

VENTURA COUNTY COMMUNITY COLLEGE DISTRICT

District Council of Administrative Services (DCAS)

Thursday, November 20, 2014

NOTES

Attendees:

Mike Bush, Vice President, Business Services, Oxnard College
Emily Day, Director, Fiscal Services
Brian Fahnestock, Vice Chancellor Business Services
Alan Hayashi, AFT Representative
Iris Ingram, Vice President, Business Services, Moorpark College
Patrick Jefferson, Executive Vice President, Ventura College (via Lync)
Linda Kama'ila, Academic Senate President, Oxnard College
Dave Keebler, Vice President, Business Services, Ventura College (via Lync)
Deborah La Teer, Budget Director
Darlene Melby, College Business Manager, Moorpark College
Mary Rees, Academic Senate President, Moorpark College
Peter Sezzi, Academic Senate President, Ventura College
Felicia Torres, Classified representative, Moorpark College

Guests:

Dr. Jamillah Moore

Absent:

Lucia Marquez (ASVC student representative)
Dan Casey, Classified representative, Ventura College

The meeting was called to order at 9:05 a.m. in the Thomas Lakin Board Room at the District Administrative Center, with some members utilizing the district's Lync phone conferencing capability.

APPROVAL OF NOTES

The notes from the October 16, 2014 meeting were approved by consensus.

SPRING 2015 ENROLLMENT (VENTURA COLLEGE)

All campuses have ramped up enrollment for spring because the District needs to grow FTES. Mr. Keebler sends out daily emails regarding enrollment along with budget shortfall needed to meet FTES goal. To date (11/20), the shortfall is approximately \$141,000. Vice Chancellor Fahnestock reminded the group that the Board has been presented with reserve designations and growth enrollment is included as one designation. The thought is that some of that designated money could be used to cover the shortfall at Ventura College. In summary, to make target growth, they need resources to do it.

Dr. Bush asked if the intent is to grow. Is that what Ventura College intends? Ms. La Teer reminded the group that whether or not Ventura College grows, the district must meet target growth to receive growth dollars. If met, Ventura College will get 38% of whatever the District gets. For FY15, the growth target is 2.75%, which is \$3 million. If the District meets the target, Ventura College will get their proportionate share. The colleges are required to fund growth in advance of receiving it.

Ms. Rees confirmed her understanding that all share in the growth dollars/distribution of growth allocation.

Ms. La Teer further reminded the group about the medium vs. small college designation. Each college would lose their share of \$600,000 (medium college) if Ventura College does not maintain medium college status.

Mr. Sezzi expressed concerns about maintaining the medium sized college designation. VC isn't sure that's what's best for them. It's best for the District, but not sure it's best for college. Mr. Fahnestock questioned whether Ventura College thought they are as large as they can be, considering the factors. Mr. Sezzi believes they are as large as they can be for the service area.

In order to boost FTES and hire adjunct faculty, Ventura College had to transfer money from 114 (bookstore fund balance) to bridge the gap in their budget. There aren't dollars available as they projected. Mr. Fahnestock stated that from an organizational standpoint, this is money we should spend.

Mr. Sezzi stated that Ventura College isn't entirely comfortable with this philosophy. If the District wants (VC) to grow, it can't be done without additional resources. Mr. Fahnestock said the opportunity to maintain this status is upon us and we must move quickly if that is the intent.

Ms. Rees indicated her support of providing resources to Ventura College; however, if they don't want it she supports that choice too. She stated that the college needs to be heard on this issue. Additionally, if an allocation is made to Ventura College, it should be done across the board (include Moorpark and Oxnard).

Mr. Sezzi explained that discussions about small/medium sized college status are ongoing.

Mr. Hayashi stated that the District doesn't have a mechanism to see beyond the issue. It appears the District is responding to the issue instead of anticipating it. The issue is not being addressed based on a policy; it is dealt with when this comes up and it's decided then. Mr. Hayashi explained that a policy should be in place. This is unique to Ventura, but Oxnard has been through this in the past.

Mr. Sezzi indicated that stability is what is needed more than anything.

Dr. Moore explained that the colleges need to have comprehensive enrollment management plans. It's imperative. If plans existed, the crisis at Ventura College could be dealt with according to said plan. It's a planning perspective.

Mr. Fahnestock believes there is a demand for what the colleges are doing. Students want to come to Ventura College. He believes stability is "death." The colleges can't be stable. They must grow, at least marginally. He doubts there is any organization, in any industry, where stability is acceptable. Faculty and staff can never be restored through stability. The District (colleges) can't give up trying.

Ms. Kama'ila feels this isn't a business. The goal is to downsize the amount of money spent on education. The District is at the mercy the state budget. The colleges can have all the plans they want, but it depends on what happens at the state level. Ms. Kama'ila further indicated that about one-third of the districts that didn't meet their growth. The District should look out six or seven years and determine if it is an accurate reflection.

Ms. Rees feels we need to invest in the District. There needs to be long-term plans for bumps. As something little happens we feel it more. We need to plan ahead. If we recognize there's a problem, we can be strong and forward thinking rather than being too thin.

Mr. Sezzi added that if growth isn't realized this year, the problem will be compounded for subsequent years. Dr. Bush expressed concerns about staffing. Mr. Fahnestock acknowledged that approximately 200+ faculty need to be hired.

This item will return in December/January for further discussion.

STATE'S PROPOSED NEW GROWTH FUNDING

Ms. La Teer provided historical growth funding allocations. She explained that the legislature tasked the State Chancellor's Office with creating a new growth new funding formula. A task force was formed and developed a new allocation (distributed). There was a push for equity. Ms. La Teer noted the similarity to the student equity allocation. There is a minimum growth target of .5%. We must grow .5 to get that. VCCCD, in all these measures, is above the average. Ms. La Teer explained we might think our Pell is higher, but compared to rest of state, it's not. The District will only going to get 1% until full restoration. Thereafter, it will be .5%. The District could grow beyond that; however, we won't be funded.

There was a brief discussion regarding growth scenarios and possible outcomes for the District.

DAC ALLOCATION

As a follow-up to the last few months' discussions, Mr. Fahnestock presented the proposed DAC Allocation increase to DCAS again. He stated the proposed DAC increase for FY15-16 would be \$229,000. Mr. Fahnestock also presented the transition proposal: first year paid from reserves; second year 50% paid from reserves/50% through the allocation model; third year 100% from the allocation model.

Mr. Fahnestock indicated a Program Review is being completed and the DAC staffing plan is being revised. It is estimated that approximately 15 people are requested on staffing requests. A thorough Program Review and a prioritized list are being developed. Mr. Fahnestock predicts that the vice chancellor of student learning will be the highest need.

Ms. Rees explained 2/3rds were opposed at Moorpark's senate meeting. She explained that program plan and prioritization was an issue. Ms. Rees asked what best practices at other districts are. She explained that people are concerned about taking care of the college first. They are concerned/nervous about the budget.

Ms. Kama'ila explained Oxnard College senate discussed it as an accreditation issue. There was concern who is managing overall accreditation process? There was no formal vote at senate. However, in other venues, there was no major opposition. Ms. Kama'ila expressed desire to have a governance committee dealing with academic issues. There is no real forum for academic issues.

Dr. Moore indicated the challenge will be experienced when the (accreditation) team comes out. Ms. Rees expressed concern about hearing the District will not be ready for Accreditation. She feels this is more important than the FTES issue that Ventura College is facing. The District must provide assistance.

Mr. Hayashi stated that AFT is opposed to an increase in DAC allocation.

Dr. Moore clarified that is AFT's standard position. Any expansion to management would be opposed.

ALLOCATION MODEL

Ms. La Teer explained that the FY16 Allocation Model discussion is still open. She briefly discussed international students and how that plays into the current allocation model. A proposed, revised allocation model narrative was distributed. Basically, the non-resident tuition portion (earned) above the current FTES rate will go to the college that earns it.

Ms. Ingram indicated the international student task force made a recommendation that will be sent to Chancellor today. The recommendation will mirror the model's language.

Ms. La Teer explained how proposed changes to the allocation model related to international students will flow through the model. Funds will come out of General Fund and flow into an International Student Fund. Excess funding for international students will go the college. Another document will need to be produced to deal with the mechanics.

Ms. La Teer indicated the Infrastructure Funding Model has been finalized for FY16.

The FY16 Allocation Model and Infrastructure Funding Model will be presented to the Board in March 2015.

Meeting adjourned at 10:41 a.m.

Next Meeting: December 18, 2014 – Moorpark College