       | 53,295,805  |
| 20) | Sub-total Base allocation                             | \$           | 30,742,235 | \$       | 16,370,012 | \$  | 24,596,461 | \$       | 71,708,708  |
|     |   |              |            |          |            |     |            |          |             |
|     | 2. Supplemental allocation (FY20-21)                  |              | МС         |          | ОС         |     | VC         |          | Total       |
| 21) | · · · · · · · · · · · · · · · · · · ·                 |              | 2,770      |          | 2,806      |     | 3,248      |          | 8,824       |
| 22) | · ·   |              | 6,533      |          | 5,359      |     | 7,305      |          | 19,197      |
| 23) |   |              | 546        |          | 367        |     | 449        |          | 1,362       |
| 24) |   |              | 9,849      |          | 8,532      |     | 11,002     |          | 29,383      |
| 25) |   |              | 34%        |          | 29%        |     | 37%        |          | 100%        |
| 26) | Sub-total Campus supplemental allocation              | \$           | 6,867,519  | \$       | 5,949,200  | \$  | 7,671,483  | \$       | 20,488,202  |
|     |   |              |            |          |            |     |            |          |             |
|     | 3. Student success allocation (FY20-21)               |              |            |          |            |     |            |          |             |
| 27) | Sub-total Student success allocation, All Students    | \$           | 3,403,540  | \$       | 1,534,446  | \$  | 2,749,545  | \$       | 7,687,531   |
| ,   |   |              |            |          | 277.010    |     | I          | _        | 1 227 212   |
| 28) | Sub-total Student success allocation, Pell            | \$           | 408,575    | \$       | 377,843    | \$  | 510,931    | \$       | 1,297,349   |
| 201 |   |              | 422.220    |          | 224.452    |     | 505.030    | <u>,</u> | 4 250 222   |
| 29) | Sub-total Student success allocation, College Promise | \$           | 422,229    | \$       | 331,163    | \$  | 505,830    | \$       | 1,259,222   |
| 201 | Total Student Suggest Allegation                      | Ś            | 4 224 244  | <u> </u> | 2 242 451  | ć   | 2.700.200  | <u>,</u> | 10 244 101  |
| 30) | Total Student Success Allocation                      | <u> </u>     | 4,234,344  | \$       | 2,243,451  | \$  | 3,766,306  | \$       | 10,244,101  |
| 21\ | College Allocation                                    | Ś            | 71,708,036 | \$       | 38,527,153 | \$  | 60,294,809 | Ś        | 170,529,998 |
| 31) | College Allocation                                    | <del>-</del> | 71,700,030 | ,        | 30,327,133 | •   | 00,234,803 | 7        | 170,323,338 |
| 321 | New Model Phase-In Adjustment - Year 2 [c]            | \$           | 888,237    | \$       | (757,469)  | \$  | (130,768)  | Ś        |             |
| 32) | Treat Model i Mase in Majastinent Teal 2 [6]          | <u> </u>     | 000,207    | <u> </u> | (757)4057  |     | (130), 00) | <u> </u> |             |
| 33) | Adjusted College Allocation FY23                      | Ś            | 72,596,273 | \$       | 37,769,684 | \$  | 60,164,041 | Ś        | 170,529,998 |
| ,   | .,  | <u> </u>     | ,,         |          | . , ,      | · · |            | •        | -,,         |
| 34) | Campus FY22 2% Carryover [b]                          | \$           | 1,316,490  | \$       | 703,456    | \$  | 1,090,665  | \$       | 3,110,611   |
| ,   | • • • • • • • • • • • • • • • • • • •                 | <u> </u>     |            | •        | <u> </u>   |     |            | •        |             |
| 35) | Major Inititive Funding                               | \$           | -          | \$       | 500,000    | \$  | -          | \$       | 500,000     |
|     | _   |              |            |          |            |     | 1.         |          |             |
| 36) | Total FY23 Tentative Budget College Allocation        | \$           | 73,912,763 | \$       | 38,973,140 | \$  | 61,254,706 | \$       | 174,140,609 |
|     |   |              |            |          |            |     |            |          |             |

- [a] FY23 average replacement cost
- [b] Similar to the colleges, the District Office (DAC) is allowed up to a 2% carryover. The DAC carryover from FY22 is \$256,993
- [c] New Allocation Model will be phased-in over 5 years. In year two, 25% of the impact of the change will be passed through to the colleges.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT FY23 ADOPTION BUDGET ALLOCATION

| _  |   | 27.6%  | 39.9%                                       | 15.0%           | 45.1%  | 100.0%                                       | 1 1 1                                     | 1 1 1   | 1  |
|--|---|--|---|-----------------|--|--|---|---|--|
| T e e e e e e e e e e e e e e e e e e e  | 21,036  | 46,984,259<br>21,104,728   | 68,088,987                                  | 25,579,500      | 20,990<br><b>76,861,511</b>                    | 170,529,998                                  | 170,529,998                               | . 0   | C  |
|  |   | <b>↔</b> ↔   | <del>\$</del>                               | <del>\$</del>   | <b>↔</b>                                       | ₩  | <b>↔</b>                                  | 1 1 1   | ¥  |
| Voltage de la contraction de l | 7,500<br>112,496<br>525   | 16,714,128<br>7,546,430  | 24,260,558                                  | 8,526,500       | 7,464<br>35.6%<br><b>27,333,394</b>            | 60,120,452                                   | 60,294,809                                | (43,589)  | 130.768                                      |
| ,  |   | 214.3<br>13.3<br>(102.0)   | ₩   | ↔               | ↔  | ₩  | မှ မ                                      | <b>⊕</b>  | ¥  |
| 199, 196, 382<br>(9, 775, 048)<br>(4, 350, 000)<br>(14, 541, 336)<br>170, 529, 998   | 4,108<br>61,615<br>525  | 10,307,658<br>3,656,832  | 13,964,490                                  | 8,526,500       | 4,103<br>19.5%<br><b>15,026,204</b>            | 37,517,194                                   | 38,527,153                                | (252,490)   | 757 469                                      |
| (3)  | 5   | 117.4<br>7.7<br>(64.2)   | ₩   | <del>⇔</del>    | ₩  | ₩  | မ   | <b>→</b>  | ¥  |
| ,  | 9,429<br>141,432<br>525   | 19,962,473   | 29,863,939                                  | 8,526,500       | 9,422<br>44.9%<br><b>34,501,913</b>            | 72,892,352                                   | 71,708,036                                | 296,079   | (888 237)                                    |
| M<br>Yrange  |   |  | <del>⇔</del>                                | ₩               | ↔  | <del>s</del>                                 | φ 6                                       | e <del>6</del>  | 49   |
|  |   | 269.4<br>14.8<br>(119.4)<br>164.8  |   |                 |  |  |   |   |  |
|  | esident)  | 60,084   |   |                 |  |  |   |   |  |
| FY23 Adoption Revenue Less:District-wide Less:Utilities Less: District Office (7.3% revenue) Available for Distribution  | <b>Class Schedule Delivery Allocation</b><br>Unadjusted FTES (FY22 annual, includes NonResident)<br>WSCH<br>Productivity Factor | FTEF FTEF adjustment less: Full Time positions (FTEF) =Hourly FTEF @ [8] | 8) Total Class Schedule Delivery Allocation | Base Allocation | Adjusted FTES (FY22 Annual)<br>FTES Allocation | 12) Total FY23 Allocation Under Legacy Model | 13) Total FY23 Allocation Under New Model | 14) Dilierence Between Models<br>15) 25% Of Difference Between Models | 16) FY 23 Adjustment to New Allocation Model |
| Y23 Adoption Less:District- Less:Utilities Less: District .vailable for Di   | Class S<br>Unadjus<br>WSCH<br>Product   | FTEF<br>FTEF a<br>less: Fu<br>=Hourl                                     | otal Cla                                    | Base A          | Adjuste<br>FTES /                              | otal FY;                                     | otal FY:                                  | merem<br>5% Of E  | Y 23 Ad                                      |
| ĹL <b>∢</b><br>59  | 3 3 7   | 5)   | 8) <b>T</b>                                 | 6               | 10)  | 12) <b>T</b>                                 | 13) <b>T</b>                              | 14) L<br>15) 2  | 16) <b>F</b>                                 |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET GENERAL FUND - UNRESTRICTED

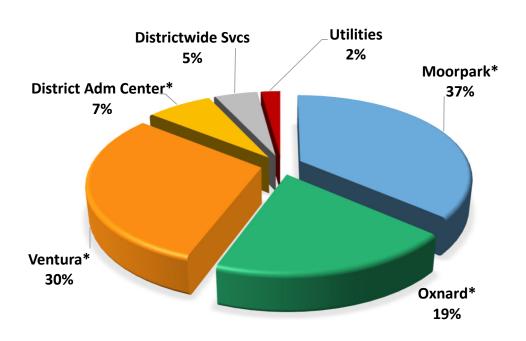
#### EDUCATION PROTECTION ACT (EPA) FUNDS \*

|                    |                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUALS | 2022-23<br>ADOPTION<br>BUDGET |
|--------------------|-----------------------------|-------------------------------|--------------------|-------------------------------|
| 8000               | REVENUES                    | 33,373,347                    | 51,480,065         | 39,600,565                    |
| 1000               | ACADEMIC SALARIES           | 21,769,959                    | 33,581,256         | 25,832,071                    |
| 2000               | CLASSIFIED & OTHER SALARIES | -                             | -                  | -                             |
| 3000               | EMPLOYEE BENEFITS           | 11,603,388                    | 17,898,809         | 13,768,494                    |
| 4000               | SUPPLIES & MATERIALS        | -                             | -                  | -                             |
| 5000               | OTHER OPERATING EXP         | -                             | -                  | -                             |
| 6000               | CAPITAL OUTLAY              | -                             | -                  | -                             |
| 7000               | OTHER OUTGO                 |                               |                    |                               |
| TOTAL EXPENDITURES |                             | 33,373,347                    | 51,480,065         | 39,600,565                    |

<sup>\*</sup> These funds are not additional resources, but are a part of total General Fund - Unrestricted appropriation. All of the funds are spent on faculty salaries and benefits for instructional activities (Activity Code 0100-5900.)

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-23 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY BY LOCATION GENERAL FUND (111) - UNRESTRICTED

|                     | 2021-22            | 2021-22             | 2022-23            |
|---------------------|--------------------|---------------------|--------------------|
|                     | ADOPTION<br>BUDGET | ACTUAL EXPENDITURES | ADOPTION<br>BUDGET |
| MOORPARK            | 67,048,005         | 65,731,514          | 73,912,763 *       |
| OXNARD              | 35,840,362         | 35,136,906          | 38,973,140 *       |
| VENTURA             | 55,563,181         | 54,466,474          | 61,254,706 *       |
| DISTRICT ADM CENTER | 13,092,892         | 12,835,899          | 14,798,329 *       |
| DISTRICTWIDE SVCS   | 8,529,681          | 8,621,394           | 9,775,048          |
| UTILITIES           | 4,090,500          | 4,116,364           | 4,350,000          |
| INFRASTRUCTURE      |                    | 3,907,254           |                    |
| TOTAL EXPENDITURES  | 184,164,621        | 184,815,805         | 203,063,986        |

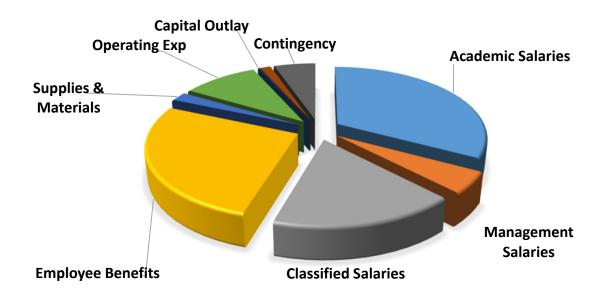


<sup>\*</sup>Incorporates budget carryover.

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY GENERAL FUND (111) - UNRESTRICTED

#### **ALL LOCATIONS**

|                             | 2021-22            | 2021-22                | 2022-23             |                               |
|-----------------------------|--------------------|------------------------|---------------------|-------------------------------|
|                             | ADOPTION<br>BUDGET | ACTUAL<br>EXPENDITURES | ADOPTION<br>BUDGET* | PERCENT<br>OF TOTAL<br>BUDGET |
| 1000 ACADEMIC SALARIES      | 65,006,913         | 65,278,649             | 66,726,334          | 32.9%                         |
| 2000 MANAGEMENT SALARIES    | 9,397,374          | 9,165,249              | 9,941,721           | 4.9%                          |
| 2000 CLASSIFIED SALARIES    | 32,002,660         | 29,007,957             | 34,236,012          | 16.9%                         |
| 3000 EMPLOYEE BENEFITS      | 49,703,366         | 45,780,500             | 54,520,387          | 26.8%                         |
| SALARY & BENEFIT SUBTOTAL   | 156,110,313        | 149,232,355            | 165,424,454         | 81.5%                         |
| 4000 SUPPLIES & MATERIALS   | 3,056,895          | 2,033,395              | 4,194,481           | 2.1%                          |
| 5000 OPERATING EXP          | 16,204,623         | 13,704,563             | 19,718,657          | 9.7%                          |
| 6000 CAPITAL OUTLAY         | 134,297            | 112,759                | 204,889             | 0.1%                          |
| 7000 TRANSFERS              | 1,756,462          | 19,732,733             | 2,754,474           | 1.4%                          |
| 7999 CONTINGENCY            | 6,902,031          |                        | 10,767,031          | 5.3%                          |
| DIRECT EXPENDITURE SUBTOTAL | 28,054,308         | 35,583,450             | 37,639,532          | 18.5%                         |
| TOTAL EXPENDITURES          | 184,164,621        | 184,815,805            | 203,063,986         | 100.0%                        |

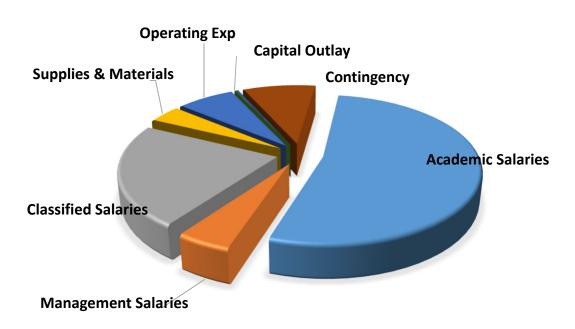


<sup>\*</sup>Incorporates budget carryover

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY GENERAL FUND (111) - UNRESTRICTED

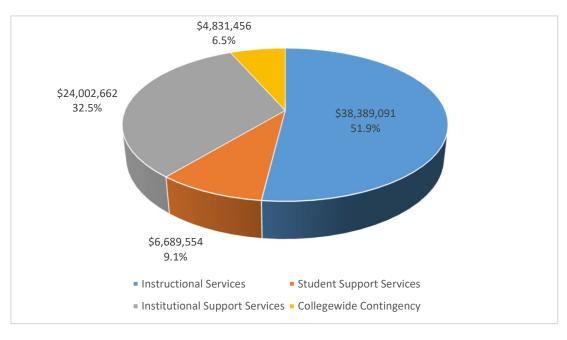
#### **MOORPARK COLLEGE**

|         |                         | 2021-22<br>ADOPTION | 2021-22<br>ACTUAL | 2022-23<br>ADOPTION | PERCENT<br>OF TOTAL |
|---------|-------------------------|---------------------|-------------------|---------------------|---------------------|
|         |                         | BUDGET              | EXPENDITURES      | BUDGET*             | BUDGET              |
| 1000    | ACADEMIC SALARIES       | 27,464,206          | 27,416,919        | 28,731,061          | 38.9%               |
| 2000    | MANAGEMENT SALARIES     | 2,361,475           | 2,406,885         | 2,623,999           | 3.6%                |
| 2000    | CLASSIFIED SALARIES     | 11,084,997          | 9,110,221         | 12,110,000          | 16.4%               |
| 3000    | EMPLOYEE BENEFITS       | 18,328,011          | 16,730,647        | 19,883,183          | 26.9%               |
| SALAF   | RY & BENEFIT SUBTOTAL   | 59,238,689          | 55,664,672        | 63,348,243          | 85.7%               |
| 4000    | SUPPLIES & MATERIALS    | 1,604,130           | 886,319           | 2,089,038           | 2.8%                |
| 5000    | OPERATING EXP           | 2,543,739           | 1,363,997         | 3,779,533           | 5.1%                |
| 6000    | CAPITAL OUTLAY          | 25,453              | 2,853             | 21,701              | 0.0%                |
| 7000    | OTHER OUTGO & TRANSFERS | (110,000)           | 7,813,673         | (157,208)           | -0.2%               |
| 7999    | CONTINGENCY             | 3,745,994           |                   | 4,831,456           | 6.5%                |
| DIREC   | CT EXPENDITURE SUBTOTAL | 7,809,316           | 10,066,842        | 10,564,520          | 14.3%               |
| TOTAL I | BUDGETED EXPENDITURES   | 67,048,005          | 65,731,514        | 73,912,763          | 100.0%              |



<sup>\*</sup> Incorporates budget carryover

#### Moorpark College Fund 111 (by ORG code) FY 2022-23 Adoption Budget



| Instructional Services         | \$38,389,091 | 51.9%  |
|--------------------------------|--------------|--------|
| Student Support Services       | \$6,689,554  | 9.1%   |
| Institutional Support Services | \$24,002,662 | 32.5%  |
| Collegewide Contingency        | \$4,831,456  | 6.5%   |
| Total                          | \$73,912,763 | 100.0% |

| Org # | Description               | Category               | Adoption     |
|-------|---------------------------|------------------------|--------------|
| 10002 | Exotic Animal (EATM) /Tea | Instructional Services | 996,782.57   |
| 10021 | Biology                   | Instructional Services | 1,053,684.77 |
| 10022 | Anatomy/Physiology        | Instructional Services | 899,965.15   |
| 10023 | Biotechnology/Biomed Tech | Instructional Services | 181,979.92   |
| 10025 | Botany                    | Instructional Services | 46,059.34    |
| 10026 | Microbiology              | Instructional Services | 217,102.49   |
| 10027 | Opticianry                | Instructional Services | 21,006.20    |
| 10030 | Accounting                | Instructional Services | 286,863.96   |
| 10033 | Business Management       | Instructional Services | 535,482.12   |
| 10045 | Journalism                | Instructional Services | 29,476.54    |
| 10046 | FTVM                      | Instructional Services | 820,304.18   |
| 10055 | Computer Science          | Instructional Services | 168,068.18   |
| 10056 | Computer Network Sys Engi | Instructional Services | 310,778.70   |
| 10057 | Gaming Design             | Instructional Services | 2,070.00     |
| 10063 | Kinesiology               | Instructional Services | 832,781.12   |
| 10064 | EAC/Special Ed General (C | Instructional Services | 380,010.65   |
| 10070 | Engineering General       | Instructional Services | 271,935.63   |
| 10091 | Art 2D, History           | Instructional Services | 586,685.01   |
| 10092 | Art 3D                    | Instructional Services | 138,134.19   |

#### Moorpark College Fund 111 (by ORG code) FY 2022-23 Adoption Budget

| 10094 Music                                    | Instructional Services    | 552,600.61    |
|--|---------------------------|---------------|
| 10097 Dramatic Arts/Theatre Art                | Instructional Services    | 590,598.48    |
| 10098 Dance                                    | Instructional Services    | 390,593.07    |
| 10100 Commercial Photography                   | Instructional Services    | 274,393.95    |
| 10102 MMGR (Multi Media & Graph                | Instructional Services    | 79,945.82     |
| 10110 Foreign Language General                 | Instructional Services    | 41,837.55     |
| 10111 French                                   | Instructional Services    | 73,254.95     |
| 10112 German                                   | Instructional Services    | 41,837.55     |
| 10114 Spanish                                  | Instructional Services    | 183,593.49    |
| 10120 Nursing                                  | Instructional Services    | 1,399,084.16  |
| 10123 Radiological Tech                        | Instructional Services    | 367,006.55    |
| 10126 Health Science                           | Instructional Services    | 285,970.02    |
| 10135 Child Development (Instru                | Instructional Services    | 510,954.28    |
| 10136 Nutrition, Health, & Fitn                | Instructional Services    | 3,100.00      |
| 10160 English                                  | Instructional Services    | 2,617,174.11  |
| 10162 Comm, Speech, Debate                     | Instructional Services    | 1,199,952.31  |
| 10163 Philosophy                               | Instructional Services    | 303,660.30    |
| 10164 Other Humanities                         | Instructional Services    | 70,313.77     |
| 10170 Math                                     | Instructional Services    | 2,894,016.56  |
| 10181 Environmental Studies                    | Instructional Services    | 140,967.91    |
| 10182 Physics                                  | Instructional Services    | 294,787.74    |
| 10183 Chemistry                                | Instructional Services    | 1,205,917.19  |
| 10184 Astronomy                                | Instructional Services    | 73,457.97     |
| 10185 Geology                                  | Instructional Services    | 134,465.80    |
| 10190 Psychology                               | Instructional Services    | 748,162.48    |
| 10202 Administration of Justice                | Instructional Services    | 173,715.02    |
| 10210 Social Science General                   | Instructional Services    | 30,941.18     |
| 10211 Anthropology                             | Instructional Services    | 641,547.48    |
| 10212 Economics                                | Instructional Services    | 308,137.25    |
| 10213 History                                  | Instructional Services    | 647,453.86    |
| 10214 Geography                                | Instructional Services    | 135,852.36    |
| 10215 Political Science                        | Instructional Services    | 338,845.32    |
| 10216 Sociology                                | Instructional Services    | 276,112.29    |
| 10217 Ethnic Studies                           | Instructional Services    | 134,809.83    |
| 10225 Athletics                                | Instructional Services    | 1,661,599.74  |
| 12016 Part Time Faculty Budget Pool            | Instructional Services    | 11,783,259.70 |
| 11001 Admissions and Records (A                | Student Support Services  | 937,267.92    |
| 11008 Counseling                               | Student Support Services  | 1,789,101.24  |
| 11009 Financial Aid                            | Student Support Services  | 804,231.70    |
| 11011 International Stu/Stu Aff                | Student Support Services  | 5,087.50      |
| 11013 Library                                  | Student Support Services  | 1,069,208.45  |
| 11015 Craduation                               | Student Support Services  | 26,019.24     |
| 11017 Student Activities                       | Student Support Services  | 143,901.76    |
| 11017 Student Activities 11019 Transfer Center | Student Support Services  | 271,147.45    |
| 11019 Hansiol Contei                           | Cladelit Capport Cervices | 2/1,14/.43    |

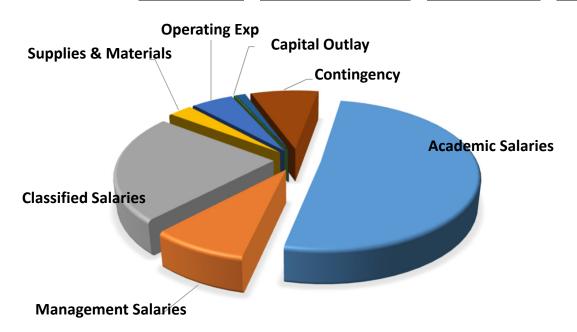
#### Moorpark College Fund 111 (by ORG code) FY 2022-23 Adoption Budget

| 11022 Articulation              | Student Support Services       | 195,199.17   |
|---------------------------------|--------------------------------|--------------|
| 11024 College Outreach          | Student Support Services       | 313,205.96   |
| 11028 TLC                       | Student Support Services       | 670,157.33   |
| 11031 BIT/CARE                  | Student Support Services       | 12,650.00    |
| 11032 Scholarship Office        | Student Support Services       | 141,218.08   |
| 11033 Student Conduct           | Student Support Services       | 8,000.00     |
| 11036 Multicultural Day         | Student Support Services       | 10,962.00    |
| 12070 Student Business Office   | Student Support Services       | 292,195.81   |
| 11018 VP of Student Support     | Institutional Support Services | 612,164.58   |
| 11023 Distance Education        | Institutional Support Services | 318,503.15   |
| 11197 Postage                   | Institutional Support Services | 25,000.00    |
| 11199 Utilites                  | Institutional Support Services | 15,000.00    |
| 12005 Information Technology Op | Institutional Support Services | 1,026,495.45 |
| 12015 President Office          | Institutional Support Services | 855,002.04   |
| 12016 VP Student Learning Offic | Institutional Support Services | 805,802.57   |
| 12017 Vice President Office     | Institutional Support Services | 536,062.30   |
| 12018 Phys Science/Chem/Earth S | Institutional Support Services | 479,757.93   |
| 12019 English & Student Conduct | Institutional Support Services | 425,475.61   |
| 12021 EATM, Health & Life Scien | Institutional Support Services | 367,444.91   |
| 12023 Behavorial & Social Scien | Institutional Support Services | 514,258.83   |
| 12024 Institutional Effectivene | Institutional Support Services | 937,861.23   |
| 12025 Business, Child Dev & Std | Institutional Support Services | 369,476.05   |
| 12026 Art, Media, Comm, DE      | Institutional Support Services | 395,933.28   |
| 12027 Student Health/Athl/Kines | Institutional Support Services | 363,269.06   |
| 12041 Performing Arts Center    | Institutional Support Services | 468,898.98   |
| 12050 College Business Manager  | Institutional Support Services | 759,177.83   |
| 12055 Communications Center     | Institutional Support Services | 33,717.46    |
| 12057 Professional Development  | Institutional Support Services | 96,767.00    |
| 12060 Public Information Office | Institutional Support Services | 461,479.29   |
| 12061 Catalogs & Schedules of C | Institutional Support Services | 4,000.00     |
| 12065 Academic Senate/A.S. Rele | Institutional Support Services | 317,393.09   |
| 12067 Collegewide               | Institutional Support Services | 7,157,480.56 |
| 12068 Maintenance & Operations  | Institutional Support Services | 5,990,681.00 |
| 12069 Publications              | Institutional Support Services | 258,185.82   |
| 12076 MC Copy Center            | Institutional Support Services | 353,000.00   |
| 12079 Publications Chargebacks  | Institutional Support Services | -100,000.00  |
| 12080 Accreditation             | Institutional Support Services | 52,600.00    |
| 12083 Classified Senate         | Institutional Support Services | 19,600.00    |
| 12130 Emergency Response & Prep | Institutional Support Services | 82,174.00    |
| 12067 Collegewide Contingency   | Collegewide Contingency        | 4,831,456.00 |
|                                 |                                |              |

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY GENERAL FUND (111) - UNRESTRICTED

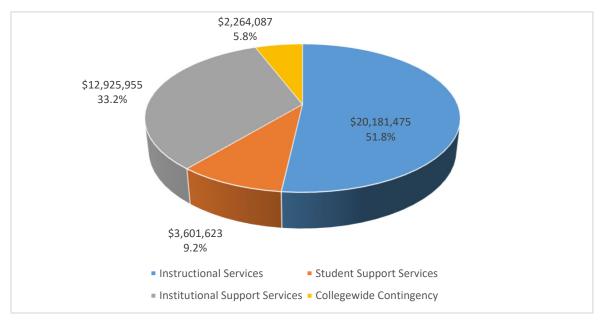
#### **OXNARD COLLEGE**

|                             | 2021-22<br>ADOPTION | 2021-22<br>ACTUAL | 2022-23<br>ADOPTION | PERCENT<br>OF TOTAL |
|-----------------------------|---------------------|-------------------|---------------------|---------------------|
|                             | BUDGET              | EXPENDITURES      | BUDGET*             | BUDGET              |
| 1000 ACADEMIC SALARIES      | 13,981,134          | 13,834,044        | 13,911,195          | 35.7%               |
| 2000 MANAGEMENT SALARIES    | 2,209,256           | 2,058,778         | 2,311,786           | 5.9%                |
| 2000 CLASSIFIED SALARIES    | 5,636,786           | 5,621,030         | 6,420,332           | 16.5%               |
| 3000 EMPLOYEE BENEFITS      | 10,598,747          | 9,887,713         | 11,559,486          | 29.7%               |
| SALARY & BENEFIT SUBTOTAL   | 32,425,923          | 31,401,565        | 34,202,799          | 87.8%               |
| 4000 SUPPLIES & MATERIALS   | 696,851             | 592,819           | 779,822             | 2.0%                |
| 5000 OPERATING EXP          | 1,221,493           | 989,127           | 1,380,647           | 3.5%                |
| 6000 CAPITAL OUTLAY         | 26,400              | 18,285            | 26,785              | 0.1%                |
| 7000 TRANSFERS              | (150,000)           | 2,135,110         | 319,000             | 0.8%                |
| 7999 CONTINGENCY            | 1,619,695           |                   | 2,264,087           | 5.8%                |
| DIRECT EXPENDITURE SUBTOTAL | 3,414,439           | 3,735,341         | 4,770,341           | 12.2%               |
| TOTAL BUDGETED EXPENDITURES | 35,840,362          | 35,136,906        | 38,973,140          | 100.0%              |



<sup>\*</sup> Incorporates budget carryover.

#### Oxnard College Fund 111 (by ORG code) FY 2022-23 Adoption Budget



| Instructional Services         | \$20,181,475 | 51.8%  |
|--------------------------------|--------------|--------|
| Student Support Services       | \$3,601,623  | 9.2%   |
| Institutional Support Services | \$12,925,955 | 33.2%  |
| Collegewide Contingency        | \$2,264,087  | 5.8%   |
| Total                          | \$38,973,140 | 100.0% |

| Org#  | Description               | Category               | Adoption   |
|-------|---------------------------|------------------------|------------|
| 20020 | Marine Study              | Instructional Services | 136,898.55 |
| 20021 | Biology                   | Instructional Services | 821,072.46 |
| 20030 | Accounting                | Instructional Services | 239,854.26 |
| 20033 | Business Management       | Instructional Services | 145,803.52 |
| 20046 | Multimedia/Radio/Motion P | Instructional Services | 145,567.91 |
| 20056 | Computer Networking       | Instructional Services | 145,954.15 |
| 20063 | Physical Education        | Instructional Services | 367,951.62 |
| 20064 | EAC/Special Ed General (C | Instructional Services | 415,172.49 |
| 20070 | Engineering General       | Instructional Services | 141,838.90 |
| 20075 | Air Conditioning and Refr | Instructional Services | 136,734.38 |
| 20077 | Automotive Technology     | Instructional Services | 518,902.81 |
| 20078 | Automotive Collision Repa | Instructional Services | 168,305.34 |
| 20091 | Art                       | Instructional Services | 341,960.06 |
| 20094 | Music                     | Instructional Services | 154,888.63 |
| 20110 | Foreign Language General  | Instructional Services | 132,070.28 |
| 20114 | Spanish                   | Instructional Services | 320,495.42 |
| 20121 | Dental Hygiene            | Instructional Services | 565,986.18 |
| 20122 | Dental Assisting          | Instructional Services | 219,614.44 |
| 20135 | Child Development (Instru | Instructional Services | 148,978.20 |
| 20137 | Culinary & Restaurant Mgm | Instructional Services | 269,241.25 |

#### Oxnard College Fund 111 (by ORG code) FY 2022-23 Adoption Budget

| 20450   0                           | la stancation al Comita a                     | 4.46.064.04  |
|-------------------------------------|---|--------------|
| 20150 Law General                   | Instructional Services                        | 146,864.94   |
| 20160 English                       | Instructional Services                        | 1,640,867.62 |
| 20161 Transitional English          | Instructional Services Instructional Services | 147,947.51   |
| 20162 Speech, Debate                |   | 119,454.01   |
| 20163 Philosophy                    | Instructional Services                        | 151,582.27   |
| 20170 Math                          | Instructional Services                        | 1,617,256.61 |
| 20180 Physical Science General      | Instructional Services                        | 185,400.45   |
| 20182 Physics                       | Instructional Services                        | 153,342.45   |
| 20183 Chemistry                     | Instructional Services                        | 545,694.14   |
| 20185 Geology                       | Instructional Services                        | 135,752.36   |
| 20190 Psychology                    | Instructional Services                        | 220,439.17   |
| 20201 Alcohol & Controlled Subs     | Instructional Services                        | 297,913.38   |
| 20203 Fire Control Tech             | Instructional Services                        | 493,329.17   |
| 20204 Fire Academy                  | Instructional Services                        | 604,621.91   |
| 20210 Social Science General        | Instructional Services                        | 90,512.27    |
| 20211 Anthropology                  | Instructional Services                        | 265,426.72   |
| 20212 Economics                     | Instructional Services                        | 143,053.66   |
| 20213 History                       | Instructional Services                        | 399,214.13   |
| 20214 Geography                     | Instructional Services                        | 152,798.94   |
| 20215 Political Science             | Instructional Services                        | 163,216.00   |
| 20216 Sociology                     | Instructional Services                        | 288,661.83   |
| 20225 Athletics                     | Instructional Services                        | 988,643.53   |
| 22016 Part Time Faculty Budget Pool | Instructional Services                        | 4,944,357.96 |
| 22072 PACE/ESL Expansion            | Instructional Services                        | 747,832.71   |
| 21001 Admissions and Records (A     | Student Support Services                      | 616,978.05   |
| 21008 Counseling                    | Student Support Services                      | 809,854.10   |
| 21009 Financial Aid                 | Student Support Services                      | 622,030.23   |
| 21013 Library                       | Student Support Services                      | 447,373.86   |
| 21018 EOPS General Fund Match       | Student Support Services                      | 179,380.23   |
| 21019 Transfer Center               | Student Support Services                      | 193,149.80   |
| 21020 Tutoring                      | Student Support Services                      | 303,748.97   |
| 21022 Articulation                  | Student Support Services                      | 148,025.47   |
| 22043 Veteran's Center              | Student Support Services                      | 20,064.53    |
| 22070 Student Business Office       | Student Support Services                      | 261,018.24   |
| 21016 Commencement/Special Even     | Institutional Support Services                | 13,000.00    |
| 21197 Postage                       | Institutional Support Services                | 16,000.00    |
| 21199 Utilites                      | Institutional Support Services                | 82,000.00    |
| 22005 Information Technology Op     | Institutional Support Services                | 718,821.24   |
| 22015 President Office              | Institutional Support Services                | 532,117.77   |
| 22016 VP, Academic Affairs Offi     | Institutional Support Services                | 939,544.34   |
| 22026 Dean of Liberal Studies       | Institutional Support Services                | 321,294.66   |
| 22027 Dean of Math, Science & H     | Institutional Support Services                | 313,649.46   |
| 22028 Dean of CTE                   | Institutional Support Services                | 648,152.46   |
| 20202 Dean Public Safety            | Institutional Support Services                | 360,690.58   |
| 20202 Death Lubille Galety          | matitutional Support Services                 | 300,030.38   |

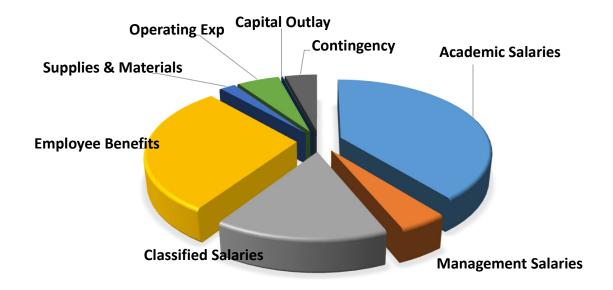
#### Oxnard College Fund 111 (by ORG code) FY 2022-23 Adoption Budget

| 22031 Dept of Transitional Stud | Institutional Support Services | 63,908.50    |
|---------------------------------|--------------------------------|--------------|
| 22033 DEAN RESEARCH & INSTIT. E | Institutional Support Services | 775,217.13   |
| 22036 VP, Student Development O | Institutional Support Services | 573,445.23   |
| 22041 Performing Art Bldg Opera | Institutional Support Services | 146,498.40   |
| 22051 Business Services         | Institutional Support Services | 124,009.58   |
| 22060 Public Information Office | Institutional Support Services | 319,669.92   |
| 22065 Academic Senate/A.S. Rele | Institutional Support Services | 181,514.52   |
| 22066 College Services          | Institutional Support Services | 2,921,905.52 |
| 22068 Maintenance & Operations  | Institutional Support Services | 3,381,934.62 |
| 22069 Publications              | Institutional Support Services | 350,000.00   |
| 22080 Accreditation             | Institutional Support Services | 32,000.00    |
| 22101 Dean of Student Success   | Institutional Support Services | 1,300.00     |
| 22132 Safety Programs           | Institutional Support Services | 97,746.00    |
| 22201 Advancement & Grants      | Institutional Support Services | 11,535.00    |
| 22066 Collegewide Contingency   | Collegewide Contingency        | 2,264,087.00 |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-23 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY GENERAL FUND (111) - UNRESTRICTED

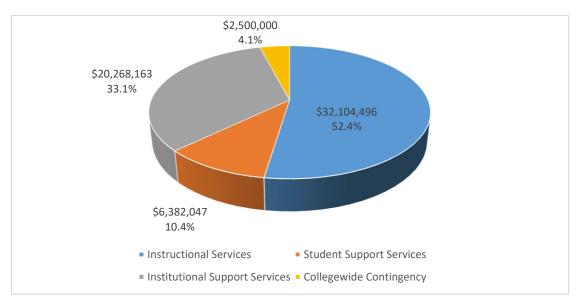
#### **VENTURA COLLEGE**

|                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUAL<br>EXPENDITURES | 2022-23<br>ADOPTION<br>BUDGET* | PERCENT<br>OF TOTAL<br>BUDGET |
|-----------------------------|-------------------------------|-----------------------------------|--------------------------------|-------------------------------|
| 1000 ACADEMIC SALARIES      | 23,561,573                    | 24,027,686                        | 24,084,078                     | 39.3%                         |
| 2000 MANAGEMENT SALARIES    | 2,557,604                     | 2,391,152                         | 2,714,612                      | 4.4%                          |
| 2000 CLASSIFIED SALARIES    | 9,653,933                     | 8,815,214                         | 9,512,813                      | 15.5%                         |
| 3000 EMPLOYEE BENEFITS      | 16,109,593                    | 14,759,693                        | 17,906,182                     | 29.2%                         |
| SALARY & BENEFIT SUBTOTAL   | 51,882,703                    | 49,993,745                        | 54,217,685                     | 88.5%                         |
| 4000 SUPPLIES & MATERIALS   | 662,313                       | 468,411                           | 1,206,911                      | 2.0%                          |
| 5000 OPERATING EXP          | 2,189,299                     | 1,377,488                         | 3,300,407                      | 5.4%                          |
| 6000 CAPITAL OUTLAY         | 19,644                        | 5,194                             | 48,703                         | 0.1%                          |
| 7000 TRANSFERS              | (10,000)                      | 2,621,636                         | (19,000)                       | 0.0%                          |
| 7999 CONTINGENCY            | 819,222                       |                                   | 2,500,000                      | 4.1%                          |
| DIRECT EXPENDITURE SUBTOTAL | 3,680,478                     | 4,472,729                         | 7,037,021                      | 11.5%                         |
| TOTAL BUDGETED EXPENDITURES | 55,563,181                    | 54,466,474                        | 61,254,706                     | 100.0%                        |



<sup>\*</sup>Incorporates budget carryover.

#### Ventura College Fund 111 (by ORG code) FY 2022-23 Adoption Budget



| Instructional Services         | \$32,104,496 | 52.4%  |
|--------------------------------|--------------|--------|
| Student Support Services       | \$6,382,047  | 10.4%  |
| Institutional Support Services | \$20,268,163 | 33.1%  |
| Collegewide Contingency        | \$2,500,000  | 4.1%   |
| Total                          | \$61,254,706 | 100.0% |

| Org#  | Description               | Category               | Adoption     |
|-------|---------------------------|------------------------|--------------|
| 30001 | Agriculture General       | Instructional Services | 67,808.18    |
| 30021 | Biology                   | Instructional Services | 982,702.74   |
| 30030 | Accounting                | Instructional Services | 105,487.56   |
| 30033 | Business Management       | Instructional Services | 505,673.08   |
| 30037 | Medical Technology        | Instructional Services | 69,936.41    |
| 30055 | Computer Science          | Instructional Services | 157,752.95   |
| 30061 | Continuing Education/Even | Instructional Services | 64,258.00    |
| 30063 | Kinesiology (PE)          | Instructional Services | 1,059,126.96 |
| 30064 | EAC/Special Ed General (C | Instructional Services | 404,612.87   |
| 30070 | Engineering General       | Instructional Services | 205,433.98   |
| 30076 | Diesel Technology         | Instructional Services | 100,951.96   |
| 30077 | Automotive Technology     | Instructional Services | 616,543.66   |
| 30080 | Drafting Technology       | Instructional Services | 171,722.54   |
| 30082 | Welding & Cutting         | Instructional Services | 160,558.85   |
| 30083 | Civil & Construction Mgnt | Instructional Services | 120,123.56   |
| 30086 | Industrial Mfg Technology | Instructional Services | 82,681.17    |
| 30087 | VC Vet Tech Program       | Instructional Services | 14,000.00    |
| 30091 | Art                       | Instructional Services | 748,729.18   |
| 30092 | Ceramics                  | Instructional Services | 175,660.57   |
| 30094 | Music                     | Instructional Services | 430,207.53   |
| 30096 | Technical Theater         | Instructional Services | 319,052.12   |
| 30097 | Dramatic Arts/Theatre Art | Instructional Services | 144,453.81   |

#### Ventura College Fund 111 (by ORG code) FY 2022-23 Adoption Budget

| 30098 Dance                         | Instructional Services                            | 147,696.65   |
|-------------------------------------|---|--------------|
| 30099 Photography                   | Instructional Services                            | 137,688.13   |
| 30103 Computer Graphics             | Instructional Services                            | 36,837.76    |
| 30110 Foreign Language General      | Instructional Services                            | 434,544.02   |
| 30120 Nursing                       | Instructional Services                            | 1,979,325.20 |
| 30125 Emergency Medical Service     | Instructional Services                            | 481,035.09   |
| 30135 Child Development (Instru     | Instructional Services                            | 236,834.80   |
| 30160 English                       | Instructional Services                            | 2,296,621.30 |
| 30161 ESLENGM                       | Instructional Services                            | 75,530.02    |
| 30162 Communication Studies         | Instructional Services                            | 429,668.85   |
| 30163 Philosophy                    | Instructional Services                            | 299,602.38   |
| 30170 Math                          | Instructional Services                            | 2,711,547.72 |
| 30180 Physical Science General      | Instructional Services                            | 118,287.35   |
| 30182 Physics                       | Instructional Services                            | 329,586.27   |
| 30183 Chemistry                     | Instructional Services                            | 1,102,976.52 |
| 30186 Water Science                 | Instructional Services                            | 134,102.36   |
| 30190 Psychology                    | Instructional Services                            | 575,392.86   |
| 30206 Criminal Justice              | Instructional Services                            | 400,374.82   |
| 30207 Basic Sheriff Academy         | Instructional Services                            | 24,909.11    |
| 30210 Social Science General        | Instructional Services                            | 11,687.01    |
| 30211 Anthropology                  | Instructional Services                            | 275,015.83   |
| 30212 Economics                     | Instructional Services                            | 171,896.40   |
| 30213 History                       | Instructional Services                            | 369,152.34   |
| 30214 Geography                     | Instructional Services                            | 437,108.65   |
| 30215 Political Science             | Instructional Services                            | 354,987.68   |
| 30216 Sociology                     | Instructional Services                            | 558,016.42   |
| 30225 Athletics                     | Instructional Services                            | 1,529,149.77 |
| 30240 Health Ed                     | Instructional Services                            | 192,829.98   |
| 32075 Loadbank Accrual              | Instructional Services                            | 30,000.00    |
| 32016 Part Time Faculty Budget Pool | Instructional Services                            | 9,514,613.00 |
| 30300 MESA                          | Student Support Services                          | 154,621.26   |
| 31001 Admissions and Records (A     | Student Support Services                          | 1,060,580.40 |
| 31007 Career Center                 | Student Support Services                          | 1,700.00     |
| 31008 Counseling                    | Student Support Services                          | 2,283,846.07 |
| 31009 Financial Aid                 | Student Support Services                          | 704,658.87   |
| 31011 International Stu/Stu Affairs | Student Support Services                          | 113,832.68   |
| 31012 Learning Resources            | Student Support Services                          | 287,248.16   |
| 31013 Library                       | Student Support Services                          | 850,515.90   |
| 31018 EOPS General Fund Match       | Student Support Services                          | 189,280.92   |
| 31019 Transfer Center               | Student Support Services                          | 3,582.72     |
| 31020 Tutoring                      | Student Support Services Student Support Services | 218,435.37   |
| 31024 College Outreach              | Student Support Services Student Support Services | 162,046.26   |
| 32070 Student Business Office       | Student Support Services Student Support Services | 249,221.46   |
| 32081 Student Connect               | Student Support Services Student Support Services | 102,476.61   |
| 32001 Student Connect               | oragent oupport oervices                          | 102,470.01   |

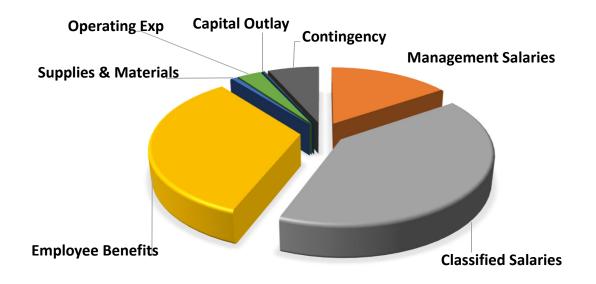
#### Ventura College Fund 111 (by ORG code) FY 2022-23 Adoption Budget

| 30228 Dean East Campus          | Institutional Support Services | 13,014.00    |
|---------------------------------|--------------------------------|--------------|
| 31015 East Campus               | Institutional Support Services | 465,884.42   |
| 31022 Articulation              | Institutional Support Services | 147,564.41   |
| 31023 Distance Education        | Institutional Support Services | 452,378.94   |
| 31199 Utilities                 | Institutional Support Services | 150,000.00   |
| 32005 Information Technology Op | Institutional Support Services | 1,140,411.58 |
| 32015 President Office          | Institutional Support Services | 502,578.02   |
| 32016 VP Academic Affairs/Studn | Institutional Support Services | 833,593.38   |
| 32017 College Wide Services     | Institutional Support Services | 190,149.77   |
| 32018 Dean, Institutional Equit | Institutional Support Services | 1,287,582.27 |
| 32031 Dean Career Education II  | Institutional Support Services | 363,402.03   |
| 32032 Student Activities and Se | Institutional Support Services | 140,109.28   |
| 32033 Dean Liberal Arts/Lrng Re | Institutional Support Services | 474,528.34   |
| 32034 Dean Physical Ed Office   | Institutional Support Services | 575,743.71   |
| 32035 Dean Soc Sci/Humanities O | Institutional Support Services | 497,478.19   |
| 32036 Dean of Student Services  | Institutional Support Services | 114,059.30   |
| 32037 Dean Career Education I   | Institutional Support Services | 360,991.73   |
| 32038 Dean Math/Science Office  | Institutional Support Services | 396,652.89   |
| 32040 VP Student Affairs        | Institutional Support Services | 528,754.90   |
| 32051 Business Services         | Institutional Support Services | 461,963.08   |
| 32060 Public Information Office | Institutional Support Services | 452,622.31   |
| 32062 Staff Media Resource Cent | Institutional Support Services | 9,096.00     |
| 32064 President Assigned Releas | Institutional Support Services | 21,158.93    |
| 32065 Academic Senate/A.S. Rele | Institutional Support Services | 244,464.78   |
| 32066 Vice President's Office   | Institutional Support Services | 4,849,560.00 |
| 32068 Maintenance & Operations  | Institutional Support Services | 4,739,475.09 |
| 32076 Copy Center               | Institutional Support Services | 250,000.00   |
| 32080 Accreditation             | Institutional Support Services | 55,791.00    |
| 32082 College Logistics         | Institutional Support Services | 529,655.00   |
| 32083 Classified Senate         | Institutional Support Services | 3,000.00     |
| 32132 Safety Programs           | Institutional Support Services | 16,500.00    |
| 32066 Collegewide Contingency   | Collegewide Contingency        | 2,500,000.00 |
|                                 |                                |              |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY GENERAL FUND (111) - UNRESTRICTED

#### DISTRICT ADMINISTRATIVE CENTER

|                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22 2022-23 ACTUAL ADOPTION EXPENDITURES BUDGET* |            | PERCENT<br>OF TOTAL<br>BUDGET |
|-----------------------------|-------------------------------|--|------------|-------------------------------|
| 1000 ACADEMIC SALARIES      | -                             | -  | -          | 0.0%                          |
| 2000 MANAGEMENT SALARIES    | 2,269,038                     | 2,308,434  | 2,291,324  | 15.5%                         |
| 2000 CLASSIFIED SALARIES    | 5,421,482                     | 5,215,561  | 5,990,186  | 40.5%                         |
| 3000 EMPLOYEE BENEFITS      | 4,441,747                     | 4,202,843  | 4,962,286  | 33.5%                         |
| SALARY & BENEFIT SUBTOTAL   | 12,132,267                    | 11,726,838   | 13,243,796 | 89.5%                         |
| 4000 SUPPLIES & MATERIALS   | 75,801                        | 58,802   | 100,410    | 0.7%                          |
| 5000 OPERATING EXP          | 356,904                       | 282,171  | 453,935    | 3.1%                          |
| 6000 CAPITAL OUTLAY         | 10,800                        | 792  | 37,700     | 0.3%                          |
| 7000 TRANSFERS              | -                             | 767,296  | (9,000)    | -0.1%                         |
| 7999 CONTINGENCY            | 517,120                       |  | 971,488    | 6.6%                          |
| DIRECT EXPENDITURE SUBTOTAL | 960,625                       | 1,109,061  | 1,554,533  | 10.5%                         |
| TOTAL BUDGETED EXPENDITURES | 13,092,892                    | 12,835,899   | 14,798,329 | 100.0%                        |



<sup>\*</sup> Incorporates budget carryover.

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY GENERAL FUND (111) - UNRESTRICTED

#### **DISTRICTWIDE SERVICES**

|           |  | 2021-22         | 2021-22<br>ACTUAL | 2022-23                       | PERCENT OF<br>TOTAL |
|-----------|--|-----------------|-------------------|-------------------------------|---------------------|
|           |  | ADOPTION BUDGET | EXPENDITURES      | ADOPTION BUDGET               | BUDGET              |
| 1000      | ACADEMIC SALARIES  | -               | -                 | -                             | 0.0%                |
| 2000      | CLASSIFIED SALARIES  | 79,462          | 77,593            | 77,593                        | 0.8%                |
| 2000      | BOARD,COMMISSIONERS, OTHER   | 126,000         | 168,338           | 125,088                       | 1.3%                |
| 3000      | EMPLOYEE BENEFITS  | 225,268         | 199,604           | 209,250                       | 2.1%                |
| SAL       | ARY & BENEFIT SUBTOTAL   | 430,730         | 445,535           | 411,931                       | 4.2%                |
| 4000      | SUPPLIES & MATERIALS   | 17,800          | 27,044            | 18,300                        | 0.2%                |
| 5000      | OPERATING EXP  | 5,802,688       | 5,575,416         | 6,454,135 <sup>[1]</sup>      | 66.0%               |
| 6000      | CAPITAL OUTLAY   | 52,000          | 85,635            | 70,000                        | 0.7%                |
| 7000      | TRANSFERS  | 2,026,463       | 2,487,764         | 2,620,682 [2]                 | 26.8%               |
| 7999      | CONTINGENCY  | 200,000         | <u>-</u>          | 200,000                       | 2.0%                |
| DIRI      | ECT EXPENDITURE SUBTOTAL   | 8,098,951       | 8,175,859         | 9,363,117                     | 95.8%               |
| TOTA      | L EXPENDITURES         8,529,681         8,621,394         9,775,048 |                 | 9,775,048         | 100.0%                        |                     |
|           |  |                 |                   |                               |                     |
| [1] Oper: | ating Exp includes:  |                 | ro                | 2] Transfers in/out includes: |                     |
| [1] Opoic | Districtwide Software Systems  | \$ 1,745,000    | <u>[-</u>         | Campus Police Services        | \$ 1,836,000        |
|           | Insurance Premiums   | \$ 1,175,000    |                   | New Info Tech & Equip         | \$ 250,000          |
|           | Legal  | \$ 700,000      |                   | College Work Study Match      | \$ 203,682          |
|           | Districtwide IT Infrastructure                                       | \$ 477,200      |                   | Scheduled Maintenance         | \$ 150,000          |
|           | Bank, Credit Card Charges & COTOP                                    | \$ 291,000      |                   | Self-Insurance                | \$ 75,000           |
|           | Districtwide IT Security   | \$ 241,500      |                   | Info Technology Equip         | \$ 40,000           |
|           | Health Insurance Broker  | \$ 185,000      |                   | Classified Leadership         | \$ 36,000           |
|           | Board of Trustee Operations  | \$ 172,924      |                   | Academic Senate               | \$ 30,000           |
|           | Districtwide Marketing Campaign                                      | \$ 150,000      |                   | Total                         | \$ 2,620,682        |
|           | Audits   | \$ 145,000      |                   |                               |                     |
|           | Board Elections  | \$ 140,000      |                   |                               |                     |
|           | Districtwide Memberships   | \$ 140,000      |                   |                               |                     |
|           | Unemployment Insurance   | \$ 100,000      |                   |                               |                     |
|           | Facilities Planning  | \$ 95,000       |                   |                               |                     |
|           | Online Transcript Admin  | \$ 95,000       |                   |                               |                     |
|           | Collective Bargaining Costs  | \$ 75,000       |                   |                               |                     |
|           | Recruitment-Advertising (HR)   | \$ 75,000       |                   |                               |                     |
|           | Parking Online Admin   | \$ 60,000       |                   |                               |                     |
|           | Other Miscellaneous Expense  | \$ 391,511      |                   |                               |                     |
|           | Total  | \$ 6,454,135    |                   |                               |                     |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET DISTRICTWIDE SERVICES BY PROGRAM GENERAL FUND (111) - UNRESTRICTED

|       |  | 2021-22   | 2021-22      | 2022-23   |
|-------|--|-----------|--------------|-----------|
|       |  | ADOPTION  | ACTUAL       | ADOPTION  |
| ORG.# | DESCRIPTION                            | BUDGET    | EXPENDITURES | BUDGET    |
| 80099 | SEIU Release Time                      | 138,680   | 138,455      | 136,190   |
| 82011 | Personnel Commissioners                | 76,529    | 67,676       | 85,903    |
| 82080 | Accreditation/Planning                 | 5,000     | -            | 25,000    |
| 82100 | Board Election                         | 75,000    | -            | 140,000   |
| 82101 | Board of Trustees Operations           | 279,472   | 281,410      | 315,255   |
| 82103 | Legal                                  | 450,000   | 559,512      | 700,000   |
| 82104 | Districtwide Memberships               | 140,000   | 134,861      | 140,000   |
| 82106 | Police Services                        | 1,237,000 | 1,765,401    | 1,836,000 |
| 82111 | Audits                                 | 145,000   | 94,845       | 145,000   |
| 82112 | Bank, Credit Card Charges              | 291,000   | 227,634      | 291,000   |
| 82114 | College Work Study Match               | 230,000   | 152,377      | 212,000   |
| 82116 | Unemployment Insurance                 | 100,000   | (2,642)      | 100,000   |
| 82119 | Management Consulting                  | 70,000    | 91,577       | 40,000    |
| 82122 | 1098T Reg Fee Rptg (Fed require)       | 35,000    | 34,399       | 35,000    |
| 82125 | Classified Tuition Reimbursement       | 2,000     | 184          | 2,000     |
| 82127 | H&W Employee Contribution Balancing    | 10,000    | 12,109       | 10,000    |
| 82128 | Workers Comp State Fee                 | 40,000    | 23,420       | 40,000    |
| 82129 | Online Transcript Admin                | 90,000    | 96,208       | 95,000    |
| 82131 | Insurance Premiums                     | 1,093,000 | 1,118,124    | 1,175,000 |
| 82133 | Self Insurance Coverage                | 75,000    | 75,000       | 75,000    |
| 82134 | Health Insurance Broker                | 183,000   | 178,743      | 185,000   |
| 82137 | Parking Online Admin                   | 62,000    | 2,340        | 60,000    |
| 82138 | Classified Staff Development           | 15,000    | 2,141        | 15,000    |
| 82141 | Durley Dr. Property Maintenance        | 15,000    | 14,324       | 15,000    |
| 82142 | Scheduled Maintenance Match            | 150,000   | 150,000      | 150,000   |
| 82143 | Facilities Planning                    | 95,000    | 81,000       | 95,000    |
| 82149 | Exec Management Search Costs           | 25,000    | 96,896       | 25,000    |
| 82150 | Benefits System                        | 44,000    | 45,569       | 50,000    |
| 82154 | Academic Diversity Facilitators        | 60,000    | 93,384       | 60,000    |
| 82155 | Employment related services            | 30,000    | 40,377       | 30,000    |
| 82156 | Recruitment-Advertising (HR)           | 75,000    | 57,359       | 75,000    |
| 82159 | District-wide Staff Development        | 15,000    | 8,891        | 15,000    |
| 82161 | Great Teacher Seminar/Acad Senate      | 30,000    | 30,000       | 30,000    |
| 82162 | Collective Bargaining Costs            | 75,000    | 114,003      | 75,000    |
| 82166 | Board Room Broadcasting                | 18,000    | 13,811       | 18,000    |
| 82170 | Collection Fees (COTOP)                | 14,000    | 2,025        | 14,000    |
| 82174 | New Info Technology Systems (Transfer) | 250,000   | 265,914      | 250,000   |
| 82178 | Districtwide Software Systems          | 2,320,000 | 2,205,649    | 1,765,000 |
| 82179 | Compensated Absence Accrual            | -         | 4,118        | -         |
| 82180 | Bad Debt Exp-Uncollected Enroll Fee    | 40,000    | 177,861      | 40,000    |
| 82181 | Contingency                            | 200,000   | -            | 200,000   |
| 82188 | Info Technology Equipment              | 30,000    | 17,886       | 40,000    |
| 82196 | District Wide Leadership Academy       | 12,500    | -            | 12,500    |
| 82198 | Student Leadership Academy             | 2,500     | -            | 2,500     |
| 82199 | Classified Leadership Institute        | 36,000    | 36,000       | 36,000    |
| 82200 | Districtwide IT Security               | -         | -            | 241,500   |
| 82201 | Districtwide IT Infrastructure         | -         | -            | 527,200   |
| 87313 | D/W Marketing Campaign                 | 150,000   | 112,553      | 150,000   |
|       | TOTAL EXPENDITURES                     | 8,529,681 | 8,621,394    | 9,775,048 |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET COMPARATIVE BUDGET SUMMARY GENERAL FUND (111) - UNRESTRICTED

#### **UTILITIES**

|                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUAL<br>EXPENDITURES | 2022-23<br>ADOPTION<br>BUDGET |
|-----------------------------|-------------------------------|-----------------------------------|-------------------------------|
| GAS                         | 109,692                       | 250,278                           | 264,489                       |
| WATER/SEWER                 | 1,145,807                     | 897,220                           | 948,161                       |
| ELECTRICITY                 | 2,639,565                     | 2,899,524                         | 3,064,071                     |
| TELEPHONE/TECH              | 195,436                       | 69,342                            | 73,279                        |
| DIRECT EXPENDITURE SUBTOTAL | 4,090,500                     | 4,116,364                         | 4,350,000                     |
| TOTAL EXPENDITURES          | 4,090,500                     | 4,116,364                         | 4,350,000                     |

#### **INFRASTRUCTURE**

|                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUAL<br>EXPENDITURES | 2022-23<br>ADOPTION<br>BUDGET |
|-----------------------------|-------------------------------|-----------------------------------|-------------------------------|
| 7000 TRANSFERS              |                               | 3,907,254                         |                               |
| DIRECT EXPENDITURE SUBTOTAL |                               | 3,907,254                         |                               |
| TOTAL EXPENDITURES          |                               | 3,907,254                         |                               |

#### **GENERAL FUND - UNRESTRICTED**

#### **FUND BALANCES**

|  | 6/30/2021<br>ACTUALS | 6/30/2022<br>ACTUALS | 6/30/2023<br>PROJECTIONS [c] |
|--|----------------------|----------------------|------------------------------|
| Board Designated [a]                     |                      |                      |                              |
| State Required Minimum 5% [b]            | 9,213,773            | 9,751,763            | 10,791,931                   |
| Revenue Shortfall Contingency            | 5,000,000            | 5,000,000            | 5,000,000                    |
| State Teachers' Retirement System (STRS) | 1,000,000            | 1,000,000            | 1,000,000                    |
| Oxnard College PACE/ESL Expansion        | -                    | 1,500,000            | 1,000,000                    |
| Energy Efficiency                        | 170,000              | -                    | -                            |
| Unallocated                              | 11,071,116           | 15,045,243           | 13,811,863                   |
| Budget Carryover                         | 3,162,723            | 3,367,604            |                              |
| Fund 111 Sub-Total                       | 29,617,612           | 35,664,610           | 31,603,794                   |
| Fund 113                                 | 22,113,898           | 19,701,942           | 14,323,442                   |
| Fund 114                                 | 18,404,717           | 20,753,725           | 16,992,225                   |
| Grand Total - General Fund Unrestricted  | 70,136,227           | 76,120,277           | 62,919,461                   |

<sup>[</sup>a] The Board has designated reserves to address infrastructure and one-time expenditure needs.

<sup>[</sup>b] Includes 111, 113, and 114 budgeted expenses.

<sup>[</sup>c] Projected FY23 Ending Fund Balances based on FY23 Adoption Budget.

# GENERAL FUND – UNRESTRICTED (FUND 113) DESIGNATED INFRASTRUCTURE

#### Fund 113 – Unrestricted General Fund (Designated Infrastructure)

An infrastructure funding plan and allocation model was approved by the board in March, 2012 to help address ongoing structural deficits and the total cost of ownership (TCO) in infrastructure categories. As specified in the annually reviewed infrastructure funding plan, resources are reallocated annually from the unrestricted general fund and may accumulate in Fund 113 from year to year to address infrastructure needs. The intent of this designated fund is to provide foundational resources to address the district's deficits in areas such as scheduled maintenance and capital furniture (e.g., for classroom, faculty and administration), library materials and databases, instructional and non-instructional equipment, technology refresh and replacement (hardware and software), and so forth. Planning for and providing items in these categories are central to the core mission of the district and each college and enable the institutions to update essential products and services on a short-term, mid-range and long-term basis. Further, addressing the total cost of ownership is prudent business practice and a requirement of accreditation. The amount of annual funding is determined through the Infrastructure Funding Formula. Funds will be budgeted to expend in the year following the year in which the revenue is earned.

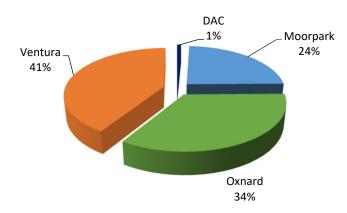
Fund 113 is a sub-fund of the unrestricted general fund and is used to account for revenues, transfers and expenditures that have been specifically designated for infrastructure needs, as stated above. This sub-fund is reported to the State as a component of the unrestricted general fund.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET GENERAL FUND- UNRESTRICTED (DESIGNATED) INFRASTRUCTURE

#### **FUND 113 BY MAJOR OBJECT**

|       |                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUAL | 2022-23<br>ADOPTON<br>BUDGET |
|-------|-----------------------------|-------------------------------|-------------------|------------------------------|
| 8000  | REVENUES [a]                | 2,330,000                     | 3,913,354         | 1,225,000                    |
| 1000  | ACADEMIC SALARIES           |                               |                   |                              |
| 1000  | ACADEMIC SALANIES           | -                             | -                 | -                            |
| 2000  | CLASSIFIED & OTHER SALARIES | -                             | -                 | -                            |
| 3000  | EMPLOYEE BENEFITS           |                               | <u>-</u>          |                              |
| SALA  | ARY & BENEFIT SUBTOTAL      | -                             | -                 | -                            |
| 4000  | SUPPLIES & MATERIALS        | 2,971,800                     | 758,812           | 1,193,000                    |
| 5000  | OTHER OPERATING EXP         | 1,255,000                     | 520,166           | 960,500                      |
| 6000  | CAPITAL OUTLAY              | 1,257,500                     | 746,332           | 1,343,000                    |
| 7000  | OTHER OUTGO                 | 1,300,000                     | 4,300,000         | 3,107,000                    |
| TOTAL | . EXPENDITURES              | 6,784,300                     | 6,325,310         | 6,603,500                    |
|       |                             |                               |                   |                              |
|       | Net Change Fund Balance     |                               |                   | (5,378,500)                  |
|       | Beginning Fund Balance      |                               |                   | 19,701,942                   |
|       | Ending Fund Balance         |                               |                   | 14,323,442                   |

#### **Expenditure Budget by Site**



<sup>&</sup>lt;sup>[a]</sup> Per the Infrastructure Funding Model, budgeted revenue includes state mandated block grants, interest income, and local portion of enrollment fees. Revenue is not available for expenditures until the year after it is earned. See Fund 113 By Program for details.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET GENERAL FUND- UNRESTRICTED DESIGNATED-INFRASTRUCTURE

#### **FUND 113 BY PROGRAM**

| ORG.#    | LOC     | PROGRAM                       | BALANCE<br>FORWARD | REVENUE [a] | TRANSFER/<br>EXPENSE | ENDING<br>BALANCE |
|----------|---------|-------------------------------|--------------------|-------------|----------------------|-------------------|
| 15220    | МС      | Sch Maint & Capital Furniture | 3,471,464          | -           | 655,000              | 2,816,464         |
| 15221    | MC      | Library Materials & Databases | 763,966            | -           | 111,000              | 652,966           |
| 15222    | MC      | Inst & Non Inst Equip         | 1,074,685          | -           | 170,000              | 904,685           |
| 15223    | MC      | Tech Hardware & Software      | 2,384,404          | -           | 500,500              | 1,883,904         |
| 15224    | MC      | Other                         | 3,734,839          | -           | 150,000              | 3,584,839         |
|          |         | SUBTOTAL MOORPARK             | 11,429,358         | -           | 1,586,500            | 9,842,858         |
| 25220    | OC      | Sch Maint & Capital Furniture | 1,823,903          | -           | 824,000              | 999,903           |
| 25221    | OC      | Library Materials & Databases | 268,926            | -           | 82,500               | 186,426           |
| 25222    | OC      | Inst & Non Inst Equip         | 343,040            | -           | 330,000              | 13,040            |
| 25223    | OC      | Tech Hardware & Software      | 1,125,815          | -           | 715,500              | 410,315           |
| 25224    | OC      | Other                         | 500,261            | -           | 300,000              | 200,261           |
|          |         | SUBTOTAL OXNARD               | 4,061,945          | -           | 2,252,000            | 1,809,945         |
| 35220    | VC      | Sch Maint & Capital Furniture | 840,949            | -           | 700,000              | 140,949           |
| 35221    | VC      | Library Materials & Databases | 184,024            | -           | 130,000              | 54,024            |
| 35222    | VC      | Inst & Non Inst Equip         | 1,099,351          | -           | 860,000              | 239,351           |
| 35223    | VC      | Tech Hardware & Software      | 756,676            | -           | 565,000              | 191,676           |
| 35224    | VC      | Other                         | 720,485            | -           | 460,000              | 260,485           |
|          |         | SUBTOTAL VENTURA              | 3,601,485          | -           | 2,715,000            | 886,485           |
| 75224    | DAC     | Other                         | 609,154            | -           | 50,000               | 559,154           |
|          |         | SUBTOTAL DAC                  | 609,154            | -           | 50,000               | 559,154           |
| TOTAL GF | - UNRES | T DESIGNATED INFRASTRUCTURE   | 19,701,942         | 1,225,000   | 6,603,500            | 14,323,442        |

<sup>[</sup>a] Per the Infrastructure Funding Model, budgeted revenue includes state mandated block grants, interest income, and local portion of enrollment fees. Revenue is not available for expenditures until the year after it is earned.

# GENERAL FUND – UNRESTRICTED (FUND 114) DESIGNATED

#### Fund 114 – Unrestricted General Fund (Designated)

Fund 114 represents revenues and expenditures associated with contract education, entrepreneurial programs, book store, civic center, and other activities initiated by the colleges and intended to be self-supporting.

General purpose revenues received from the State may not be used to subsidize Community Service (EC §78300) or Contract Education (EC §78021) programs such as those programs accounted for in this fund. Notably, such programs must recover the actual costs, including administrative costs, of providing the programs from public or private contracts, contributions, donations, or user fees. Reserves designated by the Board of Trustees for specific purposes, such as COVID-19 Relief, Energy Efficiency, and Major Initiatives are accounted for in this Fund.

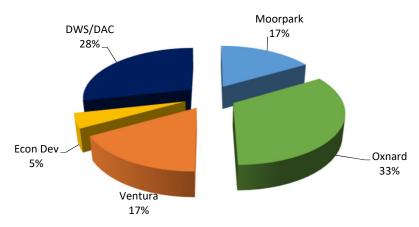
Sub-fund 114 is reported to the State as a part of the unrestricted general fund.

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET GENERAL FUND- UNRESTRICTED (DESIGNATED)

#### **FUND 114 BY MAJOR OBJECT**

|                           |                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUALS | 2022-23<br>ADOPTION<br>BUDGET |
|---------------------------|-----------------------------|-------------------------------|--------------------|-------------------------------|
| 8000                      | REVENUES                    | 2,960,915                     | 6,243,186          | 2,909,601                     |
|                           |                             |                               |                    |                               |
| 1000                      | ACADEMIC SALARIES           | 115,000                       | 4,401              | 407,002                       |
| 2000                      | CLASSIFIED & OTHER SALARIES | 1,371,423                     | 1,141,793          | 1,552,355                     |
| 3000                      | EMPLOYEE BENEFITS           | 632,403                       | 605,798            | 759,500                       |
| SALARY & BENEFIT SUBTOTAL |                             | 2,118,826                     | 1,751,992          | 2,718,857                     |
| 4000                      | SUPPLIES & MATERIALS        | 547,235                       | 212,565            | 323,683                       |
| 5000                      | OTHER OPERATING EXP         | 1,804,300                     | 1,317,029          | 1,668,218                     |
| 6000                      | CAPITAL OUTLAY              | 1,946,040                     | 280,918            | 583,323                       |
| 7000                      | OTHER OUTGO                 | 1,305,413                     | 331,673            | 1,377,020                     |
| TOTAL EXF                 | PENDITURES                  | 7,721,814                     | 3,894,177          | 6,671,101                     |
|                           |                             |                               |                    |                               |
|                           | Net Change Fund Balance     |                               |                    | (3,761,500)                   |
|                           | Beginning Fund Balance      |                               |                    | 20,753,725                    |
|                           | Ending Fund Balance         |                               |                    | 16,992,225                    |

#### **Expenditure Budget by Site**



See Fund 114 by Program for details.

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET GENERAL FUND- UNRESTRICTED (DESIGNATED)

#### **FUND 114 BY PROGRAM**

| ORG.# | LOC | PROGRAM                            | BALANCE<br>FORWARD | REVENUE   | EXPENSE   | ENDING<br>BALANCE |
|-------|-----|------------------------------------|--------------------|-----------|-----------|-------------------|
| 10046 | MC  | Multimedia/Radio/Motion Picture/TV | 2,413              | -         | 2,413     | -                 |
| 10100 | MC  | Commercial Photography             | 260                | -         | 260       | -                 |
| 10162 | MC  | Speech, Debate                     | 1,048              | -         | 1,048     | -                 |
| 12601 | MC  | Basic Needs Center                 | 41,569             | -         | 41,569    | -                 |
| 12909 | MC  | Zoo Operations                     | 200,402            | -         | 200,402   | -                 |
| 12910 | MC  | MC Rising Scholars                 | 22,088             | -         | 22,088    | -                 |
| 12911 | MC  | Photovoltaic & Renewable Energy    | 4,938              | -         | 4,938     | -                 |
| 14225 | MC  | MC Performing Arts Center          | 7,278              | -         | 4,938     | 2,340             |
| 15002 | MC  | Civic Center                       | 152,066            | 70,000    | 78,324    | 143,742           |
| 15004 | MC  | Indirect Cost Recovery             | 1,184,844          | 20,000    | 185,679   | 1,019,165         |
| 15024 | MC  | Proctoring/Testing Fees            | 22,631             | -         | 15,000    | 7,631             |
| 15026 | MC  | Bookstore Lease                    | 5,403,790          | 308,933   | 57,000    | 5,655,723         |
| 15032 | MC  | MC Emergency Activities            | 282,401            | -         | 282,401   | -                 |
| 15104 | MC  | Volleyball                         | 215                | -         | 215       | -                 |
| 15105 | MC  | Wrestling                          | 23                 | -         | 23        | -                 |
| 15110 | MC  | Baseball Camp                      | 5                  | -         | 5         | -                 |
| 1512x | MC  | Community Services                 | 11,595             | -         | 11,595    | -                 |
| 15200 | MC  | International Students             | 289,476            | 197,356   | 197,356   | 289,476           |
|       |     | SUBTOTAL MOORPARK PROGRAMS         | 7,627,042          | 596,289   | 1,105,254 | 7,118,077         |
| 22072 | ОС  | PACE/ESL Expansion                 | -                  | 500,000   | 500,000   | -                 |
| 22073 | ОС  | Foundation support                 | 10,943             | 5,000     | 5,000     | 10,943            |
| 22147 | ОС  | CSSC County Lease                  | 645,448            | -         | 40,000    | 605,448           |
| 24461 | ОС  | Auto Body                          | 1,008              | 200       | 1,000     | 208               |
| 24510 | ОС  | Dental Hygiene                     | 224,120            | 52,000    | 74,508    | 201,612           |
| 24565 | ОС  | EMT Skills Testing                 | 13,465             | 13,250    | 13,257    | 13,458            |
| 24567 | ОС  | State Fire Training                | 38,208             | 75,000    | 57,424    | 55,784            |
| 25002 | ОС  | Civic Center                       | 713,323            | 150,000   | 395,272   | 468,051           |
| 25004 | ОС  | Indirect Cost Recovery             | 1,034,272          | 300,000   | 748,497   | 585,775           |
| 25010 | ОС  | Leases                             | 380,817            | 64,514    | 16,580    | 428,751           |
| 25023 | ОС  | College Improvement Fund           | 37,388             | -         | 6,000     | 31,388            |
| 25024 | ОС  | Proctoring/Testing Fees            | 7,897              | 2,000     | 500       | 9,397             |
| 25026 | ОС  | Bookstore Lease                    | 392,961            | 96,000    | 121,566   | 367,395           |
| 25027 | ОС  | All College Day                    | 2,835              | _         | 2,835     | -                 |
| 25031 | ОС  | Contingency                        | 92,086             | _         | 6,165     | 85,921            |
| 25032 | ОС  | OC Emergency Activities            | 226,123            | _         | 226,123   | -                 |
| 25200 | ОС  | International Students             | 18,805             | _         | , -       | 18,805            |
| 25201 | ОС  | CC Foundation Smog Ref & Tech      | 5,988              | 12,000    | 12,000    | 5,988             |
|       |     | SUBTOTAL OXNARD PROGRAMS           | 3,845,687          | 1,269,964 | 2,226,727 | 2,888,924         |
|       |     |                                    |                    |           |           |                   |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET GENERAL FUND- UNRESTRICTED (DESIGNATED)

#### **FUND 114 BY PROGRAM**

| ORG.# | LOC     | PROGRAM                                | BALANCE<br>FORWARD | REVENUE   | EXPENSE   | ENDING<br>BALANCE |
|-------|---------|--|--------------------|-----------|-----------|-------------------|
| 32065 | VC      | Academic Senate                        | 807                | -         | 807       | -                 |
| 35002 | VC      | Civic Center                           | 654,164            | 245,000   | 247,651   | 651,513           |
| 35004 | VC      | Indirect Cost Recovery                 | 1,784,193          | 70,000    | 104,500   | 1,749,693         |
| 3501x | VC      | Leases                                 | 202,506            | 113,000   | 143,258   | 172,248           |
| 35024 | VC      | Testing Fees                           | 19,063             | 4,000     | 10,000    | 13,063            |
| 35026 | VC      | Bookstore Lease                        | 1,147,068          | 133,333   | 312,500   | 967,901           |
| 35032 | VC      | VC Emergency Activities                | 178,657            | -         | 178,657   | -                 |
| 35200 | VC      | International Students                 | 467,990            | 73,995    | 132,605   | 409,380           |
|       |         | SUBTOTAL VENTURA PROGRAMS              | 4,454,448          | 639,328   | 1,129,978 | 3,963,798         |
| 53001 | EWD     | District Economic Development Office   | 277,925            | 9,000     | 218,712   | 68,213            |
| 54019 | EWD     | CA Emplmnt Trnng Pannel Contract       | -                  | 48,085    | 48,085    | -                 |
| 54050 | EWD     | Econ Dev ETP FY22                      | -                  | 41,595    | 41,595    | -                 |
|       |         | SUBTOTAL ECON DEV PROGRAMS             | 277,925            | 98,680    | 308,392   | 68,213            |
| 72067 | DAC     | District Office Building               | 539,858            | 275,000   | 281,677   | 533,181           |
| 75004 | DAC     | Indirect Cost Recovery                 | 557,291            | 5,000     | 107,100   | 455,191           |
| 75032 | DAC     | DAC Emergency Activities               | 75,916             | -         | 75,916    | -                 |
|       |         | SUBTOTAL DAC PROGRAMS                  | 1,173,065          | 280,000   | 464,693   | 988,372           |
| 81009 | DWS     | Financial Aid Administrative Allowance | -                  | 340       | 340       | -                 |
| 82119 | DWS     | Management Consulting                  | 106,830            | -         | 50,000    | 56,830            |
| 82123 | DWS     | Remote Registration                    | 32,593             | -         | 32,593    | -                 |
| 82130 | DWS     | Emergency Preparedness                 | 1,614,952          | -         | 87,000    | 1,527,952         |
| 82132 | DWS     | Safety Progs, Training, Imple.         | 54,560             | -         | 25,000    | 29,560            |
| 82139 | DWS     | Student Print Services                 | 224,641            | 25,000    | 24,000    | 225,641           |
| 82166 | DWS     | Board Room Broadcasting                | 44,858             | -         | 20,000    | 24,858            |
| 82186 | DWS     | Energy Efficiency                      | 328,536            | -         | 328,536   | -                 |
| 85032 | DWS     | D/W Emergency Activities               | 459,177            | -         | 459,177   | -                 |
| 87313 | DWS     | D/W Marketing Campaign                 | 159,411            | -         | 159,411   | -                 |
| 87314 | DWS     | Compressed Calendar Implementation     | 350,000            | -         | 250,000   | 100,000           |
|       |         | SUBTOTAL DISTRICTWIDE PROGRAMS         | 3,375,558          | 25,340    | 1,436,057 | 1,964,841         |
|       |         |  |                    |           |           |                   |
| Т     | OTAL GE | NERAL FUND- UNRESTRICTED DESIGNATED    | 20,753,725         | 2,909,601 | 6,671,101 | 16,992,225        |

#### GENERAL FUND – RESTRICTED (FUND 12x)

#### Fund 12x - Restricted General Fund

The restricted general fund accounts for revenues and expenditures that are used to support educational programs and services whose resources are restricted by law, regulation, grant terms and conditions, categorical funding agencies, or other externally-imposed restrictions. Restricted monies are generally from an external source that requires the funds be used for specific purposes. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in grant agreements and are subject to audit by grantor agencies. Fund 12x is reported to the State as a component of the Total General Fund. Major programs accounted for in various sub-funds of Fund 12x include state categorical programs such as Student Equity & Achievement, SWP (Strong Workforce Program), EOPS (Extended Opportunity Programs and Services), DSPS (Disabled Students Programs and Services), CalWORKS (California Work Opportunities and Responsibility to Kids), Career Technical Education programs, as well as Perkins IV (VTEA/Vocational and Technical Education Act) federal grants, Restricted Lottery (Proposition 20) funds, Nursing Education grants, and Title III and Title V (HSI, STEM) federal grants.

The District's FY 2022-23 Adoption Budget for student services programs have been developed within the existing individual categorical programs based on current allocations (e.g. Advance) from the CCCCO. Final allocations for most student services programs are not finalized until after the Governor signs the state budget and, subsequently, the State Chancellor's Office allocates funds to the districts based on MIS data that is submitted during the first quarter of the fiscal year. As final allocations are communicated from the State Chancellor's Office, program budgets are adjusted and budget augmentations are brought forward for Board action.

#### Fund 12x is comprised of the following sub-funds:

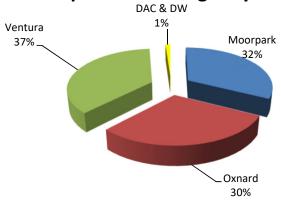
| Sub-fund 121  | State Categorical Programs  |
|---------------|---|
| Sub-fund 125  | Other State Grants  |
| Sub-fund 126  | Federal Contracts   |
| Sub-fund 127  | Contracts   |
| Sub-fund 128x | Restricted Lottery and Instructional Equipment and Library Materials (IELM) |
| Sub-fund 129  | Other Restricted Funds  |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET RESTRICTED GENERAL FUND

#### **FUND 12X BY MAJOR OBJECT**

|      |                             | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUAL<br>ACTIVITY | 2022-23<br>ADOPTION<br>BUDGET |
|------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 8000 | REVENUES                    | 80,726,092                    | 74,560,017                    | 89,879,181                    |
| 1000 | ACADEMIC SALARIES           | 11,020,955                    | 10,948,490                    | 10,788,011                    |
| 2000 | CLASSIFIED & OTHER SALARIES | 19,705,987                    | 16,526,444                    | 20,902,742                    |
| 3000 | EMPLOYEE BENEFITS           | 10,206,498                    | 9,829,624                     | 11,430,622                    |
| SALA | ARY & BENEFIT SUBTOTAL      | 40,933,440                    | 37,304,558                    | 43,121,375                    |
| 4000 | SUPPLIES & MATERIALS        | 11,774,925                    | 8,005,634                     | 11,668,148                    |
| 5000 | OTHER OPERATING EXP         | 12,814,965                    | 9,288,337                     | 11,544,989                    |
| 6000 | CAPITAL OUTLAY              | 4,404,404                     | 6,176,824                     | 12,509,266                    |
| 7000 | OTHER OUTGO                 | 13,810,112                    | 13,115,565                    | 14,136,687                    |
| TOTA | AL EXPENDITURES             | 83,737,847                    | 73,890,918                    | 92,980,465                    |
|      |                             |                               |                               |                               |
|      | Net Change Fund Balance     |                               |                               | (3,101,285)                   |
|      | Beginning Fund Balance      |                               |                               | 5,645,946                     |
|      | Ending Fund Balance         |                               |                               | 2,544,662                     |

### **Expenditure Budget by Site**DAC & DW



#### FUND 12X BY SUBFUND

| SUB-<br>FUND | DESCRIPTION                | MOORPARK   | OXNARD     | VENTURA    | DAC & DWS | TOTAL      |
|--------------|----------------------------|------------|------------|------------|-----------|------------|
| 121          | STATE CATEGORICAL PROGRAMS | 13,369,314 | 11,316,011 | 16,547,675 | 214,549   | 41,447,550 |
| 125          | OTHER STATE GRANTS         | 5,243,674  | 4,012,021  | 5,298,863  | 667,666   | 15,222,225 |
| 126          | FEDERAL GRANTS             | 6,498,812  | 11,565,720 | 9,478,787  | -         | 27,543,319 |
| 128x         | RESTRICTED LOTTERY & IELM  | 4,814,938  | 471,156    | 2,501,389  | -         | 7,787,482  |
| 129          | OTHER RESTRICTED FUNDS     | 269,274    | 261,798    | 305,032    | 143,787   | 979,891    |
|              |                            |            |            |            |           |            |
| TOTAL        | GENERAL FUND RESTRICTED    | 30,196,013 | 27,626,705 | 34,131,745 | 1,026,003 | 92,980,465 |

#### FUND 121 STATE CATEGORICAL PROGRAMS

| ORG#    | PROGRAM NAME                                  | MOORPARK   | OXNARD     | VENTURA    | DAC & DWS | TOTAL      |
|---------|---|------------|------------|------------|-----------|------------|
| x6001   | CARE 2021-22*                                 | 2,306      | 48,956     | 66,197     | -         | 117,458    |
| x6801   | CARE 2022-23                                  | 66,294     | 248,865    | 104,989    | -         | 420,148    |
| x6002   | DSPS 2021-22*                                 | 249,316    | 119,185    | 428,377    | -         | 796,877    |
| x6802   | DSPS 2022-23                                  | 1,244,244  | 792,424    | 1,302,996  | -         | 3,339,664  |
| x6003   | EOPS 2021-22*                                 | 190,394    | 114,940    | 125,355    | -         | 430,690    |
| x6803   | EOPS 2022-23                                  | 747,209    | 1,159,155  | 1,071,065  | -         | 2,977,429  |
| x6009   | Prior Year(s) DSPS*                           | 82,813     | 475        | 104,129    | -         | 187,417    |
| x6038   | TANF  | 35,228     | 48,308     | 48,566     | -         | 132,102    |
| x6111   | Student Financial Aid Administration 2021-22* | 15,882     | 77,324     | 53,244     | -         | 146,450    |
| x6211   | Student Financial Aid Administration 2022-23  | 355,457    | 362,306    | 452,165    | -         | 1,169,928  |
| x6517   | Student Equity & Achievement 2021-22*         | 544,742    | 1,404,305  | 2,703,847  | -         | 4,652,894  |
| x6518   | Student Equity & Achievement 2022-23          | 3,522,295  | 2,498,103  | 3,443,047  | -         | 9,463,445  |
| x661x   | Guided Pathways 2017-22*                      | 130,353    | 174,278    | 143,515    | -         | 448,146    |
| x7010   | Perkins IV Title I Part C                     | 382,012    | 193,061    | 385,496    | -         | 960,569    |
| x704x   | CalWORKS 2020-22*                             | 24,029     | 31,463     | 225,247    | -         | 280,739    |
| x7343   | CalWORKS 2022-23                              | 183,113    | 272,881    | 274,656    | -         | 730,650    |
| x7505   | Strong Workforce Local 2020-21*               | 73,196     | 123,919    | 766,709    | -         | 963,825    |
| x7506   | Strong Workforce Local 2021-22*               | 1,302,183  | 786,599    | 1,369,897  | -         | 3,458,679  |
| x7501   | Strong Workforce Local 2022-23                | 1,451,684  | 751,145    | 1,301,402  | -         | 3,504,231  |
| x7604   | Strong Workforce Regional 2019-20*            | 2,000      | -          | -          | -         | 2,000      |
| x7605   | Strong Workforce Regional 2020-21*            | 445,776    | 274,169    | 194,492    | -         | 914,436    |
| x7606   | Strong Workforce Regional 2021-22*            | 989,161    | 624,282    | 690,793    | 109,146   | 2,413,382  |
| x81xx   | Hunger Free Campus 2018-20*                   | 3,560      | -          | -          | -         | 3,560      |
| x8124   | Veteran Resource Center 2020-21*              | -          | 34,256     | 14,427     | -         | 48,683     |
| x8127   | Veteran Resource Center 2021-22*              | 30,940     | 67,538     | 63,518     | -         | 161,996    |
| x8121   | Veteran Resource Center 2022-23               | 66,743     | 64,161     | 92,569     | -         | 223,473    |
| x8430   | Dreamer Resource 2020-21*                     | 16,801     | 16         | 27,517     | -         | 44,334     |
| x8431   | Dreamer Resource 2021-22*                     | 108,758    | 72,717     | 99,128     | -         | 280,603    |
| x8432   | Dreamer Resource 2022-23                      | 103,320    | 71,219     | 94,172     | -         | 268,711    |
| x8440   | Basic Needs Center 2021-22*                   | 243,922    | 218,365    | 142,671    | -         | 604,958    |
| x8441   | Basic Needs Center 2022-23                    | 231,726    | 207,447    | 238,059    | -         | 677,232    |
| x8450   | Mental Health Services Support 2021-22*       | 226,502    | 203,774    | 224,626    | -         | 654,902    |
| x8451   | Mental Health Services Support 2022-23        | 215,177    | 193,585    | 213,395    | -         | 622,157    |
| x8490   | Library Services Platform 2021-22*            | 11,709     | 5,416      | 9,881      | -         | 27,006     |
| x8491   | Library Services Platform 2022-23             | 11,123     | 5,145      | 9,386      | -         | 25,654     |
| x871X   | Financial Aid Technology 2020-22*             | 23,131     | 37,087     | 27,356     | -         | 87,574     |
| x8717   | Financial Aid Technology 2022-23              | 36,216     | 29,142     | 34,787     | -         | 100,145    |
| 8613x   | Staff Diversity 2019-21*                      | -          | -          | -          | 55,403    | 55,403     |
| 86129   | Staff Diversity 2021-22                       | -          | -          | -          | 50,000    | 50,000     |
| TOTAL : | STATE CATEGORICAL FUNDS                       | 13,369,314 | 11,316,011 | 16,547,675 | 214,549   | 41,447,550 |
|         |   |            | •          | •          | •         | •          |

<sup>\*</sup> Includes carryforward funds.

#### FUND 125 OTHER STATE GRANTS

| ORG#  | PROGRAM NAME  | MOORPARK  | OXNARD    | VENTURA   | DAC & DWS | TOTAL      |
|-------|---|-----------|-----------|-----------|-----------|------------|
| x2138 | Classified Professional Development Funds*          | 22,035    | 15,410    | 23,427    | 7,508     | 68,379     |
| x6073 | CA College Promise 2021-22*                         | 135,909   | 135,592   | 163,129   | -         | 434,630    |
| x6074 | CA College Promise 2022-23                          | 1,520,000 | 356,768   | 756,389   | -         | 2,633,157  |
| x6323 | Student Success Completion Grant 2021-22*           | -         | 591,944   | 237,968   | -         | 829,912    |
| x6324 | Student Success Completion Grant 2022-23            | 1,645,912 | 1,770,514 | 1,854,685 | -         | 5,271,111  |
| x7054 | Foster and Kinship Care Education 2021-22*          | -         | 13,622    | 3,211     | -         | 16,833     |
| x7055 | Foster and Kinship Care Education 2022-23           | -         | 80,402    | 104,574   | -         | 184,976    |
| x7565 | Nursing Program Support Grant 2022-23               | 204,803   | -         | 185,690   | -         | 390,493    |
| x772x | Institutional Effectiveness Partnership Initiative* | 119,494   | -         | -         | -         | 119,494    |
| x8132 | Mental Health Support*                              | 14,731    | -         | 89,108    | -         | 103,838    |
| x8133 | CalFresh Outreach*                                  | 6,863     | 128       | 10,401    | -         | 17,392     |
| x8134 | Retention & Enrollment Outreach 2020-21*            | -         | 63,597    | 128,350   | -         | 191,947    |
| x8135 | Retention & Enrollment Outreach 2021-22*            | 814,064   | 391,478   | 714,215   | -         | 1,919,757  |
| x8146 | Veterans Resource Center Grant*                     | 5,723     | 31,395    | 50,232    | -         | 87,350     |
| x8460 | Basic Needs Services Support 21-22*                 | 246,512   | 224,861   | 252,160   | -         | 723,533    |
| x8470 | LGBTQ+ 21-22*                                       | 86,274    | 58,782    | 78,734    | -         | 223,790    |
| x8480 | Reg Collaboration and Coordination                  | 106,883   | 55,215    | 90,594    | -         | 252,692    |
| x8570 | LAEP 2022-23  | 207,339   | 222,313   | 258,801   | -         | 688,453    |
| 16120 | TAP - Center of Excellence*                         | 104,633   | -         | -         | -         | 104,633    |
| 18729 | Beh Health Mentored Intern Program                  | 2,500     | -         | -         | -         | 2,500      |
| 37197 | MESA 2021-22*                                       | -         | -         | 151,028   | -         | 151,028    |
| 37198 | MESA 2022-23  | -         | -         | 146,168   | -         | 146,168    |
| 53056 | CA Apprenticeship Initiative New & Innovative*      | -         | -         | -         | 112,111   | 112,111    |
| 53057 | CA Apprenticeship Initiative N&I Ag & Rural*        | -         | -         | -         | 121,887   | 121,887    |
| 53100 | Regional Collaboration and Coordination             | -         | -         | -         | 217,828   | 217,828    |
| 86140 | EEO 2021-22*  |           | -         | -         | 208,333   | 208,333    |
|       |   |           |           |           |           |            |
| TOTAL | OTHER STATE GRANTS                                  | 5,243,674 | 4,012,021 | 5,298,863 | 667,666   | 15,222,225 |

<sup>\*</sup> Includes carryforward funds.

#### FUND 126 FEDERAL GRANTS

| ORG#  | PROGRAM NAME                              | MOORPARK  | OXNARD     | VENTURA   | DAC & DWS | TOTAL      |
|-------|---|-----------|------------|-----------|-----------|------------|
| x7055 | Foster and Kinship Care Education 2022-23 | -         | 41,023     | 53,355    | -         | 94,378     |
| x7421 | CCAMPIS - Year 1*                         | 103,511   | 96,326     | -         | -         | 199,837    |
| x7422 | CCAMPIS - Year 2                          | 114,009   | 115,884    | 101,899   | -         | 331,792    |
| x7423 | CCAMPIS - Year 3                          | -         | 115,885    | 127,881*  | -         | 243,766    |
| x7424 | CCAMPIS - Year 4                          | -         | -          | 130,395   | -         | 130,395    |
| x7451 | Louis Stokes - Year 1*                    | 48,157    | 46,041     | -         | -         | 94,198     |
| x7452 | Louis Stokes - Year 2                     | 50,886    | 51,018     | -         | -         | 101,904    |
| x7900 | HEERF Institutional Portion*              | 2,230,251 | 4,561,936  | 5,706,612 | -         | 12,498,799 |
| x7901 | HEERF HSI Portion*                        | 1,550,139 | 1,083,897  | 1,414,170 | -         | 4,048,206  |
| 17730 | Proj. Chess - Title V with CLU - Year 1*  | 63,540    | -          | -         | -         | 63,540     |
| 17731 | Proj. Chess - Title V with CLU - Year 2*  | 171,997   | -          | -         | -         | 171,997    |
| 17732 | Proj. Chess - Title V with CLU - Year 3*  | 11,667    | -          | -         | -         | 11,667     |
| 17733 | Proj. Chess - Title V with CLU - Year 4*  | 36,444    | -          | -         | -         | 36,444     |
| 17734 | Proj. Chess - Title V with CLU - Year 5   | 313,025   | -          | -         | -         | 313,025    |
| 17740 | Proj. Impacto - Year 1*                   | 180,021   | -          | -         | -         | 180,021    |
| 17741 | Proj. Impacto - Year 2*                   | 561,918   | -          | -         | -         | 561,918    |
| 17742 | Proj. Impacto - Year 3                    | 582,512   | -          | -         | -         | 582,512    |
| 17750 | Dev. College to Career Pathways Year 1*   | 230,735   | -          | -         | -         | 230,735    |
| 17751 | Dev. College to Career Pathways Year 2    | 250,000   | -          | -         | -         | 250,000    |
| 27145 | Proj. Accesso - Title V - Year 1*         | -         | 157,457    | -         | -         | 157,457    |
| 27146 | Proj. Accesso - Title V - Year 2*         | -         | 34,363     | -         | -         | 34,363     |
| 27147 | Proj. Accesso - Title V - Year 3*         | -         | 210,042    | -         | -         | 210,042    |
| 27148 | Proj. Accesso - Title V - Year 4          | -         | 599,999    | -         | -         | 599,999    |
| 27161 | STEM Pathways Year 1*                     | -         | 991,292    | -         | -         | 991,292    |
| 27162 | STEM Pathways Year 2                      | -         | 972,201    | -         | -         | 972,201    |
| 2717x | Trio Student Support - Year 1 & 2*        | -         | 216,852    | -         | -         | 216,852    |
| 27177 | Trio Student Support - Year 3             | -         | 261,888    | -         | -         | 261,888    |
| 2718x | Proj. Acabado - Title III - Year 2 - 5*   | -         | 320,958    | -         | -         | 320,958    |
| 2811x | Upward Bound Year 3 - 5*                  | -         | 240,660    | -         | -         | 240,660    |
| 28151 | Proyecto Exito Year 1*                    | -         | 192,150    | -         | -         | 192,150    |
| 28152 | Proyecto Exito Year 2*                    | -         | 358,248    | -         | -         | 358,248    |
| 28153 | Proyecto Exito Year 3                     | -         | 600,000    | -         | -         | 600,000    |
| 28171 | Upward Bound Year 1                       | -         | 297,600    | -         | -         | 297,600    |
| 37431 | Pipeline for Diverse Nutrition Year 1*    | -         | -          | 36,685    | -         | 36,685     |
| 37432 | Pipeline for Diverse Nutrition Year 2     | -         | -          | 37,500    | -         | 37,500     |
| 37441 | SAIL Year 1*                              | -         | -          | 759,021   | -         | 759,021    |
| 37442 | SAIL Year 2                               | -         | -          | 1,000,000 | -         | 1,000,000  |
| 37451 | LSAMP Year 1*                             | -         | -          | 34,725    | -         | 34,725     |
| 37452 | LSAMP Year 2                              | -         | -          | 51,544    | -         | 51,544     |
| 38056 | Arthur Rupe Foundation Grant              | -         | -          | 25,000    | -         | 25,000     |
| TOTAL | FEDERAL GRANTS                            | 6,498,812 | 11,565,720 | 9,478,787 | -         | 27,543,319 |

<sup>\*</sup> Includes carryforward funds.

#### FUND 1280X RESTRICTED LOTTERY

|       |                                   | 12801     | 12802   | 12803     |           |           |
|-------|-----------------------------------|-----------|---------|-----------|-----------|-----------|
| ORG#  | PROGRAM NAME                      | MOORPARK  | OXNARD  | VENTURA   | DAC & DWS | TOTAL     |
| VAR   | Restricted Lottery (Carryforward) | 2,095,282 | 261,497 | 2,024,052 | -         | 4,380,831 |
| VAR   | Restricted Lottery 22-23          |           | 9,503   | 477,337   | -         | 486,840   |
| TOTAL | RESTRICTED LOTTERY                | 2.095.282 | 271.000 | 2.501.389 | _         | 4.867.671 |

#### FUND 128XX INSTRUCTIONAL EQUIPMENT & LIBRARY MATERIALS (IELM)

|            |                | 12878     | 12879   | 12880   |           |           |
|------------|----------------|-----------|---------|---------|-----------|-----------|
| ORG#       | PROGRAM NAME   | MOORPARK  | OXNARD  | VENTURA | DAC & DWS | TOTAL     |
| VAR IELM   | (Carryforward) | 2,719,656 | 200,156 | -       | -         | 2,919,811 |
| TOTAL IELM |                | 2,719,656 | 200,156 | -       | -         | 2,919,811 |

#### FUND 129 OTHER RESTRICTED FUNDS

| ORG#    | PROGRAM NAME                           | MOORPARK | OXNARD  | VENTURA | DAC & DWS | TOTAL   |
|---------|--|----------|---------|---------|-----------|---------|
| x6005 \ | /eterans Administration Reporting      | 13,542   | 10,725  | 20,133  | -         | 44,400  |
| x6006 V | Nork Study                             | 235,732  | 248,573 | 284,899 | -         | 769,204 |
| 17980 C | Cyber Skills for All                   | 20,000   | -       | -       | -         | 20,000  |
| 28160 7 | Гах Credit Outreach                    | -        | 2,500   | -       | -         | 2,500   |
| 81009 F | Financial Aid Administrative Allowance |          | -       | -       | 143,787   | 143,787 |
| TOTAL O | THER RESTRICTED FUNDS                  | 269.274  | 261.798 | 305.032 | 143.787   | 979.891 |

#### PARING SERVICES FUND (FUND 124)

#### Fund 124 - Parking Services Fund

The Parking Services Fund has been established for the receipt and accounting of parking revenues (fees and fines) and expenditures associated with parking—including safety, transportation and District police services. Education Code Section 76360 authorizes community college districts to assess a parking fee through a daily parking fee or semester permits. Revenues collected are restricted and must be expended for the purchase, construction, operation, maintenance, enforcement, and improvement of the parking facilities. The Collegewide Parking Lot Maintenance program supports repairs and renovations of parking areas districtwide.

Revenues generated from parking and related services are never enough to fully fund all necessary safety, transportation and police services; this situation has become more acute since the onset of COVID-19 and the resultant transition of conducting classes and services virtually. As the pandemic has caused substantial projected decreases in parking fee and fine revenue, the Adoption Budget includes substantial financial support towards the cost of providing police services at all sites from available stimulus funds.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET PARKING SERVICES FUND FUND 124

|   | CAMPUS POLICE     | POLICE            | PARKING LOTS      | S LOTS            | TOTAL             | ٦٢                |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|   | 2021-22<br>ACTUAL | 2022-23<br>BUDGET | 2021-22<br>ACTUAL | 2022-23<br>BUDGET | 2021-22<br>ACTUAL | 2022-23<br>BUDGET |
| BEGINNING BALANCE                           | 91,318            | 1,393,513         | 314,033           | 317,688           | 405,351           | 1,711,201         |
| REVENUES<br>Parking Fees - Permits          | 10,965            | 146,300           | 3,655             | 48,000            | 14,620            | 194,300           |
| Parking Fees - Permits CCPG                 | 4,320             | 000,66            | . •               |                   | 4,320             | 000'66            |
| Parking Fees - Daily/Coin                   | 926               | 168,200           | 1                 | ı                 | 926               | 168,200           |
| Parking and Traffic Fines                   | 30,571            | 53,900            | •                 | 1                 | 30,571            | 53,900            |
| Other Local Revenues/Fees                   | 167,828           | 150,000           | •                 |                   | 167,828           | 150,000           |
| Interfund Transfer In from Subfund 111 [a]  | 1,237,250         | 1,836,000         | 1                 | 1                 | 1,237,250         | 1,836,000         |
| Interfund Transfer In from Subfund 126 [b]  | 2,878,545         | •                 | •                 | •                 | 2,878,545         | 1                 |
| Intrafund Transfer [c]                      | •                 | 200,000           | 1                 | ı                 | 1                 | 200,000           |
| TOTAL REVENUES                              | 4,330,405         | 2,653,400         | 3,655             | 48,000            | 4,334,060         | 2,701,400         |
| RESOURCES AVAILABLE                         | 4,421,723         | 4,046,913         | 317,688           | 365,688           | 4,739,411         | 4,412,601         |
| EXPENDITURES<br>Classified & Other Salaries | 1,787,273         | 1,885,573         |                   |                   | 1,787,273         | 1,885,573         |
| Employee Benefits                           | 992,408           | 1,181,356         | •                 | •                 | 992,408           | 1,181,356         |
| Supplies and Materials                      | 43,137            | 45,000            | 1                 | 1                 | 43,137            | 45,000            |
| Operating Expenditures                      | 205,392           | 311,510           | •                 | •                 | 205,392           | 311,510           |
| Capital Outlay                              | •                 | 621,000           | •                 | 1                 | 1                 | 621,000           |
| Other Outgo                                 |                   | ı                 | •                 | 200,000           | •                 | 200,000           |
|   |                   |                   |                   |                   |                   |                   |
| TOTAL EXPENDITURES                          | 3,028,210         | 4,044,439         |                   | 200,000           | 3,028,210         | 4,244,439         |
| PROJECTED ENDING BALANCE                    | 1,393,513         | 2,474             | 317,688           | 165,688           | 1,711,201         | 168,162           |

<sup>[</sup>a] Transfer from Districtwide Services.[b] Transfer from HEERF COVID Relief Funds.[c] Transfer from Parking Lots to Campus Police to cover the purchase of new vehicles.

#### HEALTH SERVICES FUND (FUND 13x)

#### Fund 13x - Health Services Fund

The overall goal of the Health Services Fund is to help students maintain optimal health so they may successfully achieve their educational goals. This restricted fund accounts for the revenues and expenditures related to the operation of the Student Health Centers at each college. Historically, the primary revenue resources have been attained through Student Health Fees and State Mandated Cost Reimbursements. The District charges a flat fee of \$21 for the fall and spring semester and \$18 for the summer semester. These fees have been unchanged since the fall 2019 term. Beginning in FY 2012-13, the approved State budget contained a new mandated block grant. This block grant distributed \$28 per funded FTES to cover all compliance costs incurred during the 2012-13 fiscal year, including those associated with Student Health Centers. The Student Health Centers receive their proportional share of the block grant. This mandated block grant will continue for FY 2022-23. In accordance with Education Code Section 76355, expenditures are restricted to payment for the cost of health supervision and services, including direct or indirect medical and hospitalization services or the operation of a student health center.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET HEALTH SERVICES FUND FUNDS 13x

|   | MOORPARK  | PARK   | OXNARD   | ARD   | VENTURA  | URA  | TOTAL  | AL  |
|---|---|--|--|---|--|--|--|---|
|   | 2021-22<br>ACTUAL                               | 2022-23<br>BUDGET                                  | 2021-22<br>ACTUAL                              | 2022-23<br>BUDGET                               | 2021-22<br>ACTUAL                                | 2022-23<br>BUDGET                                  | 2021-22<br>ACTUAL                                  | 2022-23<br>BUDGET                                   |
| BEGINNING FUND BALANCE  | 2,276,492                                       | 2,580,848  | 1,004,128                                      | 1,163,386                                       | 672,115  | 612,719  | 3,952,735  | 4,356,953   |
| REVENUES State Mandated Costs-Block Grant Other State Revenues Student Health Fees Other Student Charges                            | 105,689<br>13,158<br>626,053<br>26,628          | 102,000<br>10,000<br>645,861<br>43,000<br>3,300    | 51,080<br>1,805<br>285,181<br>11,376<br>8,982  | 45,000<br>316,000<br>15,000<br>6,000            | 95,768<br>5,306<br>463,632<br>32,535<br>8,949    | 45,000<br>-<br>480,000<br>25,000<br>4,000          | 252,537<br>20,269<br>1,374,866<br>70,539<br>17,931 | 192,000<br>10,000<br>1,441,861<br>83,000<br>13,300  |
| TOTAL REVENUES  | 771,528   | 804,161  | 358,424  | 382,000   | 606,190  | 554,000  | 1,736,142  | 1,740,161   |
| EXPENDITURES Academic Salaries Classified & Other Salaries Employee Benefits Supplies & Materials Operating Expenses Capital Outlay | 42,596<br>235,814<br>95,007<br>16,111<br>77,644 | 126,766<br>316,439<br>216,141<br>38,250<br>109,065 | 23,466<br>80,808<br>38,733<br>20,581<br>35,578 | 92,255<br>113,674<br>97,504<br>38,500<br>58,800 | 76,047<br>258,330<br>238,361<br>15,758<br>77,090 | 116,611<br>341,720<br>310,656<br>25,500<br>140,017 | 142,109<br>574,952<br>372,101<br>52,450<br>190,312 | 335,632<br>771,833<br>624,301<br>102,250<br>307,882 |
| TOTAL EXPENDITURES  | 467,172   | 806,661  | 199,166  | 400,733   | 665,586  | 934,504  | 1,331,924  | 2,141,898   |
| OPERATING SURPLUS(DEFICIT)  | 304,356   | (2,500)  | 159,258  | (18,733)  | (59,396)   | (380,504)  | 404,218  | (401,737)   |
| ENDING FUND BALANCE   | 2,580,848                                       | 2,578,348  | 1,163,386                                      | 1,144,653                                       | 612,719  | 232,215  | 4,356,953  | 3,955,216   |

# SPECIAL REVENUE FUND (FUND 322) CULINARY ARTS & RESTAURANT MANAGEMENT (CRM)

Special Revenue Funds are used to account for the proceeds of specific revenue sources whose expenditures are legally restricted. The special revenues collected are used to pay for the cost of providing services that are not necessarily part of the educational program of the Colleges but enhance their ability to serve students.

#### Fund 322 - Culinary Arts & Restaurant Management (CRM)

At Oxnard College, the CRM (Culinary and Restaurant Management) program provides food service during the lunch period as an outlet of the CRM instructional lab. Oxnard College made the transition between a full service cafeteria and a CRM outlet in January 2012.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET SPECIAL REVENUE FUND CULINARY ARTS & RESTAURANT MANAGEMENT (CRM) INSTRUCTIONAL LAB OUTLET FUND 322

#### **OXNARD**

|   | 2021-22<br>ACTUAL         | 2022-23<br>ADOPTION<br>BUDGET  |
|---|---------------------------|--------------------------------|
| BEGINNING BALANCE   | 385,502                   | 498,221                        |
| REVENUES<br>Food Sales<br>Catering Sales  | 11,936<br>1,365           | 116,304<br>15,000              |
| TOTAL REVENUES  | 13,301                    | 131,304                        |
| EXPENDITURES Classified Salaries Employee Benefits Students Supplies and Materials Operating Expenditures | -<br>-<br>-<br>-<br>6,940 | -<br>10,170<br>1,800<br>19,183 |
| TOTAL EXPENDITURES  | 6,940                     | 31,153                         |
| OPERATING INCOME (LOSS)   | 6,361                     | 100,151                        |
| NON OPERATING REVENUES (EXPENSES) Capital Outlay Transfers In / (Out) TOTAL NON OPERATING REV / (EXP)     | 106,358<br>106,358        | (100,000)<br>(100,000)         |
| NET CHANGE IN FUND BALANCE  | 112,719                   | 151                            |
| ENDING FUND BALANCE   | 498,221                   | 498,372                        |

#### CHILD DEVELOPMENT FUND (FUND 33x)

Special Revenue Funds are used to account for the proceeds of specific revenue sources whose expenditures are legally restricted. The special revenues collected are used to pay for the cost of providing services that are not necessarily part of the educational program of the Colleges but enhance their ability to serve students.

#### Fund 33x - Child Development

The Child Development Fund is the fund designated to account for all revenues and expenditures from the operation of child care and development services at Moorpark College, Oxnard College and Ventura College. In addition to fees for child development services, the Child Care Centers receive grant funding as a supplemental source of funding from the State of California. Prior to the 2020-21 fiscal year, the child development center at Oxnard College was converted to a lab school, which was accounted for in Fund 111. Since 2020-21 fiscal year, it has been accounted for in Fund 33x, similar to Moorpark and Ventura colleges.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET CHILD DEVELOPMENT CENTER FUNDS 33X

|  | MOORPARK                    | PARK 2022-23                | OXNARD                      | 4RD<br>2022-23               | VENTURA                    | URA<br>2022-23               | TOTAL                        | AL<br>2022-23                  |
|--|-----------------------------|-----------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|------------------------------|--------------------------------|
|  | 2021-22<br>ACTUAL           | ADOPTION<br>BUDGET          | 2021-22<br>ACTUAL           | ADOPTION<br>BUDGET           | 2021-22<br>ACTUAL          | ADOPTION<br>BUDGET           | 2021-22<br>ACTUAL            | ADOPTION<br>BUDGET             |
| BEGINNING FUND BALANCE   | 349,472                     | 328,820                     | 35,104                      | 35,104                       | 361,246                    | 537,614                      | 745,822                      | 901,538                        |
| REVENUES   |                             |                             |                             |                              |                            |                              |                              |                                |
| Child Care Tax Bailout Apportionment<br>Child Care Fees                                  | 35,242<br>144,021           | 35,000<br>386,716           | 35,242<br>72,413            | 33,000<br>134,000            | 35,242<br>78,001           | 34,000<br>180,000            | 105,726<br>294,435           | 102,000<br>700,716             |
| Child Care Fees-paid by grants/and<br>Child Care Fees-paid by others<br>Other Revenue    | 1 1 1                       |                             | 7,127<br>2,585              | 250,000                      | -<br>16,928<br>-           | 10,000                       | 24,055<br>2,585              | 260,000                        |
| TOTAL REVENUES   | 179,263                     | 421,716                     | 117,367                     | 417,000                      | 130,171                    | 224,000                      | 426,801                      | 1,062,716                      |
| EXPENDITURES<br>Classified & Other Salaries<br>Employee Benefits<br>Supplies & Materials | 259,990<br>137,328<br>5,338 | 283,470<br>180,652<br>5,500 | 382,389<br>239,619<br>9,608 | 537,863<br>360,936<br>16,150 | 225,319<br>74,829<br>3,417 | 291,844<br>114,383<br>10,000 | 867,698<br>451,776<br>18,363 | 1,113,177<br>655,971<br>31,650 |
| Operating Expenses   | 8,646                       | 8,315                       | 2,391                       | 5,500                        | 3,976                      | 5,650                        | 15,013                       | 19,465                         |
| TOTAL EXPENDITURES   | 411,302                     | 477,937                     | 634,007                     | 920,449                      | 307,541                    | (107 877)                    | 1,352,850                    | 1,820,263                      |
| NON OPERATING REVENUES (EXPENSES)  | (505,009)                   | (30,221)                    | (2)                         | (500,448)                    | (0.5, 1.1)                 | (190,181)                    | (840,049)                    | (140,101)                      |
| Capital Outlay<br>Transfers In / (Out)   | -<br>211,387                |                             | 516,640                     | 503,449                      | 353,738                    | - 22,000                     | -<br>1,081,765               | 560,449                        |
| TOTAL NON OPERATING REV/ (EXP)   | 211,387                     |                             | 516,640                     | 503,449                      | 353,738                    | 57,000                       | 1,081,765                    | 560,449                        |
| NET CHANGE IN BALANCE  | (20,652)                    | (56,221)                    | 1                           | 1                            | 176,368                    | (140,877)                    | 155,716                      | (197,098)                      |
| ENDING FUND BALANCE  | 328,820                     | 272,599                     | 35,104                      | 35,104                       | 537,614                    | 396,737                      | 901,538                      | 704,440                        |

# SPECIAL REVENUE FUND (FUND 391) EXOTIC ANIMAL TRAINING MANAGEMENT (EATM) ZOO OPERATIONS

Special Revenue Funds are used to account for the proceeds of specific revenue sources whose expenditures are legally restricted. The special revenues collected are used to pay for the cost of providing services that are not necessarily part of the educational program of the Colleges but enhance their ability to serve students.

#### Fund 391 - Exotic Animal Training Management (EATM) Zoo Operations

This fund accounts for all revenues and expenditures related to the operation of the Zoo at Moorpark College, which is operated as an outlet of the EATM program. This operation had previously been accounted for as a part of Fund 114.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET SPECIAL REVENUE FUND EXOTIC ANIMAL TRAINING & MANAGEMENT (EATM) INSTRUCTIONAL LAB OUTLET FUND 391

#### MOORPARK

2022-23 2021-22 ADOPTION **ACTUAL** \* **BUDGET BEGINNING BALANCE** 209.822 200,402 **REVENUES** Fund Raising 261,637 183,894 Private Gifts/Contributions 36,415 33,200 Ticket & Event Sales 172,700 200,723 Other Local Income 3,672 3.600 **TOTAL REVENUES** 502,447 393,394 **EXPENDITURES** Classified Salaries 226,272 192,600 **Employee Benefits** 122,685 128,728 Supplies and Materials 8,226 17,561 Operating Expenditures 54,684 78,740 **TOTAL EXPENDITURES** 411,867 417,629 **OPERATING INCOME (LOSS)** 90,580 (24,235)NON OPERATING REVENUES (EXPENSES) Capital Outlay Transfers In / (Out) (100,000)(138,208)TOTAL NON OPERATING REV / (EXP) (100,000)(138,208)NET CHANGE IN FUND BALANCE (9,420)(162,443)**ENDING FUND BALANCE** 200,402 37,959

<sup>\* -</sup> EATM Zoo Operations were accounted for in fund 114 and are being presented here for comparison purposes. Beginning in FY23, Zoo Operations will be accounted for in fund 391.

#### CAPITAL PROJECTS FUND (FUND 4XX)

#### Fund 4xx - Capital Projects

Fund 4xx accounts for the financial resources used in the acquisition and/or construction of major capital outlay projects. Project elements may include site improvements including parking lots, walkways and monument signs, building renovations, new construction, scheduled maintenance projects, hazardous substance abatement projects, and fixed assets, and may be funded from a combination of state capital outlay funds, local funds, redevelopment agency funds, nonresident student capital outlay surcharges, and General Obligation (GO) bonds.

Fund 4xx is comprised of the following sub-funds whose revenues and expenditures are either restricted or designated, as indicated below:

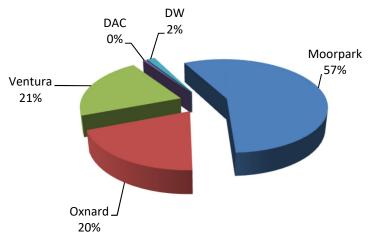
| Sub-fund 412     | State Scheduled Maintenance (restricted)                   |
|------------------|--|
| Sub-fund 415     | Redevelopment Agency (restricted)                          |
| Sub-fund 417     | Non-resident Student Capital Outlay Surcharge (restricted) |
| Sub-fund 419     | Locally Funded Projects (designated)                       |
| Sub-fund 44x/451 | New Information Technology/Equipment/Refresh (designated)  |
| Sub-fund 43xx    | Measure S Bond Projects (restricted)                       |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET CAPITAL PROJECTS FUND

#### **FUND 4x BY MAJOR OBJECT**

|       | _                           | 2021-22<br>ADOPTION<br>BUDGET | 2021-22<br>ACTUAL<br>ACTIVITY | 2022-23<br>ADOPTION<br>BUDGET |
|-------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 8000  | REVENUES _                  | 14,274,121                    | 26,162,315                    | 17,745,148                    |
| 1000  | ACADEMIC SALARIES           | -                             | -                             | -                             |
| 2000  | CLASSIFIED & OTHER SALARIES | -                             | -                             | -                             |
| 3000  | EMPLOYEE BENEFITS           |                               |                               |                               |
| SALAR | Y & BENEFIT SUBTOTAL        | -                             | -                             | -                             |
| 4000  | SUPPLIES & MATERIALS        | 913,536                       | 775,592                       | 1,393,839                     |
| 5000  | OTHER OPERATING EXP         | 671,416                       | 687,782                       | 2,779,483                     |
| 6000  | CAPITAL OUTLAY              | 27,174,986                    | 8,470,275                     | 28,711,125                    |
| 7000  | OTHER OUTGO                 | 2,492,001                     | 4,745,384                     | 573,843                       |
| TOTAL | EXPENDITURES _              | 31,251,939                    | 14,679,033                    | 33,458,290                    |
|       |                             |                               |                               |                               |
|       | Net Change Fund Balance     |                               |                               | (15,713,142)                  |
|       | Beginning Fund Balance      |                               |                               | 52,097,753                    |
|       | Ending Fund Balance         |                               |                               | 36,384,611                    |

#### **Expenditure Budget by Site**



# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET CAPITAL PROJECTS FUND

| FUND    | DESCRIPTION                                | MC         | OC        | VC        | DAC     | DWS     | TOTAL      |
|---------|--|------------|-----------|-----------|---------|---------|------------|
| 411/412 | 411/412 State Bond & Scheduled Maintenance | 10,787,803 | 2,630,491 | 4,604,214 |         | ı       | 18,022,508 |
| 415     | Redevelopment Agency Funds                 | ı          | ı         | 339,020   |         | ı       | 339,020    |
| 417     | Non Res Stdnt Cptl Outlay Surcharge        | ı          | ı         | 55,803    |         | ı       | 55,803     |
| 419     | Locally Funded Projects                    | 7,510,310  | 3,833,172 | 1,343,437 | 51,893  | 10,000  | 12,748,813 |
| 44x/451 | 44x/451 New Info Tech/Equipment/Refresh    | 725,000    | 150,000   | 774,295   | 125,000 | 517,852 | 2,292,146  |
| TOTAL C | TOTAL CAPITAL PROJECTS                     | 19,023,113 | 6,613,663 | 7,116,769 | 176,893 | 527,852 | 33,458,290 |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022 - 2023 ADOPTION BUDGET CAPITAL PROJECTS FUND

#### FUND 411 STATE BOND PROP 51 CAPITAL OUTLAY\* FUND 412 STATE SCHEDULED MAINTENANCE

| LOC | PROJECT DESCRIPTION                           | BEGINNING<br>BALANCE | REVENUE   | EXPENSES   | ENDING<br>BALANCE |
|-----|---|----------------------|-----------|------------|-------------------|
| МС  | Administration Building Reconstruction*       | 4,056,000            | 3,869,000 | 7,925,000  | -                 |
| MC  | 14/15 Resurface Running Track                 | -                    | 1,748     | 1,748      | -                 |
| MC  | 15/16 Irrigation Control Upg                  | -                    | 3,689     | 3,689      | -                 |
| MC  | 15/16 CW H.E. RR Fixture Upg                  | -                    | 3,147     | 3,147      | -                 |
| MC  | 15/16 HSS-PA HVAC REPLACEMENT PH 1            | -                    | 886       | 886        | -                 |
| MC  | 16/17 BLDG 27 PA HVAC R&R PH 2                | -                    | 30,581    | 30,581     | -                 |
| MC  | 16/17 ADMIN BLDG SECONDARY EFF PH 1           | -                    | 163,504   | 163,504    | -                 |
| MC  | 17/18 COMM BLDG RESTRM UPGRD                  | -                    | 2,760     | 2,760      | -                 |
| MC  | 17/18 COMM BLDG FIRE ALARM UPGRD              | -                    | 5,377     | 5,377      | -                 |
| MC  | 21/22 Fountain Hall Air Handler Repl          | -                    | 650,000   | 650,000    | -                 |
| MC  | 21/22 Physical Science Carpet Repl            | -                    | 250,000   | 250,000    | -                 |
| MC  | 21/22 Campus-wide Automatic Sliding Door Repl | -                    | 448,000   | 448,000    | -                 |
| MC  | 21/22 Exterior painting of various buildings  | -                    | 438,960   | 438,960    | -                 |
| MC  | 21/22 Performings Arts Speaker Repl           | -                    | 398,940   | 398,940    | -                 |
| MC  | 21/22 Campus Center Plumbing System Repl      | -                    | 465,212   | 465,212    | -                 |
|     | MOORPARK COLLEGE SUBTOTAL                     | 4,056,000            | 6,731,803 | 10,787,803 | -                 |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022 - 2023 ADOPTION BUDGET CAPITAL PROJECTS FUND

### FUND 411 STATE BOND PROP 51 CAPITAL OUTLAY\* FUND 412 STATE SCHEDULED MAINTENANCE

| LOC | PROJECT DESCRIPTION                   | BEGINNING<br>BALANCE | REVENUE | EXPENSES | ENDING<br>BALANCE |
|-----|---------------------------------------|----------------------|---------|----------|-------------------|
| ОС  | 13/14 REPL EMG LTING/FIRE ALARM BAT   | 368                  | 368     | 737      | -                 |
| OC  | 13/14 R/R RESTROOMS CW                | 15,750               | 15,750  | 31,500   | -                 |
| OC  | 13/14 SIDEWALK R/R CW                 | 1,930                | 1,930   | 3,860    | -                 |
| OC  | 13/14 GYM EXHAUST FAN REPLACEMNT      | 6,000                | 6,000   | 12,000   | -                 |
| OC  | 13/14 REPAIR/REPL SIDEWLK CW PH 1B    | 365                  | 365     | 731      | -                 |
| OC  | 13/14 REPAIR/RECOAT ROOF BLDG 21      | 16,000               | 16,000  | 32,000   | -                 |
| OC  | 13/14 REPLACE FLOORING CW LS10        | 110                  | 110     | 221      | -                 |
| OC  | 15/16 Reroof Bldg #20 Job & Car       | -                    | 32,500  | 32,500   | -                 |
| OC  | 15/16 Repl Roof Bldg#1 No Hall        | -                    | 17,650  | 17,650   | -                 |
| OC  | 15/16 R/R Roof Bldg #10-CDC           | -                    | 90,500  | 90,500   | -                 |
| OC  | 15/16 Refurb Stud Restrm #24 CSC      | -                    | 21,757  | 21,757   | -                 |
| OC  | 16/17 REPL FLOORING LS2/LS6/LS6A      | -                    | 35,001  | 35,001   | -                 |
| OC  | 16/17 REPL 2 HVAC UNITS MAIN BLDG     | -                    | 38,463  | 38,463   | -                 |
| OC  | 16/17 REPL HVAC SVC STAFF OFF/CLSRM   | -                    | 73,463  | 73,463   | -                 |
| OC  | 16/17 INSTALL A/C CLSRM LS11-LS15     | -                    | 212,400 | 212,400  | -                 |
| OC  | 16/17 INSTALL HVAC BLDG 4 PH 1        | -                    | 118,254 | 118,254  | -                 |
| OC  | 15/16 REPL CEILING TILES BLDG 4       | -                    | 2,637   | 2,637    | -                 |
| OC  | 15/16 REPL FLOORING CAMPUS WIDE       | -                    | 13,348  | 13,348   | -                 |
| OC  | 15/16 EMERGENCY LIGHT BACKUP BATTERIE | -                    | 6,504   | 6,504    | -                 |
| OC  | 17/18 REPLACE FIRE ALARM BLDG 6       | -                    | 37,278  | 37,278   | -                 |
| OC  | 17/18 REPLACE IRRIGATION PH 2 CW      | -                    | 11,633  | 11,633   | -                 |
| OC  | 15/16 CONDENSING UNIT REPLACE CW      | -                    | 3,027   | 3,027    | -                 |
| OC  | 18/19 ALLOCATION                      | -                    | 62,853  | 62,853   | -                 |
| OC  | 15/16 LS CORRIDOR PAINTING            | -                    | 30,000  | 30,000   | -                 |
| OC  | 15/16 LA-6/LS-8/LS-16                 | -                    | 918     | 918      | -                 |
| OC  | 21/22 Repr/Repl Fire Alarm NH         | -                    | 48,000  | 48,000   | -                 |
| OC  | 21/22 Repr/Repl Fire Alrm OcEd        | -                    | 200,000 | 200,000  | -                 |
| OC  | 21/22 Repr/Repl Fire Alarm LS         | -                    | 200,000 | 200,000  | -                 |
| OC  | 21/22 Repr/Repl Fire Alarm LA         | -                    | 200,000 | 200,000  | -                 |
| OC  | 21/22 Repl Fire Alrm Dialer CW        | -                    | 8,309   | 8,309    | -                 |
| OC  | 21/22 Repl Emrgny Exit Sign p4        | -                    | 20,000  | 20,000   | -                 |
| OC  | 21/22 Repl Emrgny Exit Sign p3        | -                    | 20,000  | 20,000   | -                 |
| OC  | 21/22 Elec Trnfrmr Repl PhysEd        | -                    | 48,000  | 48,000   | -                 |
| OC  | 21/22 Elec Trnfrmr Repl OccEd         | -                    | 48,000  | 48,000   | -                 |
| OC  | 21/22 Elec Trnfrmr Repl LtrSci        | -                    | 68,000  | 68,000   | -                 |
| OC  | 21/22 Elec Tranformr Repl Opps        | -                    | 25,000  | 25,000   | -                 |
| OC  | 21/22 Elec Trnfrmr Repl LibArt        | -                    | 48,000  | 48,000   | -                 |
| OC  | 21/22 Elec Trnfrmr Repl AutoTc        | -                    | 52,000  | 52,000   | -                 |
| OC  | 21/22 Elec Trnfrmr Repl NoHall        | -                    | 20,000  | 20,000   | -                 |
| OC  | 21/22 CW Turf Replacement             | -                    | 100,000 | 100,000  | -                 |

## FUND 411 STATE BOND PROP 51 CAPITAL OUTLAY\* FUND 412 STATE SCHEDULED MAINTENANCE

| LOC | PROJECT DESCRIPTION            | BEGINNING<br>BALANCE | REVENUE   | EXPENSES  | ENDING<br>BALANCE |
|-----|--------------------------------|----------------------|-----------|-----------|-------------------|
| ОС  | 21/22 CW Convert to Drip Irrgt | -                    | 15,000    | 15,000    | -                 |
| OC  | 21/22 Water Conserv Bldg Imprv | -                    | 30,000    | 30,000    | -                 |
| OC  | 21/22 Window Replacmt LA Bldg  | -                    | 245,000   | 245,000   | -                 |
| OC  | 21/22 Repair Quad Gazebo LA Bl | -                    | 60,000    | 60,000    | -                 |
| OC  | 21/22 Repaint Curb/Striping CW | -                    | 55,000    | 55,000    | -                 |
| OC  | 21/22 Extr Paint LibArts Bldgs | -                    | 200,947   | 200,947   | -                 |
| OC  | 21/22 Haz Waste/Chem Removl CW | -                    | 30,000    | 30,000    | -                 |
|     | OXNARD COLLEGE SUBTOTAL        | 40,524               | 2,589,967 | 2,630,491 | -                 |

## FUND 411 STATE BOND PROP 51 CAPITAL OUTLAY\* FUND 412 STATE SCHEDULED MAINTENANCE

| LOC | PROJECT DESCRIPTION                  | BEGINNING<br>BALANCE | REVENUE   | EXPENSES  | ENDING<br>BALANCE |
|-----|--------------------------------------|----------------------|-----------|-----------|-------------------|
| VC  | SM Ong Campus Facility Improvements  | 4,523                | 4,523     | 9,047     | -                 |
| VC  | 15/16 SCIENCE MATH REPLACE FLOOR     | -                    | 67,255    | 67,255    | -                 |
| VC  | 13/14 HVAC Repairs Fire Academy      | 15,554               | 15,554    | 31,108    | -                 |
| VC  | 17/18 CW CONCRETE WALKWAY REPLACEME  | -                    | 169,941   | 169,941   | -                 |
| VC  | 13/14 CW Painting Ph 1               | 13,603               | 13,603    | 27,206    | -                 |
| VC  | 14/15 CW Painting Ph 2               | -                    | 2,794     | 2,794     | -                 |
| VC  | 18/19 VC LRC CHILLER REPLACEMENT     | -                    | 3,123     | 3,123     | -                 |
| VC  | 15/16 CW HVAC Repairs Ph 2           | -                    | 29,515    | 29,515    | -                 |
| VC  | 17/18 CW HVAC Repairs Ph 3           | -                    | 17,073    | 17,073    | -                 |
| VC  | 21/22 LRC Glass roof replacem        | -                    | 1,000,000 | 1,000,000 | -                 |
| VC  | 21/22 CW Roofing                     | -                    | 350,000   | 350,000   | -                 |
| VC  | 21/22 CW Bldg exterior maintn        | -                    | 200,000   | 200,000   | -                 |
| VC  | 21/22 CW Window replacement          | -                    | 80,000    | 80,000    | -                 |
| VC  | 21/22 CW Exterior Painting           | -                    | 225,789   | 225,789   | -                 |
| VC  | 21/22 CW Flooring replacement        | -                    | 100,000   | 100,000   | -                 |
| VC  | 21/22 CW Bathroom refresh            | -                    | 341,363   | 341,363   | -                 |
| VC  | 21-22 Replace Emg Life Safety System | -                    | 1,950,000 | 1,950,000 | -                 |
|     | VENTURA COLLEGE SUBTOTAL             | 33,680               | 4,570,534 | 4,604,214 | -                 |

## FUND 415 REDEVELOPMENT AGENCY PROGRAMS & FUND 417 NON RESIDENT STUDENT CAPITAL OUTLAY SURCHARGE

#### REDEVELOPMENT AGENCY FUNDS-FUND 415

| LOC    | PROJECT DESCRIPTION   | BEGINNING<br>BALANCE | REVENUE | EXPENSES | ENDING<br>BALANCE |
|--------|---|----------------------|---------|----------|-------------------|
| MC     | Former City of Moorpark RDA   | 1,782,616            | -       | -        | 1,782,616         |
| MC     | Former City of Simi Valley RDA  | 1,512,459            | -       | -        | 1,512,459         |
| MC     | Former City of Thousand Oaks  | 12,461               | -       | -        | 12,461            |
| OC     | Former Port Hueneme RDA   | 48,212               | -       | -        | 48,212            |
| OC     | Former Channel Islands RDA  | 49,324               | -       | -        | 49,324            |
| OC     | Former Oxnard RDA   | 491,607              | -       | -        | 491,607           |
| VC     | Former San Buenaventura RDA   | 55,040               | -       | 55,040   | -                 |
| VC     | Former Piru Earthquake Recovery RDA   | 71,142               | -       | -        | 71,142            |
| VC     | Former Santa Paula RDA  | 202,980              | -       | 202,980  | -                 |
| VC     | Former Fillmore RDA   | 244,143              | -       | 56,000   | 188,143           |
| VC     | Former Ojai RDA   | 99,700               | -       | 25,000   | 74,700            |
|        | SUBTOTAL-REDEVELOPMENT AGENCY FUNDS   | 4,569,684            | -       | 339,020  | 4,230,664         |
| NONRES | SIDENT STUDENT CAPITAL OUTLAY SURCHARGE                                     | -FUND 417            |         |          |                   |
| LOC    | PROJECT DESCRIPTION   | BEGINNING<br>BALANCE | REVENUE | EXPENSES | ENDING<br>BALANCE |
| MC     | Capital Outlay Surcharge  | 175,615              | 40,000  | -        | 215,615           |
| OC     | Capital Outlay Surcharge  | 68,379               | 5,000   | -        | 73,379            |
| VC     | Capital Outlay Surcharge  | 55,803               | 50,000  | 55,803   | 50,000            |
|        | SUBTOTAL-NONRESIDENT STUDENT CAPITAL OUTLAY SURCHARGE FUNDS                 | 299,796              | 95,000  | 55,803   | 338,994           |
| _      | TAL NONRESIDENT STUDENT CAPITAL OUTLAY RCHARGE & REDEVELOPMENT AGENCY FUNDS | 4,869,480            | 95,000  | 394,823  | 4,569,658         |

#### FUND 419 LOCALLY FUNDED CAPITAL OUTLAY IMPROVEMENT PROJECTS

| LOC | PROJECT DESCRIPTION                   | BEGINNING<br>BALANCE | TRANSFERS   | EXPENSES  | ENDING<br>BALANCE |
|-----|---------------------------------------|----------------------|-------------|-----------|-------------------|
| МС  | Admin Bldg Renovation                 | 1,503,598            | 2,000,000   | 1,503,598 | 2,000,000         |
| MC  | Forum AA -147 Renovation              | 63,100               | -           | -         | 63,100            |
| MC  | College Wayfinding                    | 855,529              | -           | 805,529   | 50,000            |
| MC  | Special Rep & Site Improvements Phs 2 | 3,009,466            | (2,000,000) | 1,009,466 | -                 |
| MC  | All Weather Access Project            | 35,888               | -           | 35,888    | -                 |
| MC  | M&O Office Renovation Project         | 91,370               | -           | 25,570    | 65,800            |
| MC  | Zoo Parrot Structure                  | 39,514               | -           | 39,514    | -                 |
| MC  | Zoo Tiger Habitat                     | 1,188,018            | -           | 1,188,018 | -                 |
| MC  | Stadium Bathrooms                     | 458,213              | -           | 458,213   | -                 |
| MC  | CCCR Renovation                       | 238,147              | -           | -         | 238,147           |
| MC  | Campus Center Renovation              | 3,081,572            | -           | 250,000   | 2,831,572         |
| MC  | Softball Field Compliance             | 79,662               | -           | 50,662    | 29,000            |
| MC  | Baseball Field Fencing                | 48,763               | -           | 13,617    | 35,146            |
| MC  | Campus Painting Projects              | 200,661              | -           | -         | 200,661           |
| MC  | Old Access Building Replacement       | 1,679,729            | -           | -         | 1,679,729         |
| MC  | Football Turf & Track Replacement     | 400,000              | -           | -         | 400,000           |
| MC  | LLR Tutoring Center Expansion         | 26,477               | -           | 26,477    | -                 |
| MC  | Zoo Lath House Repairs                | 270,000              | -           | 270,000   | -                 |
| MC  | Sand Volleyball Courts                | 1,230,125            | -           | 1,230,125 | -                 |
| MC  | Amphitheater                          | 1,078,633            | -           | 78,633    | 1,000,000         |
| MC  | EV Charging Stations                  | 400,000              | -           | -         | 400,000           |
| MC  | Art Gallery Modifications             | 100,000              | -           | 100,000   | -                 |
| MC  | Phy Sci Chiller Replacement           | 125,000              | -           | 125,000   | -                 |
| MC  | Quad Improvements                     | 300,000              | -           | 300,000   | -                 |
| MC  | General Capital Improvements          | 1,202,367            | 50,000      | -         | 1,252,367         |
|     | SUBTOTAL MOORPARK PROJECTS            | 17,705,832           | 50,000      | 7,510,310 | 10,245,522        |

#### FUND 419 LOCALLY FUNDED CAPITAL OUTLAY IMPROVEMENT PROJECTS

| LOC | PROJECT DESCRIPTION                 | BEGINNING<br>BALANCE | TRANSFERS | EXPENSES   | ENDING<br>BALANCE |
|-----|-------------------------------------|----------------------|-----------|------------|-------------------|
| OC  | General Capital Improvements        | 3,898,651            | 50,000    | -          | 3,948,651         |
| OC  | Fire Warehouse                      | 198,999              | -         | 198,999    | -                 |
| OC  | Art + Design Modular Classrooms     | 632,067              | -         | 632,067    | -                 |
| OC  | McNish Art Gallery Refresh          | 75,000               | -         | 75,000     | -                 |
| OC  | CDC Revitalization                  | 386,550              | -         | 386,550    | -                 |
| OC  | Main Campus Furniture Replacement   | 473,566              | 500,000   | 473,566    | 500,000           |
| OC  | Library Storage Shelving System     | 9,991                | -         | 9,991      | -                 |
| OC  | Stadium Lights                      | 1,000,000            | -         | 1,000,000  | -                 |
| OC  | Equipment Replacement               | 500,000              | 200,000   | 500,000    | 200,000           |
| OC  | Technology Replacement              | 2,000,000            | 500,000   | 500,000    | 2,000,000         |
| OC  | EV Charging Stations                | 300,000              | -         | -          | 300,000           |
| OC  | Low Water Use Landscape Imprv       | 300,000              | -         | -          | 300,000           |
| OC  | Auto Lift                           | -                    | 57,000    | 57,000     | -                 |
|     | SUBTOTAL OXNARD PROJECTS            | 9,774,823            | 1,307,000 | 3,833,172  | 7,248,651         |
| VC  | General Capital Improvements        | 4,614,578            | 380,803   | 14,850     | 4,980,530         |
| VC  | AEC Bleacher Replacement            | -                    | 750,000   | 750,000    | -                 |
| VC  | Camarillo HVAC Repairs              | 91,666               | -         | 25,000     | 66,666            |
| VC  | Classroom Improvements              | 50,000               | -         | 25,000     | 25,000            |
| VC  | Math/Science HVAC Renovation        | 18,500               | -         | 18,500     | -                 |
| VC  | CW Grounds Improvement Project      | 34,720               | -         | 34,720     | -                 |
| VC  | Maintenance Shop Remodel            | 128,922              | 80,040    | -          | 208,962           |
| VC  | Pirates Plaza                       | 475,367              | -         | 475,367    | -                 |
| VC  | Doors Project                       | 33,429               | -         | -          | 33,429            |
|     | SUBTOTAL VENTURA PROJECTS           | 5,447,181            | 1,210,843 | 1,343,437  | 5,314,587         |
| DAC | HVAC UV-C                           | 2,393                | -         | 2,393      | -                 |
| DAC | Projectors Replacement              | 2,000                | -         | 2,000      | -                 |
| DAC | Electronic Door Lock Upgrade        | 47,500               | -         | 47,500     | -                 |
|     | SUBTOTAL DAC PROJECTS               | 51,893               | -         | 51,893     | -                 |
| DW  | FSTA Cam Site Maintenance/Landscape | 456,675              | 1         | 10,000     | 446,676           |
|     | SUBTOTAL DISTRICT-WIDE PROJECTS     | 456,675              | 1         | 10,000     | 446,676           |
|     | TOTAL CAPITAL OUTLAY PROJECTS       | 33,436,405           | 2,567,844 | 12,748,813 | 23,255,436        |

## FUND 44x TECHNOLOGY REFRESH/EQUIPMENT REPLACEMENT & FUND 451 NEW INFORMATION TECHNOLOGY

| LOC | PROJECT DESCRIPTION                   | BEGINNING<br>BALANCE | TRANSFER<br>IN | EXPENSES  | ENDING<br>BALANCE |
|-----|---------------------------------------|----------------------|----------------|-----------|-------------------|
| МС  | Technology Refresh/Equip. Replacement | 2,588,893            | -              | 725,000   | 1,863,893         |
| OC  | Technology Refresh/Equip. Replacement | 2,479,636            | -              | 150,000   | 2,329,636         |
| VC  | Technology Refresh/Equip. Replacement | 2,558,976            | 900,000        | 774,295   | 2,684,682         |
| DAC | Technology Refresh/Equip. Replacement | 1,806,307            | -              | 125,000   | 1,681,307         |
| DW  | Information Technology Equipment      | 39                   | 40,000         | 40,039    | -                 |
| DW  | New Information Technology Systems    | 32,835               | 105,600        | 138,435   | -                 |
| DW  | Cloud Project                         | -                    | 36,000         | 36,000    | -                 |
| DW  | SIG Projects                          | 51,604               | -              | 51,604    | -                 |
| DW  | OnBase                                | 18,363               | -              | 18,363    | -                 |
| DW  | AutoGrad for Banner                   | 125,010              | -              | 125,010   | -                 |
| DW  | Cumulus Project Management            | -                    | 32,400         | 32,400    | -                 |
| DW  | Cumulus Canvas/AD Adapter             | -                    | 40,000         | 40,000    | -                 |
| DW  | Cumulus Banner Support/Training       | -                    | 36,000         | 36,000    | -                 |
|     | TOTAL                                 | 9,661,664            | 1,190,000      | 2,292,146 | 8,559,518         |

## PROPRIETARY FUND FOOD SERVICES FUND (FUND 52X)

#### Fund 52x - Food Services

Fund 52x accounts for all revenues and expenditures related to the operation of contracted vendors that are utilized by the District to provide hot and cold food. The District will continue to consider alternative food service options, while maintaining at least breakeven financial status for this fund.

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET VENDING OPERATIONS FUND 52X

|  | MOORPARK          | PARK<br>2022-23    | OXNARD            | 4RD<br>2022-23     | VENTURA           | URA<br>2022-23     | TOTAL             | AL<br>2022-23      |
|--|-------------------|--------------------|-------------------|--------------------|-------------------|--------------------|-------------------|--------------------|
|  | 2021-22<br>ACTUAL | ADOPTION<br>BUDGET | 2021-22<br>ACTUAL | ADOPTION<br>BUDGET | 2021-22<br>ACTUAL | ADOPTION<br>BUDGET | 2021-22<br>ACTUAL | ADOPTION<br>BUDGET |
| BEGINNING FUND BALANCE   | 426,942           | 462,801            | 566,746           | 586,049            | 228,845           | 146,652            | 1,222,533         | 1,195,502          |
| REVENUE<br>Vending Commission<br>Other local income              | 10,449            | 20,000             | 7,638             | 19,304             | 7,640             | 10,000             | 25,727            | 49,304             |
| TOTAL REVENUE  | 10,449            | 20,000             | 7,638             | 19,304             | 7,640             | 10,000             | 25,727            | 49,304             |
| OPERATING EXPENDITURES Classified Salaries                       | •                 |                    | •                 | •                  | •                 |                    | •                 | •                  |
| Employee benefits<br>Student Salaries and Benefits               |                   | 6,537              |                   |                    |                   |                    |                   | 6,537              |
| Supplies & Materials<br>Operating Expenses                       | 529               | 1,000              |                   |                    | 1,629             | 10,000             | 2,158             | 11,000             |
| TOTAL OPERATING EXPENDITURES                                     | 529               | 7,537              |                   |                    | 10,419            | 25,000             | 10,948            | 32,537             |
| OPERATING INCOME (LOSS) - FOODSERVICE                            | 9,920             | 12,463             | 7,638             | 19,304             | (2,779)           | (15,000)           | 14,779            | 16,767             |
| NON OPERATING EXPENSES<br>Capital Outlay<br>Transfers In / (Out) | 25.939            |                    | 11.665            |                    | - (79.414)        |                    | -<br>(41.810)     |                    |
| TOTAL NON OPERATING EXPENSES                                     | 25,939            |                    | 11,665            |                    | (79,414)          |                    | (41,810)          |                    |
| NET CHANGE IN BALANCE  | 35,859            | 12,463             | 19,303            | 19,304             | (82,193)          | (15,000)           | (27,031)          | 16,767             |
| ENDING FUND BALANCE  | 462,801           | 475,264            | 586,049           | 605,353            | 146,652           | 131,652            | 1,195,502         | 1,212,269          |

## PROPRIETARY FUND INTERNAL SERVICES FUND (FUND 6XX)

#### Fund 6xx - Internal Services

Fund 6xx is comprised of the following sub-funds whose revenues and expenditures are designated:

| Sub-fund 611  | Self-Insurance     |
|---------------|--------------------|
| Cub found C40 | Dating a Haaltla I |

Retiree Health Payment Pool

Sub-fund 612 Sub-fund 691 Workload Balancing Retiree Health Benefits Sub-fund 693

#### Sub-Fund 611 - Self Insurance

The Self-Insurance Fund provides funding for the level of risk retention held by the District. This fund is used to reimburse individuals or other entities for claims against the District up to our deductible levels (\$25,000/\$50,000) and for some settlement costs.

#### **Sub-Fund 612 – Retiree Health Payment Pool**

The Retiree Health Payment Fund is used to account for costs arising from a settlement between the District and the class members defined in that settlement. The future liability exposure of this fund may vary.

#### Sub-Fund 691 - Workload Balancing

The Workload Balancing Fund is used to account for non-contract assignment pay that has been deferred ("banked") to a subsequent semester or academic year by full-time faculty members. As faculty use their load "banked" hours, a transfer is made to the General Fund as a partial offset to the salary costs of the faculty member while on leave.

#### Sub-Fund 693 - Retiree Health Benefits

The Retiree Health Benefits Fund is used to account for the payment of health benefit premium costs for retirees. The net difference between the expenditure for post-retirement benefits and the current retiree health premiums may be periodically remitted to the District's irrevocable trust. For more information on retiree health benefits, please refer to the Retiree Health Liability section found earlier in this narrative.

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-23 ADOPTION BUDGET INTERNAL SERVICES FUND

#### FUND 611 - SELF-INSURANCE

|  | 2021-22<br>Adoption Budget | 2021-22<br>Actuals | 2022-23<br>Adoption Budget |
|--|----------------------------|--------------------|----------------------------|
| DECININING DAI ANGE                      | 1 105 704                  | 1 125 724          | 1 007 246                  |
| BEGINNING BALANCE REVENUES               | 1,125,724                  | 1,125,724          | 1,087,346                  |
| TRANSFERS FROM OTHER FUNDS FUND RECOVERY | 75,000<br>-                | 75,000<br>-        | 75,000<br>-                |
| TOTAL FUNDS AVAILABLE                    | 1,200,724                  | 1,200,724          | 1,162,346                  |
| EXPENDITURES                             |                            |                    |                            |
| SELF-INSURANCE COSTS<br>SETTLEMENTS      | 75,000<br>65,000           | 17,777<br>95,601   | 75,000<br>65,000           |
| ENDING BALANCE                           | 1,060,724                  | 1,087,346          | 1,022,346                  |

#### FUND 612 - RETIREE HEALTH PAYMENT POOL

|                   | 2021-22<br>Adoption Budget | 2021-22<br>Actuals | 2022-23<br>Adoption Budget |
|-------------------|----------------------------|--------------------|----------------------------|
| BEGINNING BALANCE | 3,732,963                  | 3,732,963          | 3,730,245                  |
| REVENUES          | -                          | -                  | -                          |
| EXPENDITURES      | 18,500                     | 2,718              | 18,500                     |
| ENDING BALANCE    | 3,714,463                  | 3,730,245          | 3,711,745                  |

#### VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-23 ADOPTION BUDGET INTERNAL SERVICES FUND

#### **FUND 691 - WORKLOAD BALANCING**

|                               | 2021-22<br>Adoption Budget | 2021-22<br>Actuals | 2022-23<br>Adoption Budget |
|-------------------------------|----------------------------|--------------------|----------------------------|
| BEGINNING LIABILITY           | 761,854                    | 761,854            | 816,581                    |
| INSTRUCTIONAL EXPENSE/BANKING | 126,000                    | 164,580            | 138,000                    |
| USAGE                         | (120,000)                  | (109,853)          | (123,000)                  |
| ENDING LIABILITY              | 767,854                    | 816,581            | 831,581                    |

(Total Liability is fully funded)

#### **FUND 693 - RETIREE HEALTH BENEFITS**

|  | 2021-22<br>Adoption Budget | 2021-22<br>Actuals   | 2022-23<br>Adoption Budget |
|--|----------------------------|----------------------|----------------------------|
| BEGINNING BALANCE                            | 7,723,246                  | 7,723,246            | 7,753,670                  |
| TRANSFER IN (from all funds) INTEREST        | 9,884,292<br>-             | 8,760,634<br>295,161 | 8,000,000                  |
| EXPENDITURES (actual premiums) premiums misc | 10,516,335<br>20,000       | 9,011,138<br>14,233  | 9,279,000<br>20,000        |
| TRANSFER OUT (to irrevocable trust)          | -                          | -                    | -                          |
| ENDING BALANCE                               | 7,071,203                  | 7,753,670            | 6,454,670                  |

Total OPEB Liability is \$137,599,608 as of the June 30, 2021 actuarial study measurement date. Balance of the Irrevocable trust is \$23.3 million as June 30, 2022.

### FINANCIAL AID PROJECTS FUND (FUND 74XX)

#### Fund 74xx - Financial Aid

Fund 74xx is used to account for the receipt and disbursement of monies received from federal and state agencies in support of the Federal/State Financial Aid Programs. The major federally funded programs include Pell Grants, SEOG (Supplemental Educational Opportunity Grants), and Direct Loans. The major state-funded programs include EOPS (Educational Opportunity Programs and Services) grants, CARE (Cooperative Agencies Resources for Education) grants, Full Time Student Success Grants, and Cal Grants. Each College administers the program and serves their respective students. The District serves as a fiscal agent for the federal government and makes payments to the students on its behalf.

VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET FINANCIAL AID FUND FUND 74XX

|  |            |           | STATE PROGRAMS | GRAMS             |          |       |
|--|------------|-----------|----------------|-------------------|----------|-------|
|  | CAL GRANTS | SSCG      | AB19           | CARE              | EOPS     | TANF  |
| BEGINNING FUND BALANCE                         | •          | •         | 1              | ı                 | ı        | ı     |
| REVENUES                                       |            |           |                |                   |          |       |
| Federal Income<br>State Income<br>Local Income | 8,200,000  | 6,101,023 | 629,211        | -<br>142,147<br>- | 807,994  | 1,000 |
| TOTAL REVENUES                                 | 8,200,000  | 6,101,023 | 629,211        | 142,147           | 807,994  | 1,000 |
| TOTAL FUNDS AVAILABLE                          | 8,200,000  | 6,101,023 | 629,211        | 142,147           | 807,994  | 1,000 |
|  |            |           |                |                   |          |       |
| EXPENDITURES & OTHER OUTGO                     |            |           |                |                   |          |       |
| Transfers Out<br>Student Financial Aid         | 8,200,000  | 6,101,023 | -629,211       | 142,147           | -807,994 | 1,000 |
| TOTAL EXPENDITURES & OTHER                     | 8,200,000  | 6,101,023 | 629,211        | 142,147           | 807,994  | 1,000 |
| ENDING FUND BALANCE                            |            | ı         | •              | •                 | ı        | ı     |

(Does not include California College Promise Grants, formerly known as Board of Governors Fee Waivers)

# VENTURA COUNTY COMMUNITY COLLEGE DISTRICT 2022-2023 ADOPTION BUDGET FINANCIAL AID FUND FUND 74XX

| •  |            |           |              |                  |                      |                        |              |
|--|------------|-----------|--------------|------------------|----------------------|------------------------|--------------|
|  |            |           | FEDE         | FEDERAL PROGRAMS | MS                   |                        |              |
|  | PELL       | SEOG      | Direct Loans | NSL              | HEERF<br>STUDENT AID | HEERF<br>INSTITUTIONAL | HEERF<br>HSI |
| BEGINNING FUND BALANCE                         | •          | •         | •            | 140              |                      |                        | •            |
| REVENUES                                       |            |           |              |                  |                      |                        |              |
| Federal Income<br>State Income<br>Local Income | 35,000,000 | 606,933   | 2,356,000    | 200              | 3,427,096            | 1,125,000              | 1,552,210    |
| TOTAL REVENUES                                 | 35,000,000 | 606,933   | 2,356,000    | 200              | 3,427,096            | 1,125,000              | 1,552,210    |
| TOTAL FUNDS AVAILABLE                          | 35,000,000 | 606,933   | 2,356,000    | 340              | 3,427,096            | 1,125,000              | 1,552,210    |
|  |            |           |              |                  |                      |                        |              |
| EXPENDITURES & OTHER OUTGO                     |            |           |              |                  |                      |                        |              |
| Transfers Out<br>Student Financial Aid         | 35,000,000 | - 606,933 | 2,356,000    | 340              | 3,427,096            | 1,125,000              | 1,552,210    |
| TOTAL EXPENDITURES & OTHER OUTGO               | 35,000,000 | 606,933   | 2,356,000    | 340              | 3,427,096            | 1,125,000              | 1,552,210    |
| ENDING FUND BALANCE                            | ı          | ı         | •            | •                | •                    |                        | •            |

59,948,953

**GRAND TOTAL** 

10-YEAR HISTORICAL EXPENDITURES

This page left blank intentionally.

#### Ventura County Community College District General Fund - Unrestricted (Fund 111) 10 Year Historical Results

| -                    | FY13        |       | FY14        |       | FY15        |       | FY16        |       |
|----------------------|-------------|-------|-------------|-------|-------------|-------|-------------|-------|
| FTES funded          | 24.700      |       | 25.311      |       | 26.025      |       | 26.467      |       |
| actual               | 25,036      |       | 25,311      |       | 26,025      |       | 26,467      |       |
| Revenue              | 126,524,926 |       | 137,426,786 |       | 142,464,149 |       | 147,245,141 |       |
| Faculty              |             |       |             |       |             |       |             |       |
| salary               | 50,239,973  |       | 52,895,931  |       | 55,876,356  |       | 58,256,612  |       |
| payroll driven       | 5,967,982   |       | 5,713,480   |       | 6,395,354   |       | 7,059,295   |       |
| health & welfare     | 6,806,471   |       | 6,991,472   |       | 7,464,146   |       | 7,650,009   |       |
| Retiree/HRL          | 6,130,543   |       | 6,538,570   |       | 6,596,222   |       | 7,297,090   |       |
| Total Faculty        | 69,144,969  | 54.7% | 72,139,452  | 54.4% | 76,332,077  | 53.9% | 80,263,006  | 54.0% |
| Management           |             |       |             |       |             |       |             |       |
| salary               | 5,765,993   |       | 5,819,687   |       | 6,158,851   |       | 6,787,859   |       |
| payroll driven       | 900,525     |       | 848,092     |       | 927,303     |       | 1,436,410   |       |
| health & welfare     | 584,837     |       | 654,017     |       | 663,033     |       | 757,195     |       |
| Retiree/HRL          | 992,121     |       | 1,104,190   |       | 1,119,834   |       | 937,517     |       |
| Total Management     | 8,243,476   | 6.5%  | 8,425,987   | 6.4%  | 8,869,022   | 6.3%  | 9,918,981   | 6.7%  |
| Classified           |             |       |             |       |             |       |             |       |
| salary               | 14,806,466  |       | 16,083,503  |       | 16,917,257  |       | 17,914,992  |       |
| payroll driven       | 3,213,658   |       | 3,307,067   |       | 3,565,458   |       | 3,833,211   |       |
| health & welfare     | 3,728,686   |       | 4,251,854   |       | 4,221,804   |       | 4,708,006   |       |
| Retiree/HRL          | 2,474,329   |       | 2,915,306   |       | 3,043,983   |       | 2,647,951   |       |
| Total Classified     | 24,223,139  | 19.2% | 26,557,730  | 20.0% | 27,748,503  | 19.5% | 29,104,160  | 19.5% |
| Sup/Conf/Other       |             |       |             |       |             |       |             |       |
| salary               | 4,732,250   |       | 4,855,869   |       | 4,975,585   |       | 5,711,011   |       |
| payroll driven       | 792,522     |       | 763,520     |       | 773,433     |       | 856,516     |       |
| health & welfare     | 725,104     |       | 808,782     |       | 758,059     |       | 795,924     |       |
| Retiree/HRL          | 541,169     |       | 612,248     |       | 590,136     |       | 518,911     |       |
| Total Sup/Conf/Other | 6,791,044   | 5.4%  | 7,040,419   | 5.3%  | 7,097,213   | 5.0%  | 7,882,362   | 5.3%  |
| Total Personnel Exp  | 108,402,628 | 85.7% | 114,163,587 | 86.1% | 120,046,816 | 84.7% | 127,168,509 | 85.6% |
| Supplies & Materials | 1,714,340   | 1.4%  | 1,879,224   | 1.4%  | 1,802,137   | 1.3%  | 1,926,255   | 1.3%  |
| Other Expenditures   | 11,561,194  | 9.1%  | 11,754,761  | 8.9%  | 11,956,566  | 8.4%  | 12,076,182  | 8.1%  |
| Capital Outlay       | 645,889     | 0.5%  | 448,894     | 0.3%  | 596,108     | 0.4%  | 660,046     | 0.4%  |
| Other Outgo          | 4,157,242   | 3.3%  | 4,407,215   | 3.3%  | 7,291,063   | 5.1%  | 6,809,725   | 4.6%  |
| Total Direct Exp     | 18,078,665  | 14.3% | 18,490,093  | 13.9% | 21,645,874  | 15.3% | 21,472,208  | 14.4% |
| Total Expenditures   | 126,481,293 |       | 132,653,681 |       | 141,692,690 |       | 148,640,717 |       |

<sup>\*</sup> With the implementation of the Student Centered Funding Formula, beginning in FY19, the District's funded FTES is based on a three-year average of credit FTES plus the actual annual FTES generated by Special Admit, Incarcerated, and Non-Credit students.

| FY17        |       | FY18        |       | FY19 *      |       | FY20 *      |            | FY21 *      |       | FY22 *      |       |
|-------------|-------|-------------|-------|-------------|-------|-------------|------------|-------------|-------|-------------|-------|
| 26,467      |       | 26,669      |       | 25,815      |       | 26.014      |            | 25,611      |       | 25,673      |       |
| 25,407      |       | 26,079      |       | 25,833      |       | 25,673      |            | 23,124      |       | 20,662      |       |
| 152,263,392 |       | 160,321,628 |       | 173,271,397 |       | 172,976,805 |            | 178,258,832 |       | 189,068,343 |       |
| 58,545,064  |       | 58,884,313  |       | 60,418,938  |       | 60,647,589  |            | 62,865,740  |       | 65,278,649  |       |
| 7,963,318   |       | 8,910,346   |       | 9,818,883   |       | 10,097,625  |            | 6,883,031   |       | 10,873,043  |       |
| 8,727,936   |       | 8,901,078   |       | 9,100,879   |       | 9,435,541   |            | 7,973,291   |       | 8,058,748   |       |
| 7,438,238   |       | 8,678,708   |       | 8,587,326   |       | 9,633,864   |            | 8,873,509   |       | 5,027,167   |       |
| 82,674,556  | 53.8% | 85,374,445  | 52.2% | 87,926,026  | 51.4% | 89,814,618  | 51.6%      | 86,595,571  | 47.9% | 89,237,607  | 48.3% |
| 7,282,657   |       | 7,410,559   |       | 7,965,973   |       | 7,634,838   |            | 8,648,376   |       | 9,165,249   |       |
| 1,578,445   |       | 1,487,881   |       | 1,766,703   |       | 1,798,519   |            | 2,043,053   |       | 2,278,935   |       |
| 822,040     |       | 828,727     |       | 974,605     |       | 796,312     |            | 978,146     |       | 1,066,681   |       |
| 1,099,696   | _     | 1,226,131   |       | 1,392,090   |       | 1,419,922   | . <u> </u> | 1,398,397   |       | 771,279     |       |
| 10,782,838  | 7.0%  | 10,953,299  | 6.7%  | 12,099,371  | 7.1%  | 11,649,592  | 6.7%       | 13,067,972  | 7.2%  | 13,282,144  | 7.2%  |
| 19,005,113  |       | 19,824,344  |       | 19,718,687  |       | 20,381,504  |            | 22,206,676  |       | 23,214,778  |       |
| 4,316,539   |       | 1,860,060   |       | 5,300,735   |       | 5,810,822   |            | 6,605,045   |       | 7,349,359   |       |
| 4,931,836   |       | 5,257,897   |       | 5,786,137   |       | 5,309,999   |            | 5,141,154   |       | 5,596,565   |       |
| 2,814,542   | _     | 3,283,963   |       | 3,500,245   |       | 4,256,891   | <u> </u>   | 3,808,475   |       | 2,117,816   |       |
| 31,068,030  | 19.5% | 30,226,265  | 19.5% | 34,305,805  | 19.5% | 35,759,216  | 20.5%      | 37,761,350  | 20.9% | 38,278,518  | 20.7% |
| 5,719,009   |       | 5,474,439   |       | 5,732,575   |       | 5,520,017   |            | 5,397,977   |       | 5,793,180   |       |
| 928,157     |       | 3,913,545   |       | 1,105,218   |       | 1,114,001   |            | 4,441,029   |       | 1,392,456   |       |
| 818,649     |       | 841,433     |       | 918,286     |       | 722,000     |            | 814,102     |       | 871,259     |       |
| 544,038     | _     | 600,870     |       | 661,754     |       | 737,861     | . <u> </u> | 681,076     |       | 377,190     |       |
| 8,009,853   | 5.2%  | 10,830,287  | 6.6%  | 8,417,833   | 4.9%  | 8,093,880   | 4.6%       | 11,334,184  | 6.3%  | 8,434,085   | 4.6%  |
| 132,535,277 | 86.3% | 137,384,295 | 84.0% | 142,749,035 | 83.5% | 145,317,305 | 83.5%      | 148,759,077 | 82.3% | 149,232,354 | 80.7% |
| 1,736,749   | 1.1%  | 1,647,090   | 1.0%  | 1,592,166   | 0.9%  | 2,039,130   | 1.2%       | 1,935,528   | 1.1%  | 2,033,398   | 1.1%  |
| 12,485,528  | 8.1%  | 11,955,893  | 7.3%  | 13,477,558  | 7.9%  | 13,099,265  | 7.5%       | 11,391,349  | 6.3%  | 13,704,563  | 7.4%  |
| 440,103     | 0.3%  | 483,347     | 0.3%  | 446,383     | 0.3%  | 215,711     | 0.1%       | 428,938     | 0.2%  | 112,757     | 0.1%  |
| 6,449,823   | 4.2%  | 12,092,549  | 7.4%  | 12,790,318  | 7.5%  | 13,401,492  | 7.7%       | 18,287,360  | 10.1% | 19,732,733  | 10.7% |
| 21,112,203  | 13.7% | 26,178,879  | 16.0% | 28,306,425  | 16.5% | 28,755,597  | 16.5%      | 32,043,175  | 17.7% | 35,583,451  | 19.3% |
| 153,647,480 |       | 163,563,175 |       | 171,055,460 |       | 174,072,903 |            | 180,802,252 |       | 184,815,805 |       |

HISTORICAL EXPENSES BY ACTIVITY

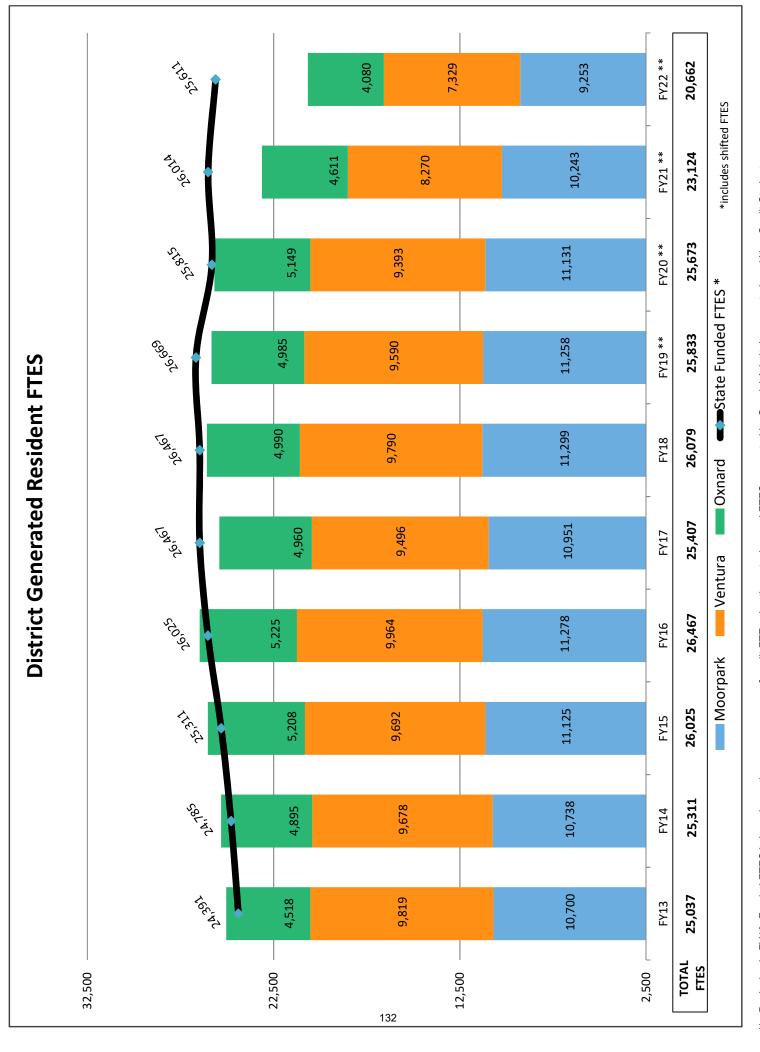
This page left blank intentionally.

## Ventura County Community College District General Fund - Unrestricted and Restricted 10 Year Historical Expenditures by Activity

| Total District                        | FY13        |       | FY14        |       | FY15        |       | FY16        |
|---------------------------------------|-------------|-------|-------------|-------|-------------|-------|-------------|
| Admissions & Records                  | 1,746,533   | 1.2%  | 1,929,540   | 1.3%  | 1,976,126   | 1.2%  | 1,923,759   |
| Ancillary Services                    | 1,347,427   | 0.9%  | 1,355,084   | 0.9%  | 1,463,975   | 0.9%  | 1,415,237   |
| Auxillary Services                    | 970,933     | 0.7%  | 911,205     | 0.6%  | 1,132,049   | 0.7%  | 1,392,812   |
| Community Services & Economic Dev     | 1,056,558   | 0.7%  | 861,422     | 0.6%  | 845,954     | 0.5%  | 809,042     |
| Food Services                         | -           | 0.0%  | -           | 0.0%  | -           | 0.0%  | -           |
| General Institutional Support Svcs    | 22,306,130  | 15.3% | 22,784,816  | 15.4% | 26,467,939  | 15.7% | 29,370,103  |
| Instructional                         | 66,127,079  | 45.3% | 69,922,917  | 47.2% | 74,758,697  | 44.4% | 83,643,605  |
| Instructional Administration          | 11,259,018  | 7.7%  | 11,966,366  | 8.1%  | 12,316,971  | 7.3%  | 14,689,185  |
| Instructional Support Services        | 3,231,640   | 2.2%  | 3,346,721   | 2.3%  | 3,289,389   | 2.0%  | 3,536,189   |
| Long-Term Debt & Other Financing      | 141,625     | 0.1%  | -           | 0.0%  |             | 0.0%  |             |
| Operation & Maintenance of Plant      | 12,740,848  | 8.7%  | 13,572,028  | 9.2%  | 14,148,948  | 8.4%  | 14,398,525  |
| Physical Property And Related Acqui   | 83,361      | 0.1%  | 13,326      | 0.0%  | 114,354     | 0.1%  | 110,062     |
| Planning, Policymaking & Coordination | 2,658,072   | 1.8%  | 2,758,226   | 1.9%  | 3,190,565   | 1.9%  | 3,584,775   |
| Student Counseling and Guidance       | 5,783,627   | 4.0%  | 6,356,874   | 4.3%  | 7,830,809   | 4.7%  | 9,280,331   |
| Student Svcs Other                    | 11,512,960  | 7.9%  | 13,109,057  | 8.8%  | 14,064,231  | 8.4%  | 15,945,222  |
| Transfer, Student Aid & Other Outgo   | 4,953,532   | 3.4%  | (699,028)   | -0.5% | 6,787,009   | 4.0%  | 11,401,285  |
| Total                                 | 145,919,344 |       | 148,188,553 |       | 168,387,014 |       | 191,500,132 |

|       | FY17        |       | FY18        |       | FY19        |       | FY20        |       | FY21        |       |
|-------|-------------|-------|-------------|-------|-------------|-------|-------------|-------|-------------|-------|
| 1.0%  | 2,093,178   | 1.0%  | 2,245,859   | 1.1%  | 2,205,739   | 1.0%  | 2,377,520   | 1.0%  | 2,471,284   | 1.0%  |
| 0.7%  | 1,552,782   | 0.7%  | 1,702,400   | 0.8%  | 1,641,980   | 0.7%  | 1,718,517   | 0.7%  | 1,488,567   | 0.6%  |
| 0.7%  | 1,730,508   | 0.8%  | 1,889,518   | 0.9%  | 1,991,973   | 0.9%  | 1,780,443   | 0.8%  | 1,361,193   | 0.5%  |
| 0.4%  | 842,231     | 0.4%  | 921,069     | 0.4%  | 1,356,278   | 0.6%  | 1,222,635   | 0.5%  | 860,215     | 0.3%  |
| 0.0%  | -           | 0.0%  | 7,174       | 0.0%  | 1,547       | 0.0%  | 1,500       | 0.0%  | -           | 0.0%  |
| 15.3% | 30,175,789  | 14.3% | 33,520,990  | 16.0% | 30,792,213  | 14.0% | 32,346,156  | 13.7% | 41,965,961  | 16.5% |
| 43.7% | 86,847,706  | 41.3% | 90,191,084  | 43.0% | 88,648,326  | 40.3% | 94,745,321  | 40.1% | 92,638,380  | 36.4% |
| 7.7%  | 16,437,819  | 7.8%  | 17,406,327  | 8.3%  | 19,505,475  | 8.9%  | 19,666,078  | 8.3%  | 20,497,075  | 8.1%  |
| 1.8%  | 3,889,097   | 1.8%  | 4,614,820   | 2.2%  | 5,521,763   | 2.5%  | 5,310,256   | 2.2%  | 5,788,765   | 2.3%  |
| 0.0%  |             | 0.0%  | -           | 0.0%  | -           | 0.0%  | -           | 0.0%  | -           | 0.0%  |
| 7.5%  | 15,225,097  | 7.2%  | 14,952,458  | 7.1%  | 15,346,306  | 7.0%  | 16,173,001  | 6.8%  | 16,703,756  | 6.6%  |
| 0.1%  | 277,154     | 0.1%  | 364,808     | 0.2%  | 99,912      | 0.0%  | 555,078     | 0.2%  | 609,989     | 0.2%  |
| 1.9%  | 3,491,108   | 1.7%  | 3,560,119   | 1.7%  | 3,894,170   | 1.8%  | 4,207,646   | 1.8%  | 4,564,371   | 1.8%  |
| 4.8%  | 11,193,954  | 5.3%  | 11,400,763  | 5.4%  | 10,103,640  | 4.6%  | 12,096,441  | 5.1%  | 12,566,338  | 4.9%  |
| 8.3%  | 16,844,312  | 8.0%  | 17,366,790  | 8.3%  | 18,436,877  | 8.4%  | 19,268,214  | 8.2%  | 19,955,011  | 7.8%  |
| 6.0%  | 19,721,665  | 9.4%  | 9,368,103   | 4.5%  | 20,314,062  | 9.2%  | 24,894,965  | 10.5% | 32,791,069  | 12.9% |
|       | 210,322,402 |       | 209,512,282 |       | 219,860,261 |       | 236,363,773 |       | 254,261,974 |       |

HISTORICAL FULL-TIME EQUIVALENT STUDENTS (FTES)



\*\* - Beginning in FY19, Funded FTES is based on a three-year average of credit FTEs plus the actual annual FTES generated by Special Admit, Incarcerated, and Non-Credit Students

# HISTORICAL STUDENT CENTERED FUNDING FORMULA FUNDING METRICS

#### Ventura County Community College District Historical Student Centered Funding Formula Funding Metrics

#### **Supplemental Allocation**

| • •                      |           |           |           |           |           |
|--------------------------|-----------|-----------|-----------|-----------|-----------|
|                          | 2016-17   | 2017-18   | 2018-19   | 2019-20   | 2020-21   |
|                          | Headcount | Headcount | Headcount | Headcount | Headcount |
| AB540 Students           |           | 1,172     | 1,299     | 1,390     | 1,362     |
| Pell Grant Recipients    |           | 10,041    | 9,680     | 10,075    | 8,817     |
| Promise Grant Recipients |           | 22,491    | 21,358    | 20,531    | 19,205    |

#### **Student Success Allocation**

| Student Success Allocation          |           |           |           |           |           |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|
|                                     | 2016-17   | 2017-18   | 2018-19   | 2019-20   | 2020-21   |
|                                     | Headcount | Headcount | Headcount | Headcount | Headcount |
| All Students                        |           |           |           |           |           |
| Associate Degrees for Transfer      | 1,577     | 1,177     | 1,895     | 2,111     | 2,178     |
| Associate Degrees for Transfer      | 1,729     | 1,754     | 1,772     | 1,651     | 1,708     |
| Baccalaureate Degrees               | -         | -         | -         | -         | -         |
| Credit Certificates                 | 518       | 820       | 724       | 680       | 612       |
| Transfer Level Math and English     | 1,197     | 1,325     | 1,499     | 1,858     | 1,755     |
| Transfer to a Four Year University  | 2,038     | 2,191     | 2,186     | 2,347     | 2,203     |
| Nine or More CTE Units              | 3,703     | 3,942     | 4,002     | 4,003     | 3,862     |
| Regional Living Wage                | 2,440     | 2,528     | 2,829     | 3,432     | 2,956     |
| Pell Grant Recipients               |           |           |           |           |           |
| Associate Degrees for Transfer      | 754       | 841       | 901       | 1,035     | 1,111     |
| Associate Degrees for Transfer      | 900       | 943       | 907       | 900       | 940       |
| Baccalaureate Degrees               | -         | -         | -         | -         | -         |
| Credit Certificates                 | 299       | 382       | 320       | 319       | 262       |
| Transfer Level Math and English     | 392       | 451       | 516       | 688       | 578       |
| Transfer to a Four Year University  | 728       | 828       | 881       | 906       | 856       |
| Nine or More CTE Units              | 1,664     | 1,771     | 1,752     | 1,867     | 1,717     |
| Regional Living Wage                | 721       | 811       | 949       | 1,158     | 1,023     |
| California Promise Grant Recipients |           |           |           |           |           |
| Associate Degrees for Transfer      | 1,052     | 1,194     | 1,287     | 1,409     | 1,530     |
| Associate Degrees for Transfer      | 1,291     | 1,310     | 1,317     | 1,258     | 1,278     |
| Baccalaureate Degrees               | -         | -         | -         | -         | -         |
| Credit Certificates                 | 418       | 562       | 471       | 453       | 380       |
| Transfer Level Math and English     | 579       | 666       | 772       | 1,035     | 901       |
| Transfer to a Four Year University  | 1,104     | 1,226     | 1,255     | 1,315     | 1,225     |
| Nine or More CTE Units              | 2,538     | 2,671     | 2,682     | 2,675     | 2,545     |
| Regional Living Wage                | 1,379     | 1,471     | 1,683     | 2,078     | 1,753     |

BUDGET ALLOCATION MODEL (EXPANDED)

## VENTURA COUNTY COMMUNITY COLLEGE DISTRICT FY23 ADOPTION BUDGET ALLOCATION

| FY23 Adoption Revenue      | \$<br>199,196,382  |
|----------------------------|--------------------|
| Less: DWS                  | \$<br>(9,775,048)  |
| Less: Utilities            | \$<br>(4,350,000)  |
| Less: DAC (7.3%)           | \$<br>(14,541,336) |
| Available for distribution | \$<br>170,529,998  |

|     |  |          | MC               |        | ОС               |         | VC               | Total             |
|-----|--|----------|------------------|--------|------------------|---------|------------------|-------------------|
| 1)  | Unadjusted FTES (FY22 Annual, includes NonRe | esident) | 9,429            |        | 4,108            |         | 7,500            | 21,036            |
| 2)  | WSCH   |          | 141,432          |        | 61,615           |         | 112,496          | 315,543           |
| 3)  | Productivity Factor                          |          | 525              |        | 525              |         | 525              |                   |
|     |  |          |                  |        |                  |         |                  |                   |
| 4)  | FTEF   | 269.4    |                  | 117.4  |                  | 214.3   |                  |                   |
| 5)  | FTEF adjustment                              | 14.8     |                  | 7.65   |                  | 13.3    |                  |                   |
| 6)  | less: Full Time positions (FTEF)             | (119.4)  | \$<br>19,962,473 | (64.2) | \$<br>10,307,658 | (102.0) | \$<br>16,714,128 | \$<br>46,984,259  |
| 7)  | =Hourly FTEF @ <sup>[a]</sup> \$ 60,084      | 165      | \$<br>9,901,466  | 61     | \$<br>3,656,832  | 126     | \$<br>7,546,430  | \$<br>21,104,728  |
| 8)  | Total Class Schedule Delivery Allocation     | _        | \$<br>29,863,939 |        | \$<br>13,964,490 | · ·     | \$<br>24,260,558 | \$<br>68,088,987  |
| 10) | Remaining to be Allocated                    |          |                  |        |                  |         |                  | \$<br>102,441,011 |

|     | _                             | Percent | Amount            |
|-----|-------------------------------|---------|-------------------|
| 11) | 1. Base allocation            | 70%     | \$<br>71,708,708  |
| 12) | 2. Supplemental allocation    | 20%     | \$<br>20,488,202  |
| 13) | 3. Student success allocation | 10%     | \$<br>10,244,101  |
| 14) |                               |         | \$<br>102,441,011 |

| 14)  |   |        | \$ | 102,441,011 |          |            |                                       |            |          |            |
|------|---|--------|----|-------------|----------|------------|---------------------------------------|------------|----------|------------|
| ſ    | 1. Base allocation                                      |        |    | MC          |          | ОС         |                                       | VC         |          | Total      |
| 15)  | Basic allocation  | -      | \$ | 6,783,703   | \$       | 5,814,600  | \$                                    | 5,814,600  | \$       | 18,412,903 |
| ′    |   | _      | Ş  | 0,765,705   | Ş        | 5,814,000  | , , , , , , , , , , , , , , , , , , , | 5,814,000  | \$       |            |
| 16)  | Remaining base allocation                               |        |    | 0.226.47    |          | 4.000.10   |                                       | 7 240 52   | Ş        | 53,295,805 |
| 17)  | FY22 Annual 320 Credit FTES (Resident) Percent of total |        |    | 9,236.17    |          | 4,069.18   |                                       | 7,240.53   |          | 20,545.88  |
| 18)  |   | _      | ć  | 45%         | <u> </u> | 20%        | <u> </u>                              | 35%        | <u> </u> | 100%       |
| 19)  | Campus remaining base allocation                        |        | \$ | 23,958,532  | \$       | 10,555,412 | \$                                    | , ,        | \$       | 53,295,805 |
| 20)  | Sub-total Base allocation                               |        | \$ | 30,742,235  | \$       | 16,370,012 | \$                                    | 24,596,461 | \$       | 71,708,708 |
|      | 2 Complemental allocation (EV20 21)                     |        |    | N/C         |          | OC         |                                       | VC         |          | Total      |
|      | 2. Supplemental allocation (FY20-21)                    | -      |    | MC 2 770    |          |            |                                       | _          |          | Total      |
| 21)  | Pell Grant recipients                                   |        |    | 2,770       |          | 2,806      |                                       | 3,248      |          | 8,824      |
| 22)  | Promise Grant recipients                                |        |    | 6,533       |          | 5,359      |                                       | 7,305      |          | 19,197     |
| 23)  | AB540 Students  | _      |    | 546         |          | 367        |                                       | 449        |          | 1,362      |
| 24)  |   | _      |    | 9,849       |          | 8,532      |                                       | 11,002     |          | 29,383     |
| 25)  | Percent of total  |        | _  | 34%         |          | 29%        |                                       | 37%        |          | 100%       |
| 26)  | Sub-total Campus supplemental allocation                |        | \$ | 6,867,519   | \$       | 5,949,200  | \$                                    | 7,671,483  | \$       | 20,488,202 |
|      | 2.5: 1 : / (5)(20.04)                                   |        |    |             |          |            |                                       |            |          |            |
|      | 3. Student success allocation (FY20-21)                 |        | _  |             |          |            |                                       |            |          |            |
|      | All Students  |        | \$ | 7,687,531   |          |            |                                       |            |          |            |
|      | -   | Weight |    | MC          |          | ОС         |                                       | VC         |          | Total      |
| 27a) | Associate degrees for transfer                          | 4      |    | 1,021       |          | 447        |                                       | 710        |          | 2,178      |
| 27b) | Associate degrees                                       | 3      |    | 567         |          | 387        |                                       | 752        |          | 1,706      |
| 27c) | Credit Certificates                                     | 2      |    | 256         |          | 140        |                                       | 189        |          | 585        |
| 27d) | Transfer Level Math & English                           | 2      |    | 932         |          | 252        |                                       | 571        |          | 1,755      |
| 27e) | Transfer  | 1.5    |    | 1,207       |          | 291        |                                       | 705        |          | 2,203      |
| 27f) | Nine or More CTE Units                                  | 1      |    | 1,610       |          | 869        |                                       | 1,383      |          | 3,862      |
| 27g) | Regional Living Wage                                    | 1_     |    | 1,096       |          | 677        |                                       | 1,185      |          | 2,958      |
| 27h) | Total student awards                                    |        |    | 6,689       |          | 3,063      |                                       | 5,495      |          | 15,247     |
| 27i) | Percent of total  |        |    | 44%         |          | 20%        |                                       | 36%        |          | 100%       |
| 27)  | Sub-total Student success allocation, All Student       | s _    | \$ | 3,403,540   | \$       | 1,534,446  | \$                                    | 2,749,545  | \$       | 7,687,531  |
|      |   |        |    |             |          |            |                                       |            |          |            |
|      | Pell Grant Recipients                                   |        | \$ | 1,297,349   |          |            |                                       |            |          |            |
|      | <u>-</u>  | Weight |    | MC          |          | OC         |                                       | VC         |          | Total      |
| 28a) | Associate degrees for transfer                          | 6      |    | 379         |          | 338        |                                       | 394        |          | 1,111      |
| 28b) | Associate degrees                                       | 4.5    |    | 230         |          | 276        |                                       | 433        |          | 939        |
| 28c) | Credit Certificates                                     | 3      |    | 72          |          | 95         |                                       | 92         |          | 259        |
| 28d) | Transfer Level Math & English                           | 3      |    | 206         |          | 154        |                                       | 218        |          | 578        |
| 28e) | Transfer  | 2.25   |    | 351         |          | 181        |                                       | 324        |          | 856        |
| 28f) | Nine or More CTE Units                                  | 1.5    |    | 515         |          | 511        |                                       | 691        |          | 1,717      |
| 28g) | Regional Living Wage                                    | 1.5    |    | 278         |          | 314        |                                       | 432        |          | 1,024      |
| 28h) | Total student awards                                    |        |    | 2,031       |          | 1,869      |                                       | 2,584      |          | 6,484      |
| 28i) | Percent of total  |        |    | 31%         |          | 29%        |                                       | 39%        |          | 100%       |
| 28)  | Sub-total Student success allocation, Pell              |        | \$ | 408,575     | \$       | 377,843    | \$                                    | 510,931    | \$       | 1,297,349  |
|      |   |        |    |             |          |            |                                       |            |          |            |

## VENTURA COUNTY COMMUNITY COLLEGE DISTRICT FY23 ADOPTION BUDGET ALLOCATION

|      | California Promise Grant Recipients               |        | \$          | 1,259,222       |          |            |    |            |          |              |
|------|---|--------|-------------|-----------------|----------|------------|----|------------|----------|--------------|
|      | Camornia Fromise Grant Recipients                 | Weight | ۲           | 1,239,222<br>MC |          | ос         |    | vc l       |          | Total        |
| 29a) | Associate degrees for transfer                    | 4      |             | 551             |          | 415        |    | 564        |          | 1,530        |
| 29b) | Associate degrees                                 | 3      |             | 338             |          | 341        |    | 598        |          | 1,277        |
| 29c) | Credit Certificates                               | 2      |             | 122             |          | 120        |    | 133        |          | 375          |
| 29d) | Transfer Level Math & English                     | 2      |             | 344             |          | 209        |    | 348        |          | 901          |
| 29e) | Transfer  | 1.5    |             | 504             |          | 250        |    | 471        |          | 1,225        |
| 29f) | Nine or More CTE Units                            | 1      |             | 819             |          | 688        |    | 1,038      |          | 2,545        |
| 29g) | Regional Living Wage                              | 1      |             | 525             |          | 498        |    | 731        |          | 1,754        |
| 29h) | Total student awards                              |        |             | 3,203           |          | 2,521      |    | 3,883      |          | 9,607        |
| 29i) | Percent of total                                  |        |             | 34%             |          | 26%        |    | 40%        |          | 100%         |
| 29)  | Sub-total Student success allocation, College Pro | mise   | \$          | 422,229         | \$       | 331,163    | \$ | 505,830    | \$       | 1,259,222    |
|      |   |        |             |                 |          |            |    |            |          |              |
| 30)  | Total Student Success Allocation                  |        | \$          | 4,234,344       | \$       | 2,243,451  | \$ | 3,766,306  | \$       | 10,244,101   |
|      |   | ,      |             |                 |          |            |    |            |          |              |
| 31)  | College Allocation                                |        | \$          | 71,708,036      | \$       | 38,527,153 | \$ | 60,294,809 | \$       | 170,529,998  |
|      |   | •      |             |                 |          | (===)      |    | (100 -00)  |          |              |
| 32)  | New Model Phase-In Adjustment - Year 2 [c]        | •      | Ş           | 888,237         | \$       | (757,469)  | \$ | (130,768)  | Ş        | -            |
| 221  | Adimend Callege Allegation FV22                   | ,      | _           | 72 506 272      |          | 27 700 004 |    | 50 454 044 | <u>,</u> | 470 520 000  |
| 33)  | Adjusted College Allocation FY23                  |        | <b>&gt;</b> | 72,596,273      | \$       | 37,769,684 | \$ | 60,164,041 | \$       | 170,529,998  |
| 24\  | Communa EV22 20/ Communator [h]                   |        | <u>,</u>    | 1 216 400       | <u>,</u> | 702.456    |    | 1 000 665  | ,        | 2 110 611    |
| 34)  | Campus FY22 2% Carryover [b]                      | •      | Þ           | 1,316,490       | \$       | 703,456    | \$ | 1,090,665  | Þ        | 3,110,611    |
| 3E\  | Major Inititive Funding                           | ,      | ć           |                 | \$       | 500.000    | \$ | _          | \$       | 500,000      |
| 55)  | iviajoi illititive rullullig                      |        | Ą           | -               | ۶        | 300,000    | ş  | -          | Ą        | 300,000      |
| 36)  | Total FY23 Tentative Budget College Allocation    |        | Ġ           | 73,912,763      | \$       | 38,973,140 | Ś  | 61,254,706 | Ś        | 174,140,609  |
| 30)  | Total 1 123 Telliative Dauget college Allocation  |        | 7           | , 5,512,705     | 7        | 33,373,140 | 7  | 01,237,700 | 7        | 1, 4,140,000 |

<sup>[</sup>a] FY23 average replacement cost

<sup>[</sup>b] Similar to the colleges, the District Office (DAC) is allowed up to a 2% carryover. The DAC carryover from FY22 is \$256,993

<sup>[</sup>c] New Allocation Model will be phased-in over 5 years. In year two, 25% of the impact of the change will be passed through to the colleges.

COMPARATIVE BUDGET SUMMARY

VENTURA COUNTY COMMUNITY COLLEGE DISTRICT
2022-2023 ADOPTION BUDGET
COMPARATIVE BUDGET SUMMARY
GENERAL FUND (111) - UNRESTRICTED

|                                       | MOORPARK COLLEGE   | OLLEGE                  | OXNARD COLLEGE     | OLLEGE                  | VENTURA COLLEGE    | OLLEGE                  | DAC/Utilities/Districtwide | strictwide              | ALL LOCATIONS      | SNOI                    |
|---------------------------------------|--------------------|-------------------------|--------------------|-------------------------|--------------------|-------------------------|----------------------------|-------------------------|--------------------|-------------------------|
|                                       | Adoption<br>Budget | Percent<br>of<br>Budget | Adoption<br>Budget | Percent<br>of<br>Budget | Adoption<br>Budget | Percent<br>of<br>Budget | Adoption<br>Budget         | Percent<br>of<br>Budget | Adoption<br>Budget | Percent<br>of<br>Budget |
| FULL TIME FACULTY POSITIONS *         |                    |                         |                    |                         |                    |                         |                            |                         |                    |                         |
| FULL TIME POSITIONAL SALARIES         | \$16,527,138       |                         | \$9,309,352        |                         | \$14,761,155       |                         |                            |                         | \$40,597,645       |                         |
| FULL TIME POSITIONAL BENEFITS         | 9,687,663          |                         | 5,442,514          |                         | 8,412,376          |                         | •                          |                         | 23,542,553         |                         |
| TOTAL FULL TIME FACULTY POSITIONS     | 26,214,801         | 35.5%                   | 14,751,866         | 37.9%                   | 23,173,531         | 37.8%                   | •                          |                         | 64,140,198         | 31.6%                   |
| NON-FULL TIME FACULTY POSITIONS *     |                    |                         |                    |                         |                    |                         |                            |                         |                    |                         |
| NON-FULL TIME POSITIONAL SALARIES     | 12,203,923         |                         | 4,601,843          |                         | 9,322,923          |                         | •                          |                         | 26,128,689         |                         |
| NON-FULL TIME POSITIONAL BENEFITS     | 2,038,939          |                         | 829,507            |                         | 1,593,452          |                         | 1                          |                         | 4,461,898          |                         |
| TOTAL NON-FULL TIME FACULTY POSITIONS | 14,242,862         | 19.3%                   | 5,431,350          | 13.9%                   | 10,916,375         | 17.8%                   | 1                          |                         | 30,590,587         | 15.1%                   |
| MANAGEMENT                            |                    |                         |                    |                         |                    |                         |                            |                         |                    |                         |
| MANAGEMENT SALARIES                   | 2,623,999          |                         | 2,311,786          |                         | 2,714,611          |                         | 2,301,324                  |                         | 9,951,720          |                         |
| MANAGEMENT BENEFITS                   | 1,363,726          |                         | 1,216,674          |                         | 1,415,297          |                         | 1,196,024                  |                         | 5,191,721          |                         |
| TOTAL MANAGEMENT                      | 3,987,725          | 5.4%                    | 3,528,460          | 9.1%                    | 4,129,908          | %2.9                    | 3,497,348                  | 12.1%                   | 15,143,441         | 7.5%                    |
| CLASSIFIED                            |                    |                         |                    |                         |                    |                         |                            |                         |                    |                         |
| CLASSIFIED SALARIES                   | 12,110,000         |                         | 6,420,331          |                         | 9,512,814          |                         | 6,182,867                  |                         | 34,226,012         |                         |
| CLASSIFIED BENEFITS                   | 6,792,855          |                         | 4,070,792          |                         | 6,485,057          |                         | 3,975,512                  |                         | 21,324,216         |                         |
| TOTAL CLASSIFIED                      | 18,902,855         | 25.6%                   | 10,491,123         | 26.9%                   | 15,997,871         | 26.1%                   | 10,158,379                 | 35.1%                   | 55,550,228         | 27.4%                   |
| TOTAL PERSONNEL EXPENDITURES          | 63,348,243         | 85.7%                   | 34,202,799         | 87.8%                   | 54,217,685         | 88.5%                   | 13,655,727                 | 47.2%                   | 165,424,454        | 81.5%                   |
| SUPPLIES & MATERIALS                  | 2,089,038          | 2.8%                    | 779,822            | 2.0%                    | 1,206,911          | 2.0%                    | 118,710                    | 0.4%                    | 4,194,481          | 2.1%                    |
| OPERATING EXP                         | 3,779,533          | 5.1%                    | 1,380,647          | 3.5%                    | 3,300,407          | 5.4%                    | 11,258,070                 | 38.9%                   | 19,718,657         | 9.7%                    |
| CAPITAL OUTLAY                        | 21,701             | %0.0                    | 26,785             | 0.1%                    | 48,703             | 0.1%                    | 107,700                    | 0.4%                    | 204,889            | 0.1%                    |
| TRANSFERS                             | (157,208)          | -0.2%                   | 319,000            | %8.0                    | (19,000)           | %0.0                    | 2,611,682                  | %0.6                    | 2,754,474          | 1.4%                    |
| CONTINGENCY                           | 4,831,456          | 6.5%                    | 2,264,087          | 5.8%                    | 2,500,000          | 4.1%                    | 1,171,488                  | 4.1%                    | 10,767,031         | 5.3%                    |
| DIRECT EXPENDITURE SUBTOTAL           | 10,564,520         | 14.3%                   | 4,770,341          | 12.2%                   | 7,037,021          | 11.5%                   | 15,267,650                 | 52.8%                   | 37,639,532         | 18.5%                   |
| TOTAL BUDGETED EXPENDITURES           | \$73,912,763       | 100.0%                  | \$38,973,140       | 100.0%                  | \$61,254,706       | 100.0%                  | \$28,923,377               | 100.0%                  | \$203,063,986      | 100.0%                  |

Stipends, overload and any other extra pay full time faculty may earn is not included in their budgeted positions. These assignments and all part time faculty costs are included in non-full time faculty positions listed above.