Ventura County Community College District

Budget Update



February 14, 2012

FY13 VCCCD Budget Calendar

February 2012

March

April

May

June

July-September

November 6

November 7

December - February 2013

Seek Board Guidance (Study Session)

Board Approval of Budget Assumptions

Classified Board Actions

Additional State Budget Information

Approve Tentative Budget

State Approved Budget

Tax Initiative Results

Reductions if Tax Initiative Fail

Possible Statewide Deficit/P1

VCCCD Current Year Budget Update

Estimated 1st Principal Apportionment (P1)

Enrollment Fee Shortfall		\$105,000,000
Property Tax Shortfall		\$42,000,000
General Deficit		\$18,000,000
	Total	\$165,000,000

Estimated VCCCD impact (one-time) \$3,200,000

FY12 VCCCD Reserves

State Required Minimum - 5%	\$6,916,541
Revenue Shortfall Contingency	\$5,000,000
Unallocated	\$13,265,050
Total as of 06/30/2011	\$25,181,591
FY12 Adoption and Midyear Trigger	(\$2,938,133)
Use of Reserves-Unbudgeted Expenses	(\$352,000)
Use of Reserves - Estimated P1 Adjustment	(\$3,200,000)
Projected Reserves as of 02/29/2012	\$18,691,458

FY13 VCCCD Budget

Assuming full passage of tax increases

Revenue is flat (no increase, no decrease)

FY12 deficit (Adopt Budget & December Triggers) \$3 million

(FY12 budgeted expenditures exceed current budgeted revenue)

Estimated Increased costs (inflationary) <u>\$ 3 million</u>

Total FY13 shortfall \$6 million

Assuming failure to pass tax initiatives

Mid-Year Trigger cuts (November 2012) \$6.2 million

Total Potential FY13 shortfall \$12.2 million

VCCCD FY13 Budget Development

	Non Passage
Shortfall	\$12,200,000
If we budget assuming passage, and it doesn't occur:	

Passage \$6,000,000 \$6,200,000 use of reserves

Projected Reserves as of 02/29/2012
Assumed use of reserves for entire FY13 trigger
Total Reserves as of 06/30/2013

\$18.7 million (\$ 6.2 million) \$12.5 million

FY14 Potential Shortfall

FY13 Shortfall
Increased costs (inflationary)
Total FY14 Shortfall

\$6.2 million

\$ 3 - 4 million

\$9.2 - \$10.2 million

What do we need to consider in budget development?

District FTES

Declining Funded Cap (FTES)

As of 07/01/12

FY09	FY10	FY11	FY12 (budgeted)*	FY13 (projected passage)*	FY13 (triggers)
26,847	25,841	26,496	24,477	24,477	23,116

^{*}FY12 includes 6.2% workload reduction plus trigger cuts; FY13 projects 5.56% workload reduction based on revenue reduction of \$6.2 million if triggers are pulled.

Unfunded FTES

FY09	FY10	FY11	FY12 (projected)	FY13 (projected passage)**	FY13 (triggers)
2,501	3,377	1,170	1,733	1,733	2,853

^{**}without class schedule reductions.

VCCCD FY13 Budget Assumption

➤ What assumption of a budget shortfall will be used for budget development?

\$6 million, \$12.2 million, or somewhere in between?

What unfunded FTES target?

500, 1700, or somewhere in between?

FY13 Preliminary Budget Plans

	\$6m	\$8m	\$10m
Instruction (1,200 FTES)	\$3,730,000	\$3,730,000	\$3,730,000
Classified			
Tied to Instruction	\$455,000	\$455,000	\$455,000
• Restructure	\$1,471,000	\$1,471,000	\$1,471,000
• Financial	<u>\$504,000</u>	<u>\$641,000</u>	<u>\$1,293,000</u>
Total Classified	\$2,431,000	\$2,568,000	\$3,050,000
Mgmt/Supv/Conf	\$217,000	\$242,000	\$198,000
Operating/Other Exp	(\$195,000)	\$1,568,000	\$3,086,000
Total	<u>\$6,183,000</u>	<u>\$8,108,000</u>	<u>\$10,064,000</u>

VCCCD FY13 Budget Development

	Non Passage
Shortfall	\$12,200,000
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Passage \$6,000,000 \$6,200,000 use of reserves

Projected Reserves as of 02/29/2012
Assumed use of reserves for entire FY13 trigger
Total Reserves as of 06/30/2013

\$18.7 million (\$ 6.2 million) \$12.5 million

FY14 Potential Shortfall

FY13 Shortfall
Increased costs (inflationary)
Total FY14 Shortfall

\$6.2 million

\$ 3 - 4 million

\$9.2 - \$10.2 million

Budget Risks

- Failure of Tax Initiative to make it to ballot and then to pass (Tax measure is a political uncertainty and costly).
- If passed, tax measure may not yield full \$6.9 billion (LAO suggests perhaps only \$4.8 billion).
- Planning will be difficult. Additional Workload reduction of 5.56% will not be decided until November.
- Potential student fee shortage with more BOG waivers. (P1)
- Potential property tax shortfall, particularly in light of RDA projections. (P1)

Budget Risks

We will need to decide what to risk in reserves and what shortfall to budget... this will be included in the FY13 Budget Assumptions.

Auxiliary Services

VCCCD Bookstore Operations

Historical Sales

	FY08	FY09	FY10	FY11	FY12 (proj)	FY13 Estimated
	11,465,630	11,133,960	9,854,663	8,488,119	8,173,000	7,536,000
change		-2.9%	-11.5%	-13.9%	-3.7%	-7.8%

• Due to:

Technology/competition
Shift in new/used book sales mix
Declining enrollment

Result: Needed Operational Changes & Staffing

VCCCD Cafeteria/CRM Operations

Operating Income (loss) of Cafeteria

 FY08	FY09	FY10	FY11	FY12 (proj)
(291,332)	(226,347)	4,693	(21,987)	(14,308)

• Due to:

Competition/Salary Structure

Result: Needed Significant Operational Changes